NEW HAMPSHIRE RETIREMENT SYSTEM

BOARD MEETING

Tuesday, February 14, 2023

Agenda

WebEx information will be provided in advance of the meeting.

| 10:00 am | 1. | Assertain Overum and Call to Order | | T. Lesko |
|----------|----|---|----------------------------------|---|
| 10:00 am | 1. | Ascertain Quorum and Call to Order | | 1. Lesko |
| 10:05 am | 2. | Approval of Minutes | (Tab 1) | T. Lesko |
| | | January 10, 2023(Action Expected) | | |
| 10:10 am | 3. | Standing Committee Reports | | |
| | | • Audit | (Tab 2) | M. Mezzapelle |
| | | Governance | (Tab 3) | D. Roy |
| | | Investments | (Tab 4) | M. Kelliher |
| | | IIC Monthly Report | | |
| | | o Callan Monthly Review (Jan. 31, | , 2023) | R. Leveque |
| | | 2022 Proxy Voting Summary | | R. Leveque |
| | | Legislative | (Tab 5) | K. Merrifield |
| | | • Benefits | (Tab 6) | C. Coates |
| | | • PPCC | (Tab 7) | S. Hannan |
| 10:35 am | 4. | Public Pension Overview | (Tab 8) | Keith Brainard NASRA |
| 11:20 am | 5. | Operating Reports | | |
| | | | | |
| | | Executive | (Tab 9) | J. Goodwin |
| | | ExecutiveContract | (Tab 9) | J. Goodwin |
| | | | (Tab 9) | J. Goodwin |
| | | o Contract | (Tab 9) (Tab 10) | J. Goodwin M. Karlon |
| | | Contract (Action Expected) | | |
| | | Contract (Action Expected)PIO | (Tab 10) | M. Karlon R. Leveque |
| | | Contract (Action Expected) PIO Investments | (Tab 10) (Tab 11) | M. Karlon R. Leveque N. Miller |
| | | Contract (Action Expected) PIO Investments Member Services | (Tab 10) (Tab 11) (Tab 12) | M. Karlon R. Leveque N. Miller M. Mullen |

| | | • Legal | (Tab 16) | T. Crutchfield |
|----------|-----|----------------------------------|----------|----------------|
| 11:55 am | 6. | Consent Agenda (Action Expected) | (Tab 17) | T. Lesko |
| 12:00 pm | 7. | Trustee Travel | (Tab 18) | T. Lesko |
| 12:05 pm | 8. | Action Items - January 10, 2023 | (Tab 19) | J. Goodwin |
| 12:10 pm | 9. | Board Checkpoint Discussion | (Tab 20) | T. Lesko |
| 12:15 pm | 10. | Adjournment | | T. Lesko |
| | 11. | Informational Materials | (Tab 21) | |

2023 Board Action Calendar Committee Membership Trustee Confidential Contact Information Trustee Appointments and Terms NHRS Conference Resource List NHRS Acronyms

Remote access information will be provided in advance of the meeting at:

https://www.nhrs.org/meetings-events/event/2023/02/14/default-calendar/board-of-trustees-meeting

The following email will be monitored throughout the meeting by someone who can assist with and alert the Board to any technical issues:

publicrelations@nhrs.org (or call 603-410-3682)

NHRS Board of Trustees

DRAFT Minutes – January 10, 2023

Note: These draft minutes from the January 10, 2023, Public Session are subject for approval at a subsequent Board of Trustees meeting.

Board of Trustees

January 10, 2023

DRAFT Public Minutes

New Hampshire Retirement System 54 Regional Drive Concord, New Hampshire 03301

Participating: Maureen Kelliher, Presiding Chair; Jon Frederick, Sue Hannan, Robert Maloney, Andrew Martineau, Germano Martins, Ken Merrifield, Monica Mezzapelle, Paul Provost, Joshua Quigley, and Don Roy.

Absent: Trustees Christopher Coates, and Tim Lesko, Chair.

Staff: Jan Goodwin, Executive Director; Timothy Crutchfield, Deputy Director and Chief Legal Counsel; Frank Clough, Director of Information Technology; Raynald Leveque, Chief Investment Officer; Marie Mullen, Director of Finance; Nancy Miller, Director of Member Services; Rosamond Cain, Director of Human Resources, Marty Karlon, Director of Communications and Legislative Affairs; Mark F. Cavanaugh, Associate Counsel and Compliance Officer; Diana Crichton, Hearings Examiner; Heather Hoffacker, Internal Auditor; Nina Calkins, Administrative and Contact Center Manager; Deanna Higgins, Contact Center Supervisor; Tracy Knight, Project Manager; Ann Stetson, Senior Business Analyst; Chris Murphy, System Administrator, and Christine McKenney, Administrative Assistant.

Presiding Chair Maureen Kelliher called the January 10, 2023, regular meeting of the NHRS Board of Trustees to order at 10:02 a.m.

A quorum was established and Presiding Chair Kelliher called for a vote to approve the minutes of the December 13, 2022, Board meeting. On a motion by Trustee Roy, seconded by Trustee Maloney, the Board voted unanimously to approve the meeting minutes.

Trustee Roy opened the Committee reports, providing an update on the Governance Committee Report, noting it met on December 30, 2022, and discussed the annual Governance Manual review, and the System's Fiduciary Insurance renewal. Trustee Roy provided a review of the insurance renewal process, concluding that the Committee voted unanimously to recommend to the Board to renew its current coverage with the incumbent carrier, Hudson Insurance, at a modest 3% premium increase. Trustee Roy noted other carriers offered lesser coverage at higher rates and that the System has had a positive experience with the incumbent. He then explained the changes to the Governance Manual, which involved the yearly updates to the appendices and exhibits.

On a motion by Trustee Hannan, seconded by Trustee Roy, the Board voted unanimously

to accept the recommendation of the Governance Committee to approve the annual revisions to the Governance Manual, as presented.

On a motion by Trustee Maloney, seconded by Trustee Frederick, the Board voted unanimously to accept the recommendation of the Governance Committee to renew the annual fiduciary insurance coverage with Hudson Insurance Company, as presented.

Trustee Mezzapelle provided her report of the Audit Committee, which met earlier this morning, noting it heard internal audit updates and that all items on the Audit Tracker are in progress. She stated a new audit was added, alternative investments monitoring, which is in process, and the results are expected in March. The Committee received a status update from Finance on the FY 22 GASB 68 and 75 report from GRS, the System's actuary, and the report will be provided to NHRS's external auditor, Plante Moran. She noted that Plante Moran provided the FY 22 recommendation letter, which will be presented with the staff responses at the February Audit Committee meeting. She noted the RFP responses for an external auditor have been received and staff's recommendation would also be presented next month. In closing, Trustee Mezzapelle noted that the Audit Committee voted unanimously to approve and recommend to the Board the certification of employer payments relative to House Bill (HB) 1221, and that Director of Finance, Marie Mullen, would expand on that during her operating report.

Trustee Kelliher gave her report on the December 13, 2022, Independent Investment Committee (IIC, Committee) meeting. The Committee heard from Chief Investment Officer Raynald Leveque, who provided an update on investment returns through recent time-periods, referring to Callan's October 31 review. He proceeded to report on cash flows, liquidity, and discussed the non-U.S. equity rebalancing plan that staff recently implemented. He gave a status report on Russian assets held in the NHRS portfolio, noting staff continue to monitor these positions to keep the Committee informed of any changes. Mr. Leveque then provided a brief overview of the Work Plan, noting the macroeconomic update would take place in February. Trustee Kelliher reported that the Committee voted unanimously to terminate NHRS's investment in the Neuberger Berman Emerging Markets Equity Fund, and move those assets to BlackRock All Country World Index (ACWI) ex-U.S., CTF. The Committee heard a presentation from Callan on the Equity Structure Portfolio Review and a robust discussion followed on the rebalancing plan. The Committee also voted unanimously to renew the agreements with AllianceBernstein, and Thompson, Siegel & Walmsley (TSW), each through November 30, 2024, and to renew two other agreements with Aristotle and Lazard through December 31, 2024. The Committee then heard from Townsend Group representatives on the System's Real Estate Portfolio. Townsend presented a performance overview fiscal year-to-date, the portfolio performance, and current positioning. Following Townsend's presentation, the Committee voted unanimously to approve the Calendar Year (CY) 23 Real Estate Investment Plan. Next, Callan presented a review of the Private Equity and Private Debt Portfolio, providing an expected pacing schedule, with a net positive cash flow expected by 2029. Following Callan's presentation, the Committee unanimously voted to approve the CY 23 Private Equity and Private Debt Strategic Investment Plan.

Trustee Kelliher asked Mr. Leveque to report on the NHRS performance as of November 30, 2022. Mr. Leveque noted the Total Fund return for November was 3.9% versus the policy benchmark of 4.5%. He directed the Board's attention to the calendar year-to-date performance, noting the fund had losses of -7.0% compared to the policy benchmark of -8.9%, in a difficult year for the markets. Mr. Leveque commented on the

long-term performance of the Total Fund for 3, 5, and 10 years, noting it continues to do well, where the Plan is currently at \$10.6 billion. In closing, he gave a quarterly review, focusing on the importance of rebalancing the non-U.S. equity and global fixed income asset classes, noting Staff's deliberate approach while considering the volatility of the markets. Inquiries from Trustees prompted a discussion on net and gross performance, asset allocations associated with the rebalancing plan, and investment expenses by asset class.

Trustee Merrifield began the Legislative Committee report, referring to the Legislative Services Requests (LSRs), included in the Board materials, noting there are 20 LSRs relative to the System and provided an overview of them. He then mentioned that Executive Director Jan Goodwin and the Director of Communications and Legislative Affairs Marty Karlon gave a presentation on NHRS to the House Executive Departments and Administration (ED&A) on Monday, January 9, 2023, adding that they would provide the same presentation to the Senate ED&A on Wednesday, January 11. In closing, Trustee Merrifield announced there would be a public hearing on Thursday, January 12, at the House ED&A on the System's legislative clean-up bill.

On behalf of Trustee Coates, Tim Crutchfield, Deputy Director and Chief Legal Counsel, stated that the Benefits Committee had not met since the January Board meeting.

Trustee Hannan gave the PPCC report, which has not met since its last meeting in December and plans to meet later this month, when the Committee will welcome Trustee Quigley to the PPCC.

Presiding Chair Kelliher invited Ms. Goodwin to begin the operating reports. Ms. Goodwin opened her Executive Report with the KPMs, which were at 98.86% for the month, explaining that the one missed KPM was in the Contact Center due to not meeting the goal of transferring less than 10% of calls to subject matter experts (SMEs). She noted that upon further review of the statistics, the instances of calls transferred were subsequently under the 10% and therefore the KPM was met. Ms. Goodwin gave an update on the PGV3 project, and she noted NHRS and Levi, Ray, and Shoup, Inc., (LRS), the Pension Gold (PGV3) software provider, are working together on an orientation plan for parallel processing, which is set to begin in October. Ms. Goodwin continued her report with the 12-month rolling KPMs, noting the System continues to perform well above the 95% benchmark. She then announced that the NHRS Contact Center celebrated its two-year anniversary in December and turned the floor to Contact Center and Administrative Manager Nina Calkins to share the Contact Center metrics. Ms. Calkins stated that in 2022, the Contact Center answered 92% of calls coming into the System, remarking that the number of calls transferred to SMEs also reflected calls escalated to management. She noted the Contact Center is now fully staffed and trained. She proceeded to give statistics on emails, explaining that the Contact Center forwards most of the incoming emails to SMEs because they usually contain documents that require departments to process them. Lastly, she provided the Board with the Contact Center's process enhancements with the help of the PIO staff to provide "lunch and learns" and its contributions to the Now You Know brochures. There was a brief discussion about incoming emails and how they are managed. Ms. Goodwin noted the importance of offering various avenues for members, employers, and retirees to contact NHRS. She concluded her operating report with her monthly calls to members, employers, and retirees, noting continued positive feedback. She then turned the Board's attention to a contract she approved for IT to proceed with contracting K logix to perform penetration and vulnerability testing.

Mr. Crutchfield presented his Legal report, beginning with the CY 23 Board calendar and internal regulatory compliance calendar, acknowledging Attorney Mark Cavanaugh for his work in preparing them. He mentioned the recent influx of LSRs and bills over the past week, noting the collaborative work with GRS to obtain valuations to provide Fiscal Note Worksheets promptly to the Legislative Budget Office. He noted that Legal met its eight KPMs and proceeded to give an overview of upcoming projects and plans. He thanked the Trustees who provided their statements of financial interests forms considering the January 20 deadline to provide these forms to the Secretary of State's Office. Mr. Crutchfield briefly discussed the disability appeals and closed with his Legal action plan, noting that 3 of 7 items would be completed following this meeting, and that the rest are in process.

Mr. Karlon provided his report on Legislative Affairs and PIO, commenting on the LSRs, stating many already have public hearings scheduled, and noted his department's focus on those while simultaneously working on educational seminars for this year, as well as preparing the NHRS 101 presentations for February to present to members, retirees, and employers, and legislators who are not on committees.

Mr. Leveque presented his report on Investments, noting his department met all 10 of its KPMs last month and provided an overview of the agenda for the IIC meeting, which immediately follows today's Board meeting. He mentioned the securities litigation discussed at the December Board meeting and noted the description at the top of the operating report, commenting on the firms the System contracts with for helping with such litigation. In closing, he noted his updated action plan.

Director of Member Services Nancy Miller gave her report, commenting on her department's continued work on PGV3 and primary focus on Deliverable 6 (D6), preparing for upcoming testing and meetings with LRS in February. She reported that Member Services met all 21 KPMs and provided a preview of upcoming projects, including the rollout of 1099-Rs later this month. Lastly, she noted updates to her action plan.

Ms. Mullen gave her Finance report, opening with Finance's ongoing involvement with PGV3, working on general ledger reporting, reviewing design documents for D6, and preparing for D6 testing in early February. She gave a status update on employer reporting as part of the PGV3 project, and the progress of surveys to school districts about teacher contracts. Finance met all applicable KPMs. Finance is working on the FY 22 GASB 68 and 75 reports and Ms. Mullen noted she expects to present the material at the February Board meeting. She reported that cash flows for November 30, 2022, and fiscal year-to-date were within range; the FY 23 administrative expenses for the first five months of the fiscal year are below budget overall; and the PGV3 project, inception-to-date, is below budget. Lastly, she noted that she expects that NHRS would be making an offer to a candidate for the Controller position in the upcoming week or two.

In closing, Ms. Mullen gave a recap on HB 1221, noting Finance had reconciled 55 of the remaining 59 employers eligible for the 7.5% state contribution through the State Treasurer's Office, and the remaining four employers were expected to be reconciled soon. On a motion by Trustee Roy, seconded by Trustee Hannan, the Board voted to certify to the State Treasurer the remaining employer contributions pursuant to HB 1221 of 2022, as presented, with one abstention.

Ms. Cain gave her Human Resources report, providing updates on the recruitment of the Director of IT, and Controller positions. She reported HR is working on securing a new

payroll provider, with the expectation of making changes after the first quarter of the calendar year. She mentioned the staff engagement survey is due at the end of this week. In closing, she noted her department is working on staff W2s and that the 1095 forms for staff are completed and available electronically.

Director of Information Technology (IT) Frank Clough provided his operating report, with an update on cybersecurity awareness, noting IT conducted its monthly phishing test, adding that IT gave additional training to the staff who failed. He then updated the Board on the recent power outage, noting the generator was inoperable and, because of the age of the generator, the parts are not available. He reported IT resolved to find alternative, affordable options to replacing it. He gave an update on a new security application to protect the System's network, stating he expects the installation to be completed by the end of January. He reported on the fax migration project, noting faxes have partly moved to the Cloud and testing is underway. He mentioned the System's migration from using WebEx to Microsoft Teams for meetings, adding it was a cost-free move for NHRS. Mr. Clough reported that, with the recent approval of the K logix contract, IT is preparing for the penetration and vulnerability assessment, and that the hardware and software has been purchased for the PGV3 kickoff. IT met all KPMs this month. In closing, he gave a brief overview of upcoming projects and noted his action plan is up to date.

Presiding Chair Kelliher thanked Mr. Clough for his final report to the Board, followed by a round of applause from Trustees. Mr. Clough expressed his gratitude for his time serving NHRS, a little over nine years. Executive Director Goodwin presented him a plaque and commended his work for keeping NHRS secure over the years, and especially during the move into a remote-working capacity at the start of the pandemic to keep NHRS serving its employers, members, and retirees. Lastly, she commended his dedication to building a good team in IT.

Presiding Chair Kelliher next presented the Consent Agenda, and on a motion by Trustee Martins, seconded by Trustee Hannan, the Board voted unanimously to approve the Consent Agenda, as presented.

There were no travel reports or requests.

Ms. Goodwin provided an update on Action Items from the December 13, 2022, Board meeting, commenting that all items except for one would be completed by the end of today's meeting. The one incomplete item involved seeking legislative appropriation for funding the call firefighter benefits and is in progress. The funding is expected to be included in this year's budget bill.

During the Board checkpoint, presiding Chair Kelliher announced new Trustee committee appointments, and again thanked Mr. Clough, whose last day at NHRS is February 10.

With no further business to discuss, on a motion by Trustee Roy, seconded by Trustee Maloney, the Board voted unanimously to adjourn the meeting at 11:19 a.m.

Respectfully submitted,

Christine McKenney,
Administrative Assistant

AUDIT COMMITTEE

GOVERNANCE COMMITTEE

Oral Presentation Only



Independent Investment Committee's Monthly Report to the Board

NHRS Investment Team
Board of Trustees Meeting
February 14, 2023

Total Plan Performance as of December 31, 2022



The table below details the rates of return for the fund's asset classes over various time periods ended December 31, 2022. Negative manager excess returns are shown in red, positive excess returns in green. Returns for one year or greater are annualized.

| | Net of Fees | Returns for Pe | riods Ende | d Decembe | r 31, 2022 | | | |
|---------------------------------------|---|----------------|------------|-----------|------------|--------|--------|--------|
| Composite | Total Fund Weighting As of 12/31/2022 | Last Month | FYTD | СҮТД | LTM | 3-YR | 5-YR | 10-YR |
| Total Domestic Equity | 30.00% | -5.42% | 3.71% | -17.72% | -17.72% | 6.58% | 7.81% | 11.37% |
| Domestic Equity Benchmark(1) | | -5.86% | 2.40% | -19.21% | -19.21% | 6.37% | 8.64% | 12.22% |
| Excess Return | | 0.44% | 1.32% | 1.49% | 1.49% | 0.21% | -0.83% | -0.85% |
| Total Non US Equity | 16.92% | -1.15% | 4.71% | -18.04% | -18.04% | -0.94% | 0.59% | 3.74% |
| Non US Equity Benchmark(2) | 1 | -0.75% | 2.96% | -16.00% | -16.00% | 0.07% | 0.88% | 3.80% |
| Excess Return | | -0.40% | 1.75% | -2.03% | -2.03% | -1.01% | -0.30% | -0.06% |
| Total Fixed Income | 18.82% | -0.12% | -1.35% | -12.02% | -12.02% | -1.24% | 0.75% | 1.73% |
| Bloomberg Capital Universe Bond Index | 1 | -0.34% | -2.31% | -12.99% | -12.99% | -2.54% | 0.18% | 1.33% |
| Excess Return | | 0.22% | 0.96% | 0.97% | 0.97% | 1.30% | 0.57% | 0.40% |
| Total Cash | 1.16% | 0.35% | 1.43% | 1.58% | 1.58% | 0.75% | 1.32% | 0.83% |
| 3-Month Treasury Bill | | 0.36% | 1.31% | 1.46% | 1.46% | 0.72% | 1.26% | 0.76% |
| Excess Return | | -0.01% | 0.12% | 0.13% | 0.13% | 0.03% | 0.06% | 0.07% |
| Total Real Estate (Q3)* | 13.27% | 1.36% | 1.03% | 20.74% | 20.74% | 15.57% | 12.64% | 12.62% |
| Real Estate Benchmark(3) | | 0.10% | 4.87% | 20.96% | 20.96% | 11.38% | 9.26% | 9.98% |
| Excess Return | | 1.26% | -3.83% | -0.22% | -0.22% | 4.19% | 3.38% | 2.64% |
| Total Private Equity (Q3)* | 14.64% | -2.03% | -2.05% | 1.46% | 1.46% | 17.75% | 15.33% | 12.79% |
| Private Equity Benchmark(4) | | -8.80% | -18.84% | -12.74% | -12.74% | 11.56% | 12.65% | 15.62% |
| Excess Return | | 6.77% | 16.79% | 14.19% | 14.19% | 6.18% | 2.67% | -2.84% |
| Total Private Debt (Q3)* | 5.18% | 1.36% | 1.35% | 6.98% | 6.98% | 6.10% | 5.63% | 7.12% |
| Private Debt Benchmark(5) | | -3.29% | -6.75% | -6.59% | -6.59% | 0.44% | 1.93% | 7.36% |
| Excess Return | | 4.65% | 8.10% | 13.58% | 13.58% | 5.66% | 3.70% | -0.24% |
| Total Fund Composite | 100.00% | -1.95% | 1.52% | -8.81% | -8.81% | 5.90% | 6.15% | 7.88% |
| Total Fund Benchmark(6) | | -3.03% | -0.81% | -11.67% | -11.67% | 4.16% | 5.47% | 7.74% |
| Excess Return | | 1.08% | 2.32% | 2.86% | 2.86% | 1.74% | 0.68% | 0.14% |

The Domestic Equity Benchmark is the Russell 3000 Index as of 7/1/2021.

Source: Callan

⁽²⁾ The Non US Equity Index is the MSCI ACWI ex US Index as of 7/1/2003. Prior to 7/1/2003 it was the MSCI EAFE Index.

⁽³⁾ The Real Estate Benchmark is the NCREIF NFI-ODCE Value Weight Net Index lagged 1 quarter as of 7/1/2015.

⁽⁴⁾ The Private Equity Benchmark is the Russell 3000 Index + 2% lagged 1 quarter as of 7/1/2022.

⁽⁵⁾ The Private Debt Benchmark is (50% S&P LSTA Leveraged Loan 100 ldx + 50% Bloomberg High Yield Index) + 1% lagged 1 quarter as of 7/1/2022.

⁽⁶⁾ Current Month Target = 30.0% Russell 3000 Index, 25.0% Bloomberg Universal, 20.0% MSCI ACWI ex-US, 10.0% NCREIF NFI-ODCE Value Weight Net lagged 3 months, 10.0% Russell 3000 Index lagged 3 months+2.0%, 2.5% Bloomberg High Yield Corp lagged 3 months+1.0% and 2.5% S&P/LSTA Lev Loan 100 lagged 3 months +1.0%.

^{*}Real Estate and Alternatives market values reflect current custodian valuations, which are typically lagged approximately 1 quarter.

⁽⁷⁾ For the trailing 25 year period ended 12/31/22, the Total Fund has returned 6.71% versus the Total Fund Custom Benchmark return of 6.75%.

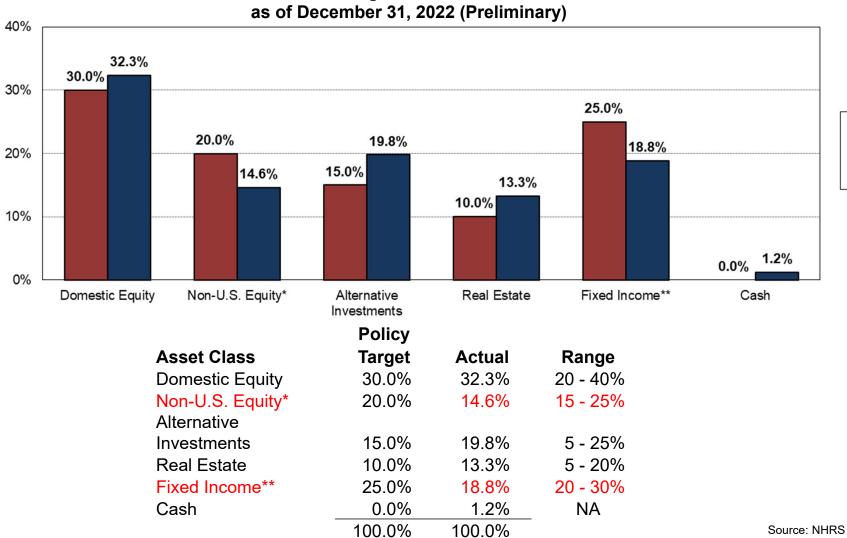
Asset Class Policy Targets vs. Actual Allocation



■ Policy Target

Actual

Asset Class Targets vs. Actual Allocation as of December 31, 2022 (Preliminary)

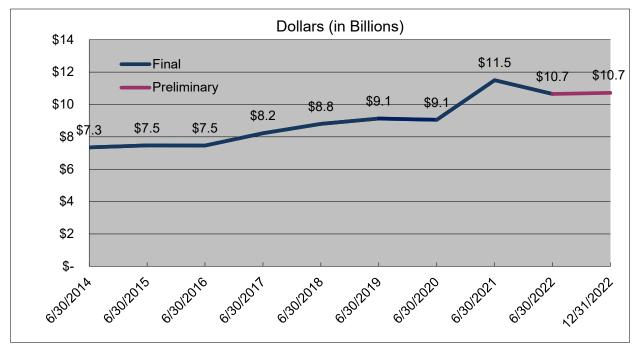


*Staff is monitoring Non-U.S. Equity and will rebalance from Domestic Equity as needed to meet minimum target range '**Fixed Income is within lower-end of the range when Cash is included; Staff is monitoring Fixed Income and will rebalance from Domestic Equity as needed to meet minimum target range

Total Fund Market Value



| Fiscal Year | Dollars (in Billions) |
|------------------|------------------------------|
| June 30,2014 | \$7.3 |
| June 30,2015 | \$7.5 |
| June 30,2016 | \$7.5 |
| June 30,2017 | \$8.2 |
| June 30,2018 | \$8.8 |
| June 30,2019 | \$9.1 |
| June 30,2020 | \$9.1 |
| June 30,2021 | \$11.5 |
| June 30,2022 | \$10.7 |
| December 31,2022 | \$10.7 |



Source: NHRS

Callan

New Hampshire Retirement
System

Investment Measurement Service
Monthly Review

Asset Class Excess Returns December 31, 2022

| | Net of Fees | Returns for Pe | riods Ended | d Decembe | r 31, 2022 | | | |
|---------------------------------------|---|----------------|-------------|-----------|------------|--------|--------|--------|
| Composite | Total Fund Weighting As of 12/31/2022 | Last Month | FYTD | CYTD | LTM | 3-YR | 5-YR | 10-YR |
| Total Domestic Equity | 30.00% | -5.42% | 3.71% | -17.72% | -17.72% | 6.58% | 7.81% | 11.37% |
| Domestic Equity Benchmark(1) | | -5.86% | 2.40% | -19.21% | -19.21% | 6.37% | 8.64% | 12.22% |
| Excess Return | | 0.44% | 1.32% | 1.49% | 1.49% | 0.21% | -0.83% | -0.85% |
| Total Non US Equity | 16.92% | -1.15% | 4.71% | -18.04% | -18.04% | -0.94% | 0.59% | 3.74% |
| Non US Equity Benchmark(2) | | -0.75% | 2.96% | -16.00% | -16.00% | 0.07% | 0.88% | 3.80% |
| Excess Return | | -0.40% | 1.75% | -2.03% | -2.03% | -1.01% | -0.30% | -0.06% |
| Total Fixed Income | 18.82% | -0.12% | -1.35% | -12.02% | -12.02% | -1.24% | 0.75% | 1.73% |
| Bloomberg Capital Universe Bond Index | | -0.34% | -2.31% | -12.99% | -12.99% | -2.54% | 0.18% | 1.33% |
| Excess Return | | 0.22% | 0.96% | 0.97% | 0.97% | 1.30% | 0.57% | 0.40% |
| Total Cash | 1.16% | 0.35% | 1.43% | 1.58% | 1.58% | 0.75% | 1.32% | 0.83% |
| 3-Month Treasury Bill | | 0.36% | 1.31% | 1.46% | 1.46% | 0.72% | 1.26% | 0.76% |
| Excess Return | | -0.01% | 0.12% | 0.13% | 0.13% | 0.03% | 0.06% | 0.07% |
| Total Real Estate (Q3)* | 13.27% | 1.36% | 1.03% | 20.74% | 20.74% | 15.57% | 12.64% | 12.62% |
| Real Estate Benchmark(3) | | 0.10% | 4.87% | 20.96% | 20.96% | 11.38% | 9.26% | 9.98% |
| Excess Return | | 1.26% | -3.83% | -0.22% | -0.22% | 4.19% | 3.38% | 2.64% |
| Total Private Equity (Q3)* | 14.64% | -2.03% | -2.05% | 1.46% | 1.46% | 17.75% | 15.33% | 12.79% |
| Private Equity Benchmark(4) | | -8.80% | -18.84% | -12.74% | -12.74% | 11.56% | 12.65% | 15.62% |
| Excess Return | | 6.77% | 16.79% | 14.19% | 14.19% | 6.18% | 2.67% | -2.84% |
| Total Private Debt (Q3)* | 5.18% | 1.36% | 1.35% | 6.98% | 6.98% | 6.10% | 5.63% | 7.12% |
| Private Debt Benchmark(5) | | -3.29% | -6.75% | -6.59% | -6.59% | 0.44% | 1.93% | 7.36% |
| Excess Return | | 4.65% | 8.10% | 13.58% | 13.58% | 5.66% | 3.70% | -0.24% |
| Total Fund Composite | 100.00% | -1.95% | 1.52% | -8.81% | -8.81% | 5.90% | 6.15% | 7.88% |
| Total Fund Benchmark(6) | | -3.03% | -0.81% | -11.67% | -11.67% | 4.16% | 5.47% | 7.74% |
| Excess Return | | 1.08% | 2.32% | 2.86% | 2.86% | 1.74% | 0.68% | 0.14% |

⁽¹⁾ The Domestic Equity Benchmark is the Russell 3000 Index as of 7/1/2021.

⁽⁷⁾ For the trailing 25 year period ended 12/31/22, the Total Fund has returned 6.71% versus the Total Fund Custom Benchmark return of 6.75%.



⁽²⁾ The Non US Equity Index is the MSCI ACWI ex US Index as of 7/1/2003. Prior to 7/1/2003 it was the MSCI EAFE Index.

⁽³⁾ The Real Estate Benchmark is the NCREIF NFI-ODCE Value Weight Net Index lagged 1 quarter as of 7/1/2015.

⁽⁴⁾ The Private Equity Benchmark is the Russell 3000 Index + 2% lagged 1 quarter as of 7/1/2022.

⁽⁵⁾ The Private Debt Benchmark is (50% S&P LSTA Leveraged Loan 100 ldx + 50% Bloomberg High Yield Index) + 1% lagged 1 quarter as of 7/1/2022.

⁽⁶⁾ Current Month Target = 30.0% Russell 3000 Index, 25.0% Bloomberg Universal, 20.0% MSCI ACWI ex-US, 10.0% NCREIF NFI-ODCE Value Weight Net lagged 3 months, 10.0% Russell 3000 Index lagged 3 months+2.0%, 2.5% Bloomberg High Yield Corp lagged 3 months+1.0% and 2.5% S&P/LSTA Lev Loan 100 lagged 3 months +1.0%.

^{*}Real Estate and Alternatives market values reflect current custodian valuations, which are typically lagged approximately 1 quarter.

| Net of Fee | s Returns for F | eriods End | led Decemi | oer 31, 2022 | | | |
|---|--|--|---|---|---|--|--|
| Total Fund Weighting As of 12/31/2022 | Last Month | FYTD | CYTD | LTM | 3-YR | 5-YR | 10-YR |
| 30.00% | | | | | | | 11.37% |
| | -5.86% | 2.40% | -19.21% | -19.21% | | 8.64% | 12.22% |
| | 0.44% | 1.32% | 1.49% | 1.49% | 0.21% | -0.83% | -0.85% |
| 17.45% | -5.76% | 2.30% | -18.11% | -18.11% | 6.46% | 8.12% | 11.72% |
| | -5.76% | 2.31% | -18.11% | -18.11% | 7.66% | 9.42% | 12.56% |
| | 0.00% | -0.01% | 0.00% | 0.00% | -1.20% | -1.30% | -0.84% |
| 17.45% | -5.76% | 2.30% | -18.11% | -18.11% | 7.63% | 9.40% | 12.54% |
| 1711070 | | | | | | | 12.56% |
| | 0.00% | -0.01% | 0.00% | 0.00% | -0.03% | -0.03% | -0.02% |
| - 4004 | 4.0=0/ | 4.000/ | 40 5 40/ | 10 5 10/ | 0.100/ | | 10 100/ |
| 5.46% | | | | | | | 10.19% |
| | | | | | | | 10.03% |
| | 0.97% | -0.32% | -0.17% | -0.17% | 1.13% | -0.09% | 0.16% |
| 3.34% | -5.16% | 4.31% | -24.54% | -24.54% | 6.18% | 6.27% | 10.58% |
| | -5.95% | 4.40% | -18.37% | -18.37% | 5.00% | 5.89% | 10.03% |
| | 0.79% | -0.09% | -6.17% | -6.17% | 1.18% | 0.38% | 0.55% |
| 2.11% | -4.68% | 3.71% | -6.83% | -6.83% | 6.05% | 5.05% | 9.50% |
| | | | | | | | 10.10% |
| | 1.27% | -0.58% | 6.26% | 6.26% | 0.84% | -0.98% | -0.60% |
| 7 10% | -4 92% | 7 06% | -16 09% | -16 09% | 7 46% | 8 49% | 11.43% |
| 711070 | | | | | | | 9.01% |
| | 1.57% | 3.15% | 4.34% | 4.34% | 4.36% | 4.37% | 2.42% |
| 1 95% | -A 72% | 7 27% | -8 61% | -8 61% | 9.07% | 9 92% | 11.08% |
| 1.55 /0 | | | | | | | 9.01% |
| | 1.77% | 3.37% | 11.82% | 11.82% | 5.97% | 5.80% | 2.07% |
| 1 99% | -3 85% | 10 44% | -12 96% | -12 96% | 9 79% | 9 95% | 11.14% |
| 1.55 /0 | | | | | | | 9.01% |
| | 2.64% | 6.53% | 7.48% | 7.48% | 6.69% | 5.83% | 2.13% |
| 3 16% | -5 70% | A Q19/ | -21 920/ | -21 920/ | 5 21% | 6 00% | 11.81% |
| 3.10% | | | _ | | | | 9.01% |
| | | | | | | | 2.80% |
| | Total Fund Weighting As of 12/31/2022 30.00% 17.45% 17.45% | Total Fund Weighting As of 12/31/2022 30.00% -5.42% -5.86% 0.44% 17.45% -5.76% 0.00% 17.45% -5.76% 0.00% 17.45% -5.76% 0.00% 5.46% -4.97% -5.95% 0.97% 3.34% -5.16% -5.95% 0.79% 2.11% -4.68% -5.94% 1.27% 1.95% -4.49% 1.57% 1.95% -4.72% -6.49% 1.77% 1.99% -3.85% -6.49% 2.64% | Total Fund Weighting As of 12/31/2022 30.00% -5.42% 3.71% -5.86% 2.40% 0.44% 1.32% 17.45% -5.76% 2.31% 0.00% -0.01% 17.45% -5.76% 2.31% 0.00% -0.01% 5.46% -4.97% 4.08% -5.95% 4.40% 0.97% -0.32% 3.34% -5.16% 4.31% -5.95% 4.40% 0.79% -0.09% 2.11% -4.68% 3.71% -5.94% 4.29% 1.27% -0.58% 7.10% -4.92% 7.06% -6.49% 3.91% 1.95% -4.72% -6.49% 3.91% 1.99% -3.85% 10.44% -6.49% 3.91% 2.64% 6.53% 3.16% -5.70% 4.91% -6.49% 3.91% | Total Fund Weighting As of 12/31/2022 Last Month of 12/31/2022 FYTD CYTD 30.00% -5.42% 3.71% -17.72% -5.86% 2.40% -19.21% 0.44% 1.32% 1.49% 17.45% -5.76% 2.30% -18.11% -5.76% 2.31% -18.11% 0.00% -0.01% 0.00% 17.45% -5.76% 2.30% -18.11% 0.00% -0.01% 0.00% 17.45% -5.76% 2.31% -18.11% 0.00% -0.01% 0.00% 5.76% 2.31% -18.11% 0.00% -0.01% 0.00% 5.46% -4.97% 4.08% -18.54% -5.95% 4.40% -18.37% 0.97% -0.32% -0.17% 3.34% -5.16% 4.31% -24.54% -5.95% 4.40% -18.37% 0.79% -0.09% -6.17% 2.11% -4.68% 3.71% -6.83% < | Total Fund Weighting As of 12/31/2022 30.00% | Weighting As of 12/31/2022 Last Month of 12/31/2022 FYTD CYTD LTM 3-YR 30.00% -5.42% 3.71% -17.72% -17.72% 6.58% -5.86% 2.40% -19.21% -19.21% 6.37% 0.44% 1.32% 1.49% 1.49% 0.21% 17.45% -5.76% 2.30% -18.11% -18.11% 7.66% -5.76% 2.31% -18.11% -18.11% 7.66% 0.00% -0.01% 0.00% 0.00% -12.0% 17.45% -5.76% 2.30% -18.11% -18.11% 7.66% 0.00% -0.01% 0.00% 0.00% -1.20% 17.45% -5.76% 2.31% -18.11% -18.11% 7.63% 0.00% -0.00% -0.00% 0.00% -0.03% 5.46% -4.97% 4.08% -18.54% -18.37% 5.00% 0.97% -0.32% -0.17% -0.17% 1.13% 3.34% -5.16% 4.31% | Total Fund Weighting As Last Month FYTD CYTD LTM 3-YR 5-YR of 12/31/2022 30.00% -5.42% 3.71% -17.72% -17.72% 6.58% 7.81% -5.86% 2.40% -19.21% -19.21% 6.37% 8.64% 0.44% 1.32% 1.49% 1.49% 0.21% -0.83% 17.45% -5.76% 2.30% -18.11% -18.11% 6.46% 8.12% -5.76% 2.31% -18.11% -18.11% 7.66% 9.42% 0.00% -0.00% -0.00% -0.00% -1.20% -1.30% 17.45% -5.76% 2.31% -18.11% -18.11% 7.66% 9.42% 0.00% -5.76% 2.31% -18.11% -18.11% 7.63% 9.40% -5.76% 2.31% -18.11% -18.11% 7.66% 9.42% 0.00% -0.00% -0.00% -0.03% -0.03% -0.03% -0.00% -0.00% -0.00% -0.03% -0.03% -0.00% -0.00% -0.00% -0.03% -0.03% -0.00% -0.00% -0.00% -0.03% -0.00% -0.00% -0.00% -0.00% -0.00% -0.03% -0.00% |

⁽¹⁾ The Domestic Equity Benchmark is the Russell 3000 Index as of 7/1/2021.

⁽²⁾ TSW Blended Benchmark is the Russell 2500 Value Index as of 7/1/2019. Prior to 7/1/2019 it was the Russell 2500.



| | Net of I | Fees Returns fo | r Periods En | ded December | 31, 2022 | | | |
|-------------------------------------|---|-------------------------|-------------------------|---------------------------|-------------------|-------------------------|-------------------------|--------------|
| Composite | Total Fund Weighting As of 12/31/2022 | Last Month | FYTD | CYTD | LTM | 3-YR | 5-YR | 10-YR |
| Total Non US Equity | 16.92% | -1.15% | 4.71% | -18.04% | -18.04% | -0.94% | 0.59% | 3.74% |
| Non US Equity Benchmark (1) | | -0.75% | 2.96% | -16.00% | -16.00% | 0.07% | 0.88% | 3.80% |
| Excess Return | | -0.40% | 1.75% | -2.03% | -2.03% | -1.01% | -0.30% | -0.06% |
| Core Non US Equity | 8.76% | -0.53% | 6.53% | -15.10% | -15.10% | -0.78% | 0.49% | 3.31% |
| Core Non US Benchmark (2) | | -0.75% | 2.96% | -16.00% | -16.00% | 0.07% | 0.88% | 3.80% |
| Excess Return | | 0.22% | 3.57% | 0.91% | 0.91% | -0.85% | -0.40% | -0.49% |
| Aristotle | 1.35% | -1.65% | 4.63% | -20.84% | -20.84% | | | |
| MSCI EAFE | 1.33 /6 | 0.08% | 6.36% | -14.45% | -14.45% | - | - | - |
| Excess Return | | -1.73% | -1.73% | -6.39% | -6.39% | - | - | - |
| | | | | | | | | |
| Artisan Partners | 2.99% | -1.57% | 6.91% | -18.97% | -18.97% | -1.66% | 1.97% | - |
| MSCI EAFE | | 0.08% | 6.36% | -14.45% | -14.45% | 0.87% | 1.54% | - |
| Excess Return | | -1.65% | 0.55% | -4.52% | -4.52% | -2.52% | 0.43% | - |
| Causeway Capital | 3.12% | 1.30% | 8.47% | -7.18% | -7.18% | 2.64% | 1.30% | - |
| MSCI EAFE | | 0.08% | 6.36% | -14.45% | -14.45% | 0.87% | 1.54% | - |
| Excess Return | | 1.22% | 2.11% | 7.27% | 7.27% | 1.77% | -0.24% | - |
| Lazard | 1.29% | -1.26% | 3.20% | -16.78% | -16.78% | _ | - | _ |
| MSCI EAFE | 1.23/0 | 0.08% | 6.36% | -14.45% | -14.45% | - | - | - |
| Excess Return | | -1.34% | -3.16% | -2.33% | -2.33% | - | - | - |
| | | | | 1 | | | | |
| Emerging Markets MSCI EM | 2.95% | -1.47% -1.41% | -0.73% -2.99% | -21.78% -20.09% | -21.78% | -5.46% -2.69% | -3.90% -1.39% | 0.48% |
| Excess Return | | -0.06% | 2.26% | -1.68% | -20.09% -1.68% | -2.77% | -2.50% | -0.96% |
| Excess Netum | | -0.0078 | 2.20/0 | -1.0076 | -1.0078 | -2.11/0 | -2.5078 | -0.9078 |
| Neuberger Berman | 1.50% | -2.27% | -2.27% | -23.25% | -23.25% | -6.36% | -4.36% | - |
| MSCI EM | | -1.41% | -2.99% | -20.09% | -20.09% | -2.69% | -1.39% | - |
| Excess Return | | -0.86% | 0.72% | -3.16% | -3.16% | -3.67% | -2.97% | - |
| Wellington Emerging Markets | 1.45% | -0.62% | 0.92% | -20.19% | -20.19% | -4.49% | -3.45% | 2.13% |
| MSCI EM | | -1.41% | -2.99% | -20.09% | -20.09% | -2.69% | -1.39% | 1.44% |
| Excess Return | | 0.78% | 3.92% | -0.09% | -0.09% | -1.80% | -2.06% | 0.69% |
| Non US Small Cap | 1.07% | -0.16% | 6.28% | -24.06% | -24.06% | -7.42% | -6.75% | 0.87% |
| MSCI EAFE Small Cap | 1.07 /0 | 1.07% | 4.41% | -21.39% | -21.39% | -0.93% | -0.05% | 6.21% |
| Excess Return | | -1.23% | 1.87% | -21.39% | -21.39% -2.67% | -0.93% -6.48% | -0.05% -6.70% | -5.34% |
| | | | | | | | | |
| Wellington Int'l Small Cap Research | 1.07% | -0.16% | 6.28% | -24.06% | -24.06% | - | - | - |
| MSCI EAFE Small Cap | | 1.07% | 4.41% | -21.39% | -21.39% | - | - | - |
| Excess Return | | -1.23% | 1.87% | -2.67% | -2.67% | - | - | - |
| Global Equity | 4.13% | -2.45% | 4.61% | -19.54% | -19.54% | 4.50% | 8.14% | 9.97% |
| MSCI ACWI net | | -3.94% | 2.28% | -18.36% | -18.36% | 4.00% | 5.23% | 7.98% |
| Excess Return | | 1.48% | 2.33% | -1.17% | -1.17% | 0.50% | 2.92% | 1.99% |
| Walter Scott Global Equity | 4.13% | -2.45% | 4.61% | -19.54% | -19.54% | 4.50% | 8.14% | 9.97% |
| Walter Scott Blended Benchmark (3) | | -3.94% | 2.28% | -18.36% | -18.36% | 4.00% | 5.23% | 7.98% |
| Excess Return | | 1.48% | 2.33% | -1.17% | -1.17% | 0.50% | 2.92% | 1.99% |

 ⁽¹⁾ The Non US Equity Index is the MSCI ACWI ex US Index as of 7/1/2003. Prior to 7/1/2003 it was the MSCI EAFE Index.

⁽³⁾ The Walter Scott Blended Benchmark is the MSCI ACWI Index as 5/1/2008. Prior to 5/1/2008 it was the MSCI EAFE Index.



⁽²⁾ The Core Non US Equity Index is the MSCI ACWI ex US as of 7/1/2007. Prior to 7/1/2007 it was the MSCI EAFE Index.

Fixed Income Excess Returns December 31, 2022

| | Net of Fees R | eturns for Peri | ods Ended | December | 31, 2022 | | | |
|------------------------------------|---|------------------|-----------|----------|----------|--------|--------|--------|
| Composite | Total Fund Weighting As of 12/31/2022 | Last Month | FYTD | CYTD | LTM | 3-YR | 5-YR | 10-YR |
| Total Fixed Income | 18.82% | -0.12% | -1.35% | -12.02% | -12.02% | -1.24% | 0.75% | 1.73% |
| Fixed Income Benchmark (1) | | -0.34% | -2.31% | -12.99% | -12.99% | -2.54% | 0.18% | 1.33% |
| Excess Return | | 0.22% | 0.96% | 0.97% | 0.97% | 1.30% | 0.57% | 0.40% |
| BlackRock SIO Bond Fund | 2.30% | 0.12% | -0.08% | -6.24% | -6.24% | 0.54% | - | - |
| BlackRock Custom Benchmark (2) | | 0.34% | 1.47% | 1.65% | 1.65% | 0.85% | - | - |
| Excess Return | | -0.22% | -1.55% | -7.90% | -7.90% | -0.31% | - | - |
| Brandywine Asset Mgmt | 2.06% | 1.78% | -2.26% | -15.84% | -15.84% | -3.62% | -1.42% | 0.44% |
| Brandywine Custom Benchmark (3) | | -0.28% | -4.14% | -18.42% | -18.42% | -5.81% | -2.58% | -1.25% |
| Excess Return | | 2.06% | 1.89% | 2.58% | 2.58% | 2.19% | 1.16% | 1.69% |
| FIAM (Fidelity) Tactical Bond | 3.26% | -0.46% | -0.02% | -10.86% | -10.86% | -0.44% | _ | - |
| Bloomberg Aggregate | 0.2070 | -0.45% | -2.97% | -13.01% | -13.01% | -2.71% | _ | _ |
| Excess Return | | 0.00% | 2.95% | 2.15% | 2.15% | 2.28% | - | - |
| Income Research & Management | 6.89% | -0.55% | -3.05% | -13.88% | -13.88% | -2.13% | 0.51% | 1.52% |
| Bloomberg Gov/Credit | | -0.48% | -2.84% | -13.58% | -13.58% | -2.57% | 0.21% | 1.16% |
| Excess Return | | -0.08% | -0.21% | -0.31% | -0.31% | 0.44% | 0.30% | 0.36% |
| Loomis Sayles | 2.45% | -0.10% | -0.05% | -11.53% | -11.53% | 0.64% | 2.20% | 3.15% |
| Loomis Sayles Custom Benchmark (4) | 21.1070 | -0.51% | -0.72% | -12.32% | -12.32% | -1.65% | 0.90% | 2.14% |
| Excess Return | | 0.41% | 0.67% | 0.79% | 0.79% | 2.29% | 1.31% | 1.00% |
| Manulife Strategic Fixed Income | 1.86% | -0.28% | 0.63% | -9.84% | -9.84% | -0.81% | 1.01% | _ |
| Bloomberg Multiverse | 1.0070 | 0.55% | -2.37% | -16.01% | -16.01% | -4.38% | -1.57% | - |
| Excess Return | | -0.83% | 3.00% | 6.18% | 6.18% | 3.56% | 2.58% | - |
| Total Cash | 1.16% | 0.35% | 1.43% | 1.58% | 1.58% | 0.75% | 1.32% | 0.83% |
| 3-month Treasury Bill | 1.1070 | 0.36% | 1.31% | 1.46% | 1.46% | 0.73% | 1.26% | 0.76% |
| Excess Return | | -0.01% | 0.12% | 0.13% | 0.13% | 0.72% | 0.06% | 0.76% |
| Total Marketable Assets | 66.91% | -2.79% | 2.44% | -15.91% | -15.91% | 2.33% | 3.77% | 6.58% |
| Total Marketable Index (5) | 00.31/0 | -2.65% | 1.19% | -16.01% | -16.01% | 2.04% | 4.03% | 6.80% |
| Excess Return | | -2.05% -0.14% | 1.19% | 0.10% | 0.10% | 0.28% | -0.25% | -0.21% |

⁽¹⁾ The Fixed Income Benchmark is the Bloomberg Universal Bond Index as of 7/1/2007.

⁽⁵⁾ Marketable Assets Index is 40% Russell 3000, 26.7% MSCI ACWI ex US, and 33.3% Bloomberg Universal as of 7/1/2021.



⁽²⁾ The BlackRock Custom Benchmark is 3 Month SOFR compounded in arrears as of 1/1/2022.

⁽³⁾ The Brandywine Blended Benchmark is the FTSE WGBI Ex-China Index as of 11/1/2021.

⁽⁴⁾ The Loomis Sayles Custom Benchmark is 65% Bloomberg Aggregate and 35% Bloomberg High Yield.

Alternatives Excess Returns December 31, 2022

| | Net of Fees | Returns for Pe | riods Endec | d Decembe | r 31, 2022 | | | |
|-------------------------------------|---|----------------|-------------|-----------|------------|--------|--------|--------|
| Composite | Total Fund Weighting As of 12/31/2022 | Last Month | FYTD | CYTD | LTM | 3-YR | 5-YR | 10-YR |
| Total Real Estate (Q3)* (5) | 13.27% | 1.36% | 1.03% | 20.74% | 20.74% | 15.57% | 12.64% | 12.62% |
| Real Estate Benchmark (1) | | 0.10% | 4.87% | 20.96% | 20.96% | 11.38% | 9.26% | 9.98% |
| Excess Return | | 1.26% | -3.83% | -0.22% | -0.22% | 4.19% | 3.38% | 2.64% |
| Strategic Core Real Estate (Q3)* | 8.93% | 1.76% | 1.63% | 25.83% | 25.83% | 14.60% | 12.20% | 11.75% |
| Real Estate Benchmark (1) | | 0.10% | 4.87% | 20.96% | 20.96% | 11.38% | 9.26% | 9.98% |
| Excess Return | | 1.65% | -3.24% | 4.87% | 4.87% | 3.22% | 2.93% | 1.78% |
| Tactical Non-Core Real Estate (Q3)* | 4.34% | 0.56% | -0.18% | 11.73% | 11.73% | 17.10% | 13.37% | 14.11% |
| Real Estate Benchmark (1) | | 0.10% | 4.87% | 20.96% | 20.96% | 11.38% | 9.26% | 9.98% |
| Excess Return | | 0.45% | -5.05% | -9.23% | -9.23% | 5.72% | 4.11% | 4.14% |
| Total Alternative Assets (Q3)* | 19.82% | -1.17% | -1.19% | 2.83% | 2.83% | 14.11% | 11.66% | 9.86% |
| Alternative Assets Benchmark (2) | | -7.01% | -14.95% | -10.61% | -10.61% | 7.76% | 8.44% | 11.62% |
| Excess Return | | 5.83% | 13.76% | 13.44% | 13.44% | 6.35% | 3.22% | -1.76% |
| Total Private Equity (Q3)* | 14.64% | -2.03% | -2.05% | 1.46% | 1.46% | 17.75% | 15.33% | 12.79% |
| Private Equity Benchmark (3) | | -8.80% | -18.84% | -12.74% | -12.74% | 11.56% | 12.65% | 15.62% |
| Excess Return | | 6.77% | 16.79% | 14.19% | 14.19% | 6.18% | 2.67% | -2.84% |
| Total Private Debt (Q3)* | 5.18% | 1.36% | 1.35% | 6.98% | 6.98% | 6.10% | 5.63% | 7.12% |
| Private Debt Benchmark (4) | | -3.29% | -6.75% | -6.59% | -6.59% | 0.44% | 1.93% | 7.36% |
| Excess Return | | 4.65% | 8.10% | 13.58% | 13.58% | 5.66% | 3.70% | -0.24% |

⁽¹⁾ The Real Estate Benchmark is the NCREIF NFI-ODCE Value Weight Net Index lagged 1 quarter as of 7/1/2015.



⁽²⁾ The Alternative Assets Benchmark is 66.7% Russell 3000 Index + 2% lagged 1 quarter and 33.3% ((50% S&P LSTA Leveraged Loan 100 Index + 50% Bloomberg High Yield Index) + 1%) lagged 1 quarter as of 7/1/2022.

⁽³⁾ The Private Equity Benchmark is the Russell 3000 Index + 2% lagged 1 quarter as of 7/1/2022.

⁽⁴⁾ The Private Debt Benchmark is (50% S&P LSTA Leveraged Loan 100 Index / 50% Bloomberg High Yield Index) + 1% lagged 1 quarter as of 7/1/2022.

⁽⁵⁾ Total Real Estate returns includes Townsend discretionary fee as of 7/1/2022.

^{*}Real Estate and Alternatives market values reflect current custodian valuations, which are typically lagged approximately 1 quarter.

Investment Manager Asset Allocation

The table below contrasts the distribution of assets across the Fund's investment managers as of December 31, 2022, with the distribution as of November 30, 2022. The change in asset distribution is broken down into the dollar change due to Net New Investment and the dollar change due to Investment Return.

Asset Distribution Across Investment Managers

| | December 3 | 1, 2022 | | | November 3 | 0, 2022 |
|-------------------------------------|------------------|---------|----------------|-----------------|------------------|---------|
| | Market Value | Weight | Net New Inv. | Inv. Return | Market Value | Weight |
| Total Domestic Equity | \$3,216,552,951 | 30.00% | \$0 | \$(183,497,808) | \$3,400,050,759 | 31.06% |
| Large Cap Domestic Equity | \$1,870,663,499 | 17.45% | \$0 | \$(114,280,336) | \$1,984,943,834 | 18.13% |
| Blackrock S&P 500 | 1,870,663,499 | 17.45% | 0 | (114,280,336) | 1,984,943,834 | 18.13% |
| SMid Cap Domestic Equity | \$585,022,580 | 5.46% | \$0 | \$(30,327,570) | \$615,350,150 | 5.62% |
| AllianceBernstein | 358,278,490 | 3.34% | 0 | (19,318,738) | 377,597,228 | 3.45% |
| TSW | 226,744,090 | 2.11% | 0 | (11,008,832) | 237,752,922 | 2.17% |
| Small Cap Domestic Equity | \$760,866,872 | 7.10% | \$0 | \$(38,889,902) | \$799,756,774 | 7.31% |
| Boston Trust | 208,863,896 | 1.95% | 0 | (10,266,369) | 219,130,265 | 2.00% |
| Segall Bryant & Hamill | 213,138,431 | 1.99% | 0 | (8,383,191) | 221,521,622 | 2.02% |
| Wellington | 338,864,545 | 3.16% | 0 | (20,240,342) | 359,104,887 | 3.28% |
| Total Non US Equity | \$1,814,326,702 | 16.92% | \$(7) | \$(20,063,489) | \$1,834,390,198 | 16.76% |
| Core Non US Equity (1) | \$939,207,493 | 8.76% | \$(7) | \$(4,547,443) | \$943,754,942 | 8.62% |
| Aristotle | 144,844,926 | 1.35% | 0 | (2,374,039) | 147,218,965 | 1.34% |
| Artisan Partners | 320,469,946 | 2.99% | 0 | (4,930,420) | 325,400,366 | 2.97% |
| Causeway Capital | 334,785,379 | 3.12% | 0 | 4,438,491 | 330,346,888 | 3.02% |
| Lazard | 138,402,107 | 1.29% | 0 | (1,705,970) | 140,108,078 | 1.28% |
| Emerging Markets | \$316,721,386 | 2.95% | \$0 | \$(4,464,202) | \$321,185,588 | 2.93% |
| Neuberger Berman | 161,233,221 | 1.50% | 0 | (3,622,489) | 164,855,710 | 1.51% |
| Wellington Emerging Markets | 155,488,165 | 1.45% | 0 | (841,713) | 156,329,878 | 1.43% |
| Non US Small Cap | \$115,144,091 | 1.07% | \$0 | \$(111,933) | \$115,256,024 | 1.05% |
| Wellington Int'l Small Cap Research | 115,144,091 | 1.07% | 0 | (111,933) | 115,256,024 | 1.05% |
| Global Equity | \$443,253,732 | 4.13% | \$0 | \$(10,939,912) | \$454,193,644 | 4.15% |
| Walter Scott Global Equity | 443,253,732 | 4.13% | 0 | (10,939,912) | 454,193,644 | 4.15% |
| Total Fixed Income | \$2,017,993,067 | 18.82% | \$0 | \$(1,893,521) | \$2,019,886,587 | 18.45% |
| BlackRock SIO Bond Fund | 246,631,448 | 2.30% | 0 | 401,466 | 246,229,982 | 2.25% |
| Brandywine Asset Mgmt | 221,259,682 | 2.06% | 0 | 3,932,715 | 217,326,967 | 1.99% |
| FIAM (Fidelity) Tactical Bond | 349,595,213 | 3.26% | 0 | (1,503,635) | 351,098,848 | 3.21% |
| Income Research & Management | 738,659,439 | 6.89% | 0 | (4,011,115) | 742,670,554 | 6.78% |
| Loomis Sayles | 262,600,601 | 2.45% | 0 | (202,062) | 262,802,664 | 2.40% |
| Manulife Strategic Fixed Income | 199,246,682 | 1.86% | 0 | (510,889) | 199,757,571 | 1.82% |
| Total Cash | \$124,325,969 | 1.16% | \$(37,708,155) | \$521,913 | \$161,512,212 | 1.48% |
| Total Marketable Assets | \$7,173,198,688 | 66.91% | \$(37,708,162) | \$(204,932,905) | \$7,415,839,755 | 67.74% |
| Total Real Estate | \$1,422,541,323 | 13.27% | \$2,375,664 | \$19,683,769 | \$1,400,481,890 | 12.79% |
| Strategic Core Real Estate | 957,581,943 | 8.93% | (3,006,519) | 17,125,442 | 943,463,020 | 8.62% |
| Tactical Non-Core Real Estate | 464,959,379 | 4.34% | 5,382,183 | 2,558,326 | 457,018,870 | 4.17% |
| Total Alternative Assets | \$2,125,055,510 | 19.82% | \$14,719,804 | \$(20,997,820) | \$2,131,333,527 | 19.47% |
| Private Equity | 1,569,482,408 | 14.64% | 6,652,123 | (30,075,807) | 1,592,906,092 | 14.55% |
| Private Debt | 555,573,102 | 5.18% | 8,067,681 | 9,077,987 | 538,427,435 | 4.92% |
| Total Fund Composite | \$10,720,795,521 | 100.0% | \$(25,879,908) | \$(200,979,743) | \$10,947,655,172 | 100.0% |

⁽¹⁾ Includes \$705,134 in legacy assets that are not actively managed and in liquidation following the termination of Fisher Investments.



⁻Alternatives market values reflect current custodian valuations, which may not be up to date.

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To: Investment Committee and Board of Trustees
From: Raynald Leveque, Chief Investment Officer

Date: January 10, 2023

Re: **2022 Proxy Voting Summary**

Item: Action:

Discussion:

Informational:

Shareholder responsibility is fundamental to good corporate governance, which requires an appropriate balance between the rights of shareholders and the need for management and the board to direct a corporation's affairs with a long-term perspective. The System's shareholder voting rights must be managed with the same care as any of its other assets. Therefore, the Board has adopted a formal Proxy Voting Policy reflecting three objectives: to protect the System's rights; to promote responsible corporate policies and activities; and to enhance long-term value.

The Proxy Voting Policy under which voting was conducted during calendar year 2022 was adopted by the Board on May 14, 2019. The Policy will be reviewed with Institutional Shareholder Services ("ISS"), the System's proxy voting agent, in early 2023 to ensure that it reflects current industry practices and any changes necessary due to new legislation. Should changes to the Policy be recommended by ISS, a revised Policy will be presented to the Investment Committee for recommendation to the Board.

For the 2022 calendar year, a total of 14,537 proposals were voted, representing 1,249 meetings for the companies owned in the System's investment portfolio. Among other things, the proxies focused on the election of board directors, auditor ratification and executive compensation. System policies generally support management if the position is reasonable, is not detrimental to the long-term economic prospects of the company, and does not tend to diminish the rights of shareholders.

Nearly 100% of votes cast during 2022 were compliant with the System's Proxy Voting Policy. One vote out of 14,537 was classified as "against" the System's Proxy Voting policy as a result of an administrative issue, which did not have any impact on the ultimate vote outcome.

A summary of 2022 proxy voting is provided below.

Summary of 2022 Proxy Voting:

| | For | Against | Abstain/Withhold | Total |
|--------------------------|--------------|-------------|------------------|---------|
| Management Proposals | 11,834 | 1,513 | 577 | 13,924 |
| Shareholder Proposals | 218 | 41 | 302 | 561 |
| Total | 12,052 (83%) | 1,554 (11%) | 879 (6%) | 14,485* |

^{*} Does not include 52 "Say on Pay Frequency" votes, as these are not voted on a *For* or *Against* basis, but are voted for either *One*, *Two*, or *Three Year* terms.

LEGISLATIVE COMMITTEE

Oral Presentation Only



2023 Legislative Tracker

Updated: January 31, 2023

Legislation introduced in the 2023 session that would impact the New Hampshire Retirement System (NHRS, the retirement system) is listed below. For details on a particular bill, visit the State of New Hampshire General Court website at: http://gencourt.state.nh.us/

| BILL# | BRIEF DESCRIPTION | PRIMARY SPONSOR | STATUS |
|--------|--|--------------------------|--|
| | 2023 NHRS-RELATED BILI | LS | |
| HB 30 | This bill allows county commissioners to exempt the county chief administrative officer from compulsory NHRS membership at the time of initial hiring or appointment. | Rep. Judy Aron | 1/12/23: House ED&A Committee voted, 18-0, to recommend ought to pass (OTP). The bill is on the House calendar for 2/2/23. |
| HB 50 | This bill provides that the state shall pay 7.5% of local employer retirement contributions for Group I Teachers and Group II Police and Fire members. | Rep. Michael Edgar | House Finance Committee – Division I work session scheduled for 1/31/23 at 10 a.m. in LOB 212. |
| HB 183 | This bill allows retired Group II Fire members to be employed by the state fire academy and not have those employment hours count against the annual limit on part-time hours. | Rep. Dan Wolf | 1/12/23: House ED&A Committee held public hearing. |
| HB 193 | This bill makes various changes to the administration of the NHRS, including clarification of the definition of teacher job share, references to the system's annual comprehensive financial report, and procedures related to the purchase of service credit. | Rep. Tony Lekas | 1/12/23: House ED&A Committee held public hearing. |
| HB 250 | This bill increases the amount of the retirement annuity payable upon the accidental death of a Group II member to 100 percent of earnable compensation at the member's death. | Rep. Ben Baroody | 1/26/23: House ED&A Committee held public hearing. |
| HB 278 | This bill allows retired Group II Police members to work special duty law enforcement and not have the special duty hours count against the annual limit on part-time hours. | Rep. Tracy Emrick | Referred to House ED&A Committee. |
| HB 339 | This bill provides that no funds from NHRS or the state public employee deferred compensation plan shall be invested with any company that is boycotting Israel. | Rep. James Splaine | Referred to House ED&A Committee. |
| HB 436 | This bill adjusts the application of the minimum age, minimum years of service, and annuity multipliers in the transition provisions for Group II service retirement adopted in 2011 to be applicable as of January 1, 2014, rather than January 1, 2012. | Rep. Kevin Pratt | 1/26/23: House ED&A Committee held public hearing. |
| HB 449 | This bill increases the service retirement and disability retirement annuity multiplier for the first 20 years of service of Group II retirement system members under the transition provisions adopted in 2011. | Rep. Jeff Goley | 1/26/23: House ED&A Committee held public hearing. |

| BILL# | BRIEF DESCRIPTION | PRIMARY SPONSOR | STATUS |
|--------|---|----------------------------------|---|
| HB 457 | This bill prohibits the state treasurer and NHRS from conducting business with any financial institution or proxies that prioritize social, political, or ideological interests above or in concert with the traditional fiduciary duty to maximize financial benefit. | Rep. JD Bernardy | Referred to House ED&A Committee. |
| HB 461 | This bill requires political subdivision employers to obtain an analysis from the retirement system and continue to pay contributions when eliminating or transferring a Group II position from full-time to part-time. | Rep. Steve Pearson | Referred to House ED&A Committee. |
| HB 525 | This bill adjusts the application of the transition provisions for Group II service retirement adopted in 2011 to be applicable as of January 1, 2014, rather than January 1, 2012. | Rep. Kevin Pratt | 1/26/23: House ED&A Committee voted, 13-0, to recommend inexpedient to legislate (ITL). The bill will be acted on by the House at a future session. |
| HB 555 | This bill requires the transfer of 75 percent of a state biennial surplus to the reduction in the retirement system's unfunded accrued liability. | Rep. Tony Lekas | House Finance Committee – Division I work session scheduled for 1/31/23 at 10:30 a.m. in LOB 212. |
| HB 559 | This bill establishes a defined contribution retirement plan for new state employees who begin service on or after July 1, 2024, and who would previously have been enrolled in Group I. All new state employees on and after July 1, 2024, will be required to join the "Group III" defined contribution plan administered by the retirement system, and any other Group I Employees may elect to join. | Rep. Dan McGuire | Referred to House ED&A Committee. |
| HB 571 | This bill establishes a cost-of-living adjustment (COLA) to be paid on the first \$50,000 of a retired Group II member's or beneficiary's retirement benefit. Group II members retired 10 to 19 years as of July 1, 2023, are eligible for a 5% COLA; Group II members (or beneficiaries) retired 20 or more years as of July 1, 2023, are eligible for a 10% COLA. The cost of this benefit is paid from the state general fund. | Rep. Ben Baroody | 1/26/23: House ED&A Committee held public hearing. |
| HB 579 | This bill eliminates the transition provision adopted in 2011 for Group II members who began service before July 1, 2011, but were not yet vested as of January 1, 2012. | Rep. Doug Trottier | 1/26/23: House ED&A Committee voted, 12-0, to recommend inexpedient to legislate (ITL). The bill will be acted on by the House at a future session. |
| HB 639 | This bill establishes procedures for the legalization, regulation, and taxation of cannabis; and the licensing and regulation of cannabis establishments. Note: This bill dedicates a portion of state revenue generated by the sale of cannabis toward paying down the retirement system's unfunded actuarial accrued liability. | Rep. Jason Osborne | 1/25/23: House Commerce and Consumer Affairs Committee held public hearing. |
| SB 57 | This bill links the recalculation of a Group I retiree's NHRS benefit to his or her full retirement age under the federal Social Security system. | Sen. Lou Sen. D'Allesandro | 1/26/23: Senate, on a voice vote, accepted committee recommendation of ought to pass (OTP). Bill referred to Senate Finance Committee. |
| SB 114 | This bill provides that the state shall pay 7.5% of local employer retirement contributions for Group I Teachers and Group II Police and Fire members. | Sen. Cindy Rosenwald | Senate Finance Committee public hearing scheduled for 1/31/23 at 1:55 p.m. in SH 103. |
| SB 134 | The bill establishes a retirement system benefit for Group II members who retire due to a violent act injury. | Sen. Regina Birdsell | Referred to Senate ED&A Committee. |

| BILL# | BRIEF DESCRIPTION | PRIMARY SPONSOR | STATUS | | |
|---|---|----------------------------------|---------------------------------------|--|--|
| SB 205 | This bill grants a 1.5% cost-of-living adjustment (COLA) on the first \$50,000 of the pension benefit to retirees who retired on or before July 1, 2018, or any beneficiary of such retiree who is receiving a pension benefit. The COLA would take effect on the retired member's first anniversary date occurring on or after July 1, 2024. | Sen. Lou Sen. D'Allesandro | Referred to Senate ED&A Committee. | | |
| Note: Additional Senate bills are expected to be introduced. | | | | | |
| Committee Key: ED&A = Executive Departments & Administration; | | | | | |
| Location Key: LOB = Legislative Office Building; SH = State House. | | | | | |

2023 Legislative Schedule

SENATE

Monday, February 27, 2023 - Friday, March 03, 2023 - SENATE BREAK.

Thursday, March 09, 2023 – Deadline for Policy Committees to ACT on all Senate bills with a fiscal impact, except bills exempted pursuant to Senate Rule 4-5.

Thursday, March 30, 2023 - CROSSOVER - Deadline to ACT on all Senate bills.

Thursday, May 18, 2023 – Deadline for Policy Committees to ACT on all House bills with a fiscal impact, except bills exempted pursuant to Senate Rule 4-5.

Thursday, June 08, 2023 – Deadline to ACT on all House bills.

Thursday, June 15, 2023 – Deadline to FORM Committees of Conference.

Thursday, June 22, 2023 – Deadline to SIGN Committee of Conference Reports.

Thursday, June 29, 2023 – Deadline to ACT on Committee of Conference Reports.

HOUSE

Thursday, February 16, 2023 – Last day to report HBs going to a second committee.

Thursday, February 23, 2023 – Last day to act on HBs going to a second committee.

Thursday, March 16, 2023 - Last day to report all HBs not in a second committee, except budget bills.

Thursday, March 23, 2023 - Last day to act on HBs not in a second committee, except budget bills.

Thursday, March 30, 2023 – Last day to report all remaining HBs; Last day to report list of retained HBs.

Thursday, April 6, 2023 - CROSSOVER Last day to act on all bills.

Thursday, May 11, 2023 – Last day to report Senate Bills going to a second committee.

Thursday, May 18, 2023 – Last day to act on SBs going to a second committee.

Thursday, June 1, 2023 - Last day to report all remaining SBs; Last day to report list of retained SBs.

Thursday, June 8, 2023 – Last day to act on SBs.

Thursday, June 15, 2023 – Last day to form Committees of Conference.

Thursday, June 22, 2023 – Last day to sign Committee of Conference reports (4 p.m.).

Thursday, June 29, 2023 – Last day to act on Committee of Conference reports.

BENEFITS COMMITTEE

Oral Presentation Only

PERSONNEL PERFORMANCE & COMPENSATION COMMITTEE

Oral Presentation Only

Public Pension Issues and Trends

Keith Brainard

Research Director
National Association of State Retirement Administrators

Presented to the
New Hampshire Retirement System Board
February 2023

Public pensions in the U.S.

- Overview of public pensions in the US
- ★ Trends in funding conditions
- **Actuarial assumptions**
- **Employee** and employer contributions
- **Employment levels**
- **Amortization** methods



Comparison of Retirement Benefits in the U.S.

Private Sector

- ★ 62% of full-time private sector workers participate in an employer-sponsored retirement plan; 21% of part-time workers participate
- In total, 51% of all private sector workers participate in an employer-sponsored retirement plan
- 18 percent participate in a traditional pension (DB) plan
- ★ Social Security coverage is universal

Public Sector

- Nearly all full-time workers have access to an employer-sponsored retirement benefit; most have access to a traditional pension (DB plan)
- ★ 81% of full-time employees participate in a pension plan, as do 75% of all, including part-time workers; virtually all others are in a DC plan
- Three-fourths participate in Social Security

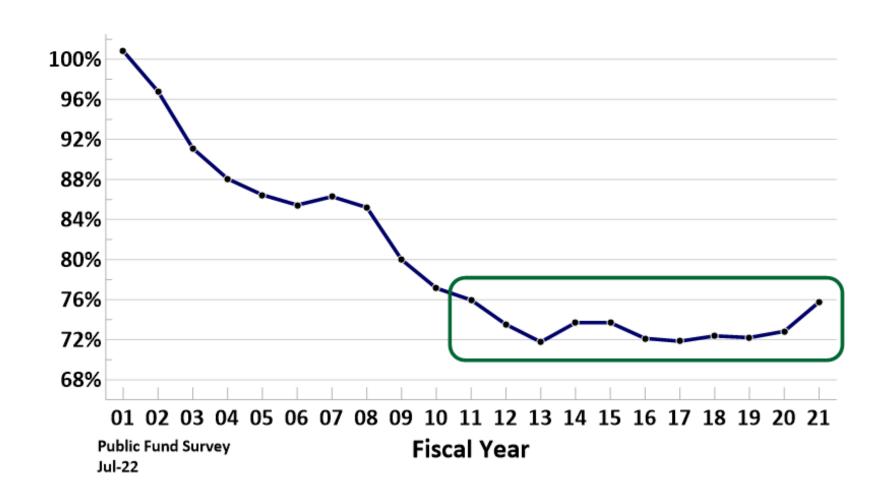


Public pensions in the U.S.

- 4 14.6 million active (working) participants
 - ▲ 10 percent of the nation's workforce
- ★ 11.2 million retirees and their survivors receive \$320+ billion annually in benefits
- Annual contributions = \$238 billion
 - ▲ \$180 billion from employers
 - ▲ \$58 billion from employees
- ♠ Of 5,000+ public retirement systems, the largest 75 account for 80+ percent of assets and members
- **★** Aggregate funding level = ~75%

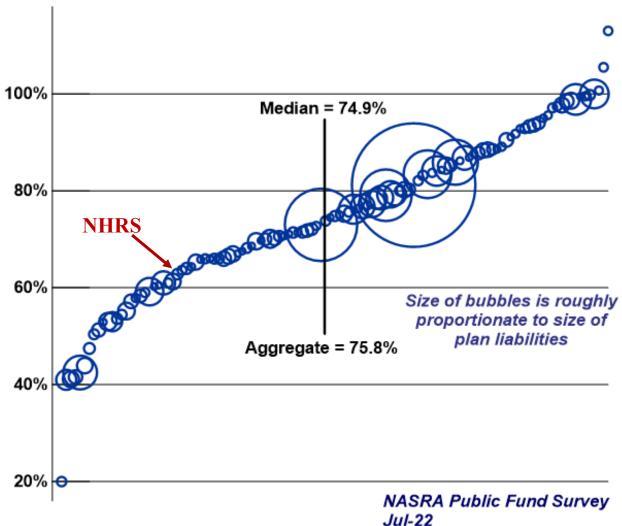


Change in aggregate public pension funding level, FY 01 to FY 21





Distribution of Public Pension Actuarial Funding Levels, FY 21





Key Factors Pushing Funding Levels Higher and Pulling Them Lower

Pushing Higher

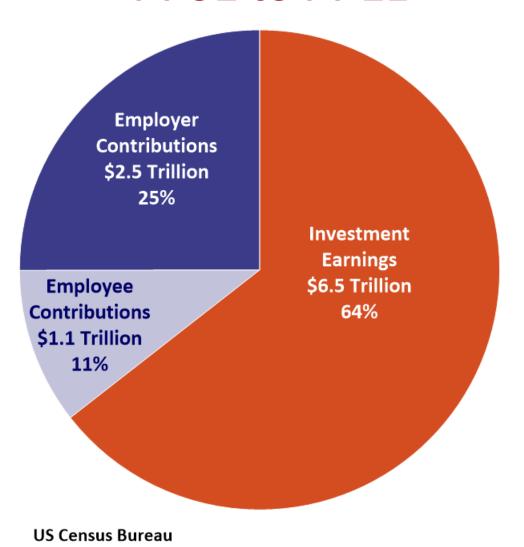
- Sufficient and surplus contributions
- Strong investment returns
- Slower liability growth
 - Reforms have reduced benefit levels
 - Fewer and lower COLAs
 - Low inflation, wage and payroll growth assumptions

Pulling Lower

- Lower investment return assumptions
- Improving mortality: retirees living longer
- Participants retiring sooner

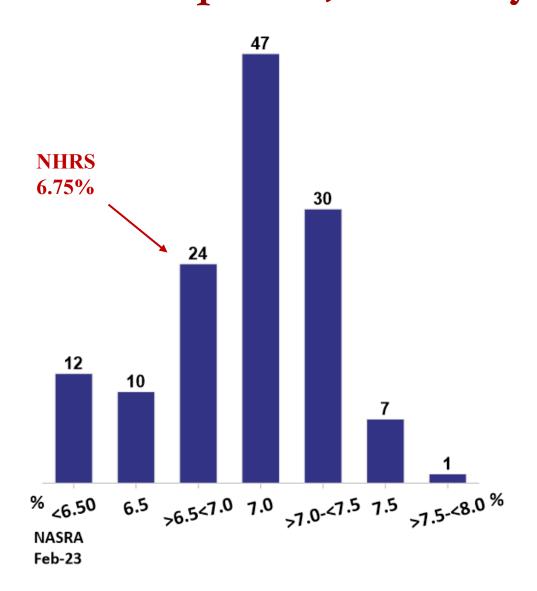


Sources of Public Pension Revenue, FY 92 to FY 21



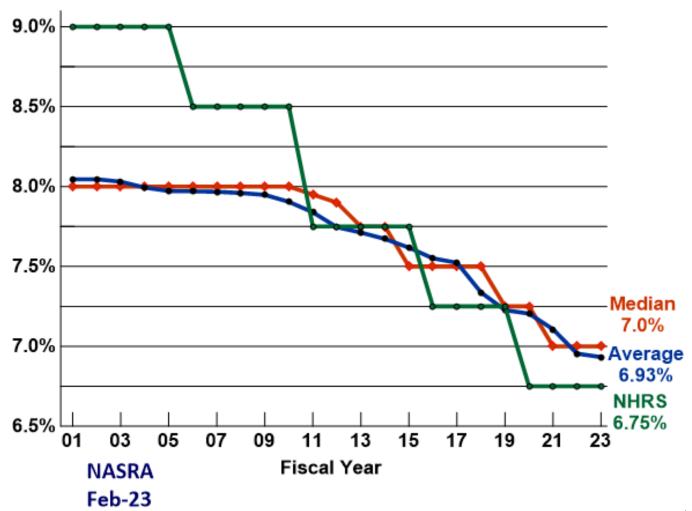


Distribution of Public Pension Investment Return Assumptions, February 2023



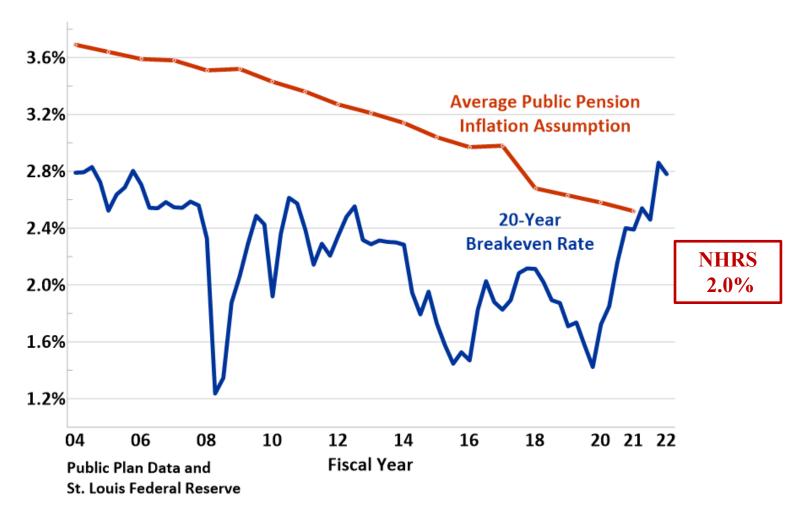


Change in median and average investment return assumption, FY 01 to present



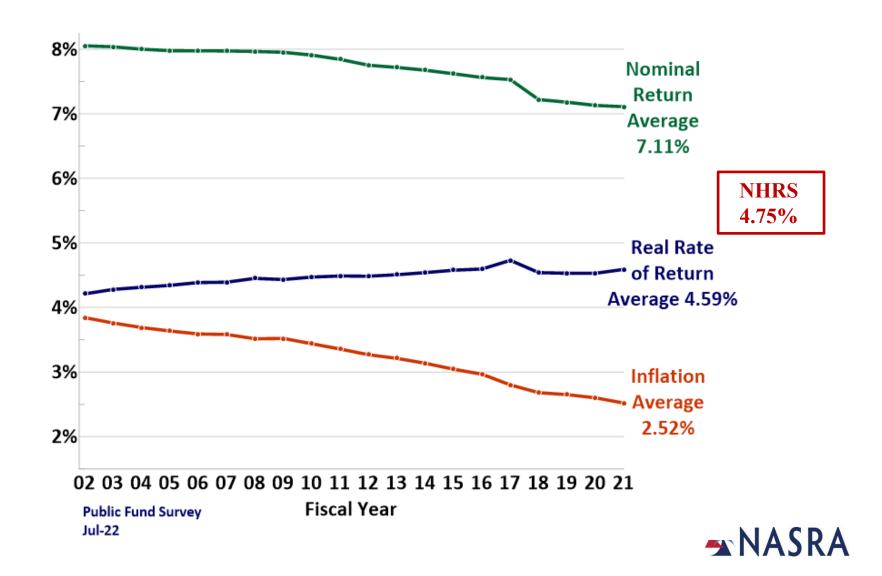


Average Public Pension Plan Inflation Assumption vs. 20-Year Breakeven Rate

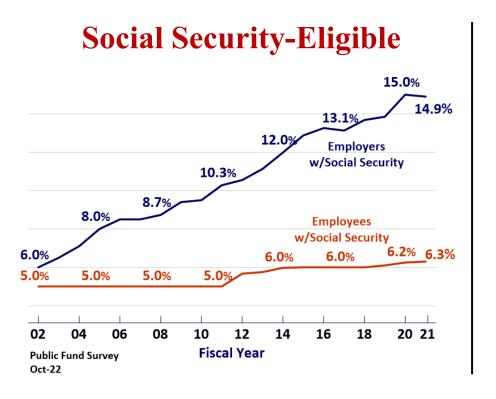


The breakeven rate is a measure of expected inflation derived from 20-Year Treasury Constant Maturity Securities and 20-Year Treasury Inflation-Indexed Constant Maturity Securities. The latest value implies what market participants expect inflation to be in the next 20 years, on average.

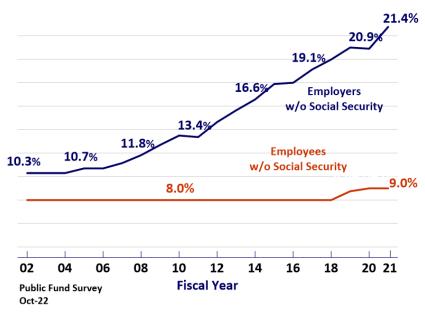
Change in Assumptions for Nominal and Real Rate of Return and Inflation



Median Contribution Rates Employee and Employer Social Security-Eligible and -Ineligible

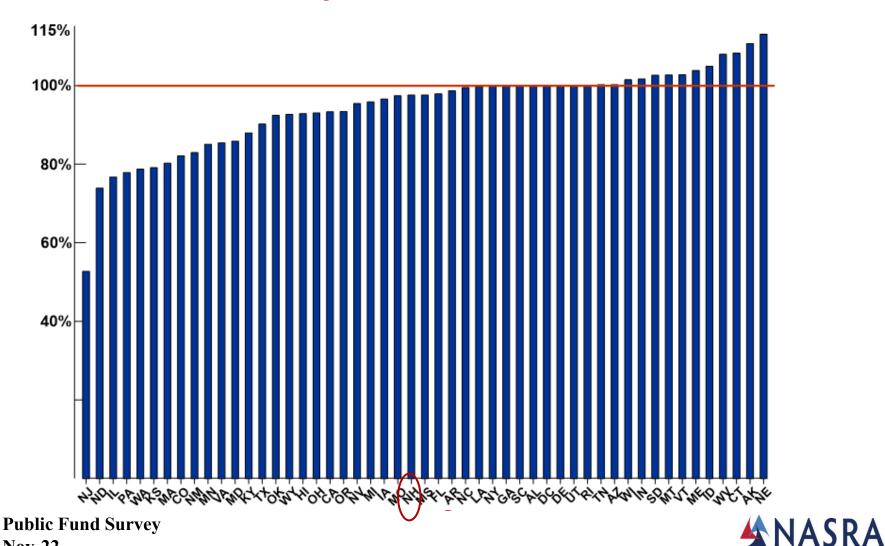


Social Security-Ineligible



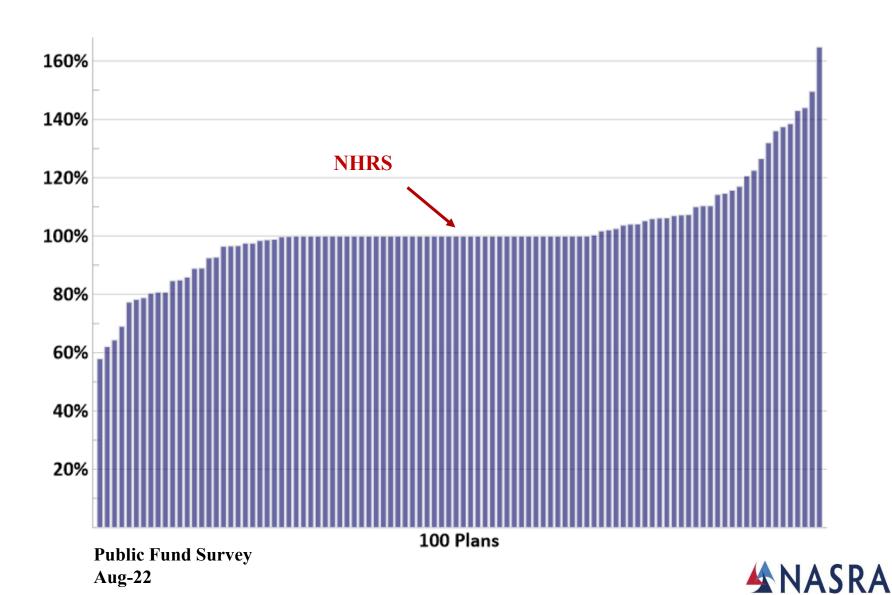
Contribution rates reflected here are those for general employees and public school teachers and predominantly exclude rates for public safety personnel

Distribution of Contributions Paid as a **Percentage of Actuarial Recommended** Rates, by State, FY 01 to FY 21

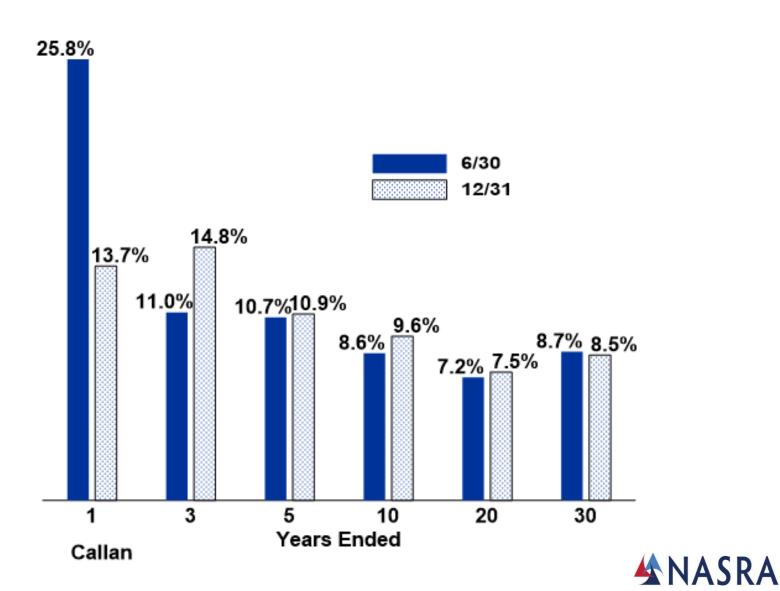


Nov-22

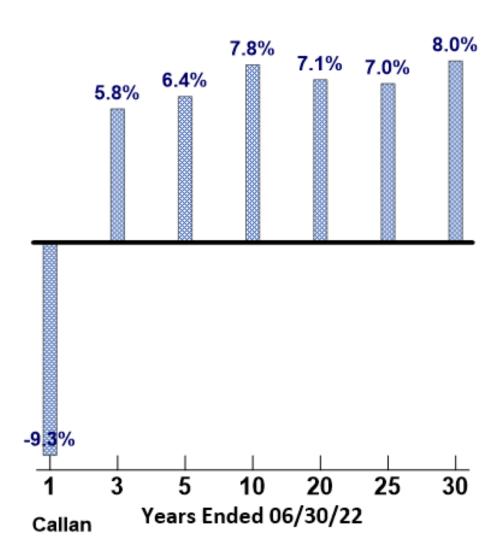
Distribution of ARC/ADC Effort FY 21



Median Public Pension Investment Returns for FY-end dates in 2021

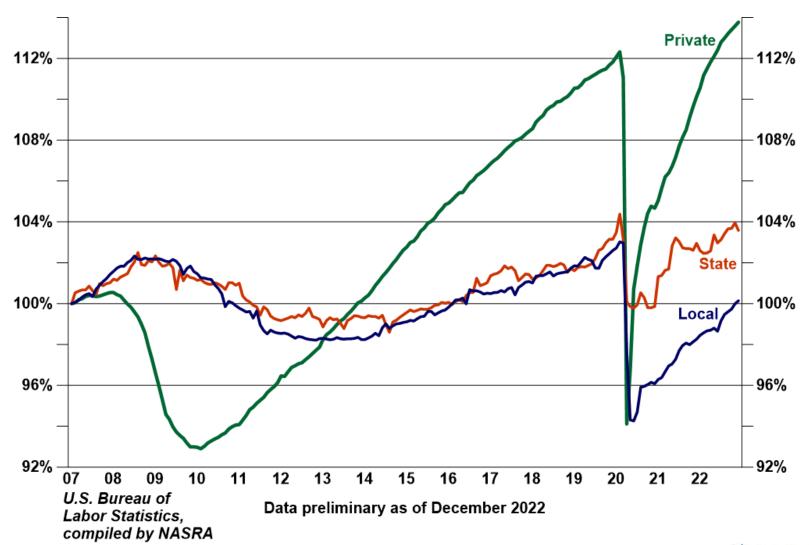


Median Public Pension Fund Investment Returns for Periods Ended 6/30/22



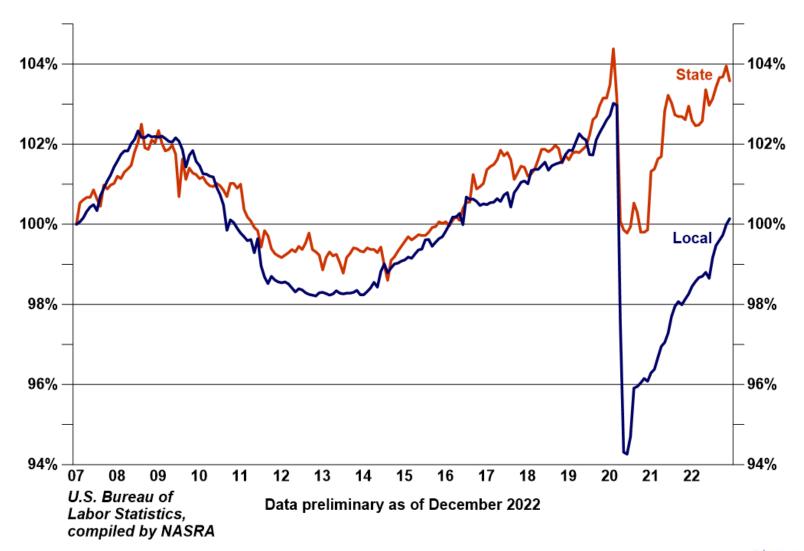


Relative Change in Private and State and Local Employment since 2007



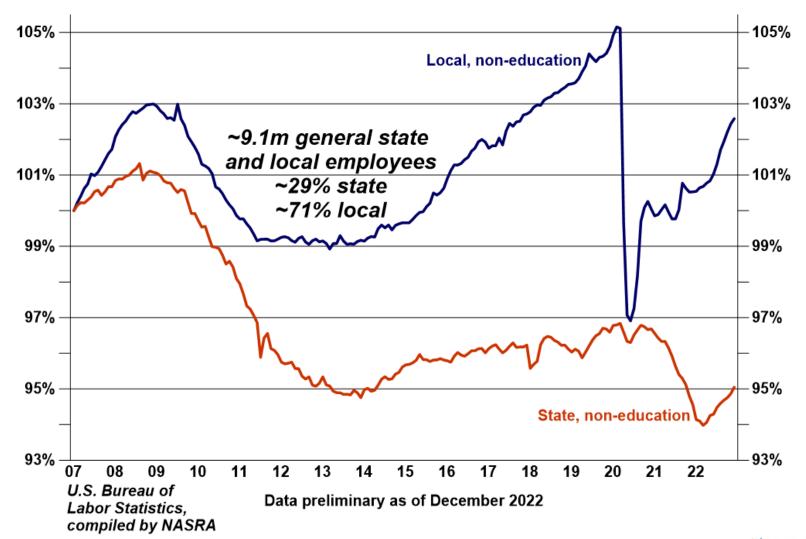


Relative Change in State and Local Employment since 2007



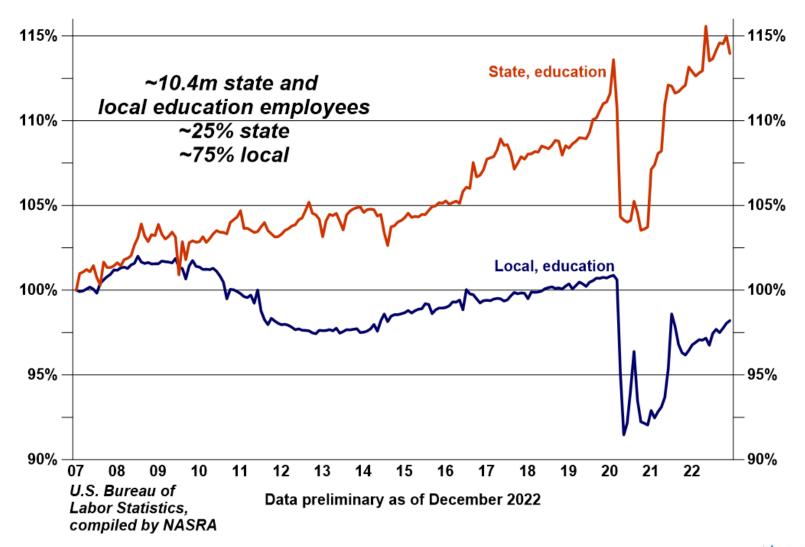


Relative Change in General State and Local Employment since 2007



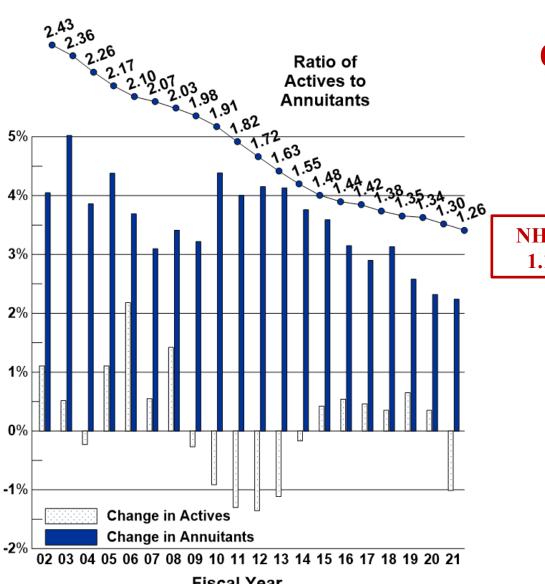


Relative Change in State and Local Education Employment since 2007









Median annual change in actives and annuitants

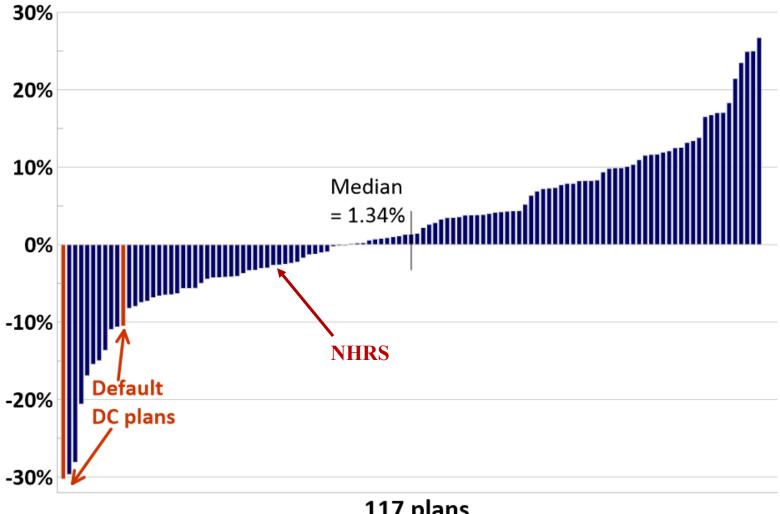
NHRS 1.19

Fiscal Year

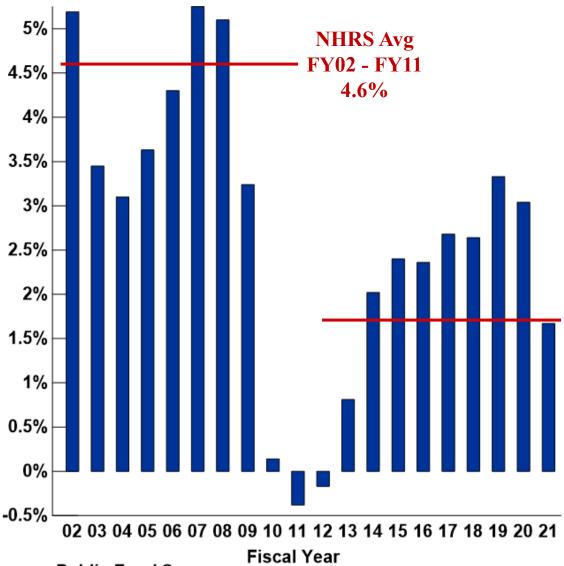
Public Fund Survey Oct-22



Distribution of change in active participants, 2011-2020







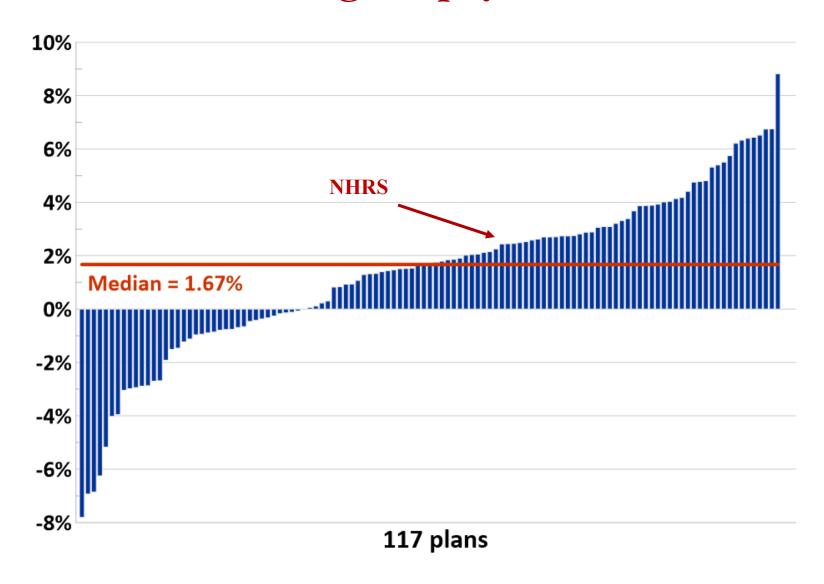
Median Annual Change in Payrolls FY 02 to FY 21

NHRS Avg FY12 - FY21 1.7%

Public Fund Survey Aug-21



Distribution of change in payroll, FY 20 to FY 21





Amortization Policy

Overview of Public Pension Plan Amortization Policies April 2022



A pension plan's amortization policy is a central feature of its funding policy¹, and the effectiveness of the amortization policy can have significant effects on a pension plan's long-term cost. An amortization policy is defined as the rules and processes that determine the length of time and the structure of payments required to systematically eliminate a funding shortfall, known as the unfunded actuarial accrued liability (UAAL). The UAAL, or unfunded liability, is the difference between a plan's actuarial values of assets and liabilities.

Nearly every public pension plan has an unfunded liability; some plans have an actuarial surplus, which also is referred to as a negative unfunded liability. As financial obligations, public pension unfunded liabilities sometimes are likened to debt. As with other government obligations, unfunded liabilities typically are amortized, or paid, in a systematic manner over a period of time.

Amortization policies are characterized by several factors described in this brief. NASRA compiled data on elements of public pension plan amortization policies of 104 statewide and 20 locally administered public pension plans as of the latest fiscal year date for which this information was broadly available, generally FY 2020. Collectively the plans in this sample represent nearly \$4.0 trillion in assets and nearly \$1.5 trillion in unfunded liabilities to be amortized. For purposes of comparing amortization policies, this paper distinguishes plans by the basis of employer contributions: variable or fixed.

Figure 1. Percentage of plans funded by variable or fixed employer contributions Fixed rate plans 32% Variable rate plans 68%

Basis of Employer Contributions: Variable or Fixed

An overarching distinction driving differences in interpretation of public pension plan amortization policies is whether or not the period over which the unfunded liability is expected to be paid is fixed or variable. Although exceptions exist, in general, this distinction coincides with differences in the characteristics of the employer contributions received by the plan. The legal basis for employer contributions, which are used to pay down unfunded pension liabilities, is an important driver of amortization policies. Actuarially determined employer contributions to public pension plans have two primary components: the normal cost, which is the expected cost of a year of benefit accrual; and an amortization payment, i.e., an amount to pay down any unfunded liability in accordance with the plan's amortization policy.

A pension plan's funding policy can produce differences in the how the amortization policy is applied, depending on the characteristics of the employer contributions the plan receives. With some exceptions, amortization policies are interpreted differently depending on whether the employer contributions are variable or fixed. For plans whose employer contributions are variable, such as plans whose contribution rates fluctuate in accordance with changes to actuarially determined contribution rates, the amortization period is an *input*, or driving factor, in the plan's funding policy. For these plans, the amortization period is selected in advance and serves as



¹ A pension plan funding policy describes how pension benefits will be financed. State pension funding policies typically come in the form of statutes and retirement system board policies and practices. Core elements of a public pension funding policy are the actuarial cost method, the asset smoothing method, and the amortization policy.

² Seven plans in the sample use the aggregate cost funding method, which does not identify an unfunded liability. These plans are not included in the analysis.

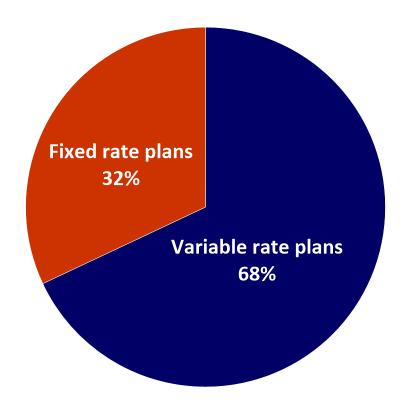
Amortization Policy Overview

- Amortization policy: the period and timing of payments required to systematically eliminate an unfunded liability or surplus
- The source of a plan's employer contributions is key to understanding its amortization policy
 - Actuarially determined contributions are composed of two components: the normal cost and the amortization rate
 - ▲ For plans with variable employer contributions, the amortization period is an *input*, or driving factor
 - ▲ For plans with fixed statutory contributions, the amortization period is an *outcome*



About the data

- ★ 124 statewide and locally administered plans
- ★ ~\$4.0 trillion in assets
- ★ ~\$1.5 trillion in unfunded liabilities
- ♠ Data as of FY 2020





Variable rate plans

- ♣ Plans with variable contribution rates such as those tied to the Actuarially Determined Contribution (ADC) – can amortize their unfunded liability over a fixed timeframe
- The amortization period may be open, closed, or layered
- if layered amortization is used, the length of the amortization period, or periods, is another important factor
- Amortization payments may be level as a percentage of payroll or level-dollar
- MHRS uses a rate tied to the ADC, layered, level as a percentage of payroll



Amortization Period Type: Open

- An open amortization period resets each year to match the period specified in the amortization policy
- Generally, use of an open amortization period will result in very slow progress, if any, in reducing a plan's UAAL
- Use of open amortization is declining: 25 plans in our sample used open amortization in 2010; just one did so in 2020



Amortization Period Type: Closed single-layer

A closed, single-layer amortization period aims to eliminate the entire unfunded liability over a specified timeframe that declines annually by one year

Contribution rate volatility is possible, particularly toward the end of the single-layer period



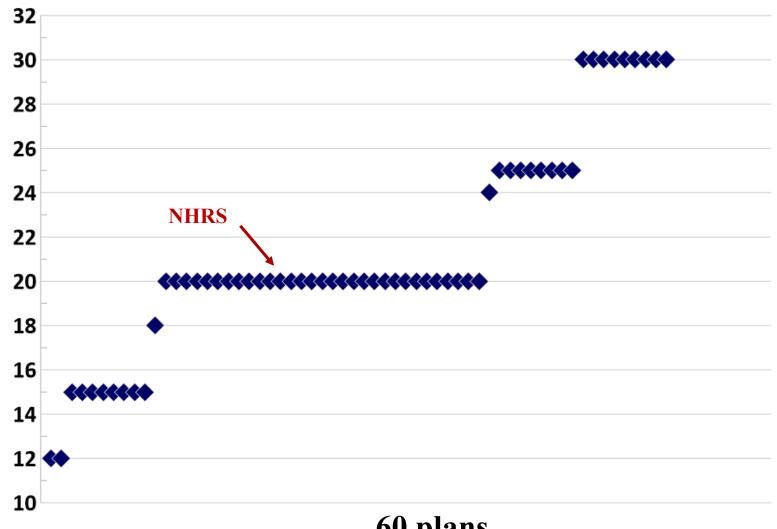


Amortization Period Type: Closed multi-layer (aka layered)

- A closed, multi-layered amortization policy blends elements of both open and closed amortization policies
 - ▲ The "initial" unfunded liability is amortized over a closed, single-layer period
 - New closed periods are established for each year's actuarial experience, assumption or benefits changes
- Contribution rate volatility may be experienced as layers drop off once fully eliminated



Distribution of policy amortization periods for actuarial gains and losses, closed layered plans, FY 2020





Fixed rate plans

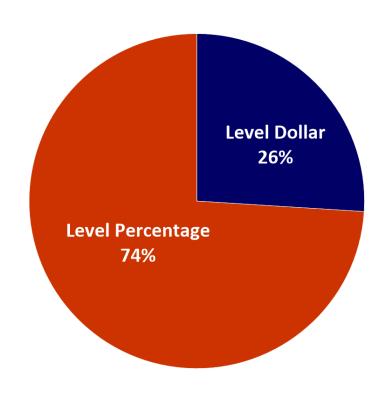
- The funding period for plans with fixed contribution rates reflects the period by which the unfunded liability would be eliminated given the plan's benefit obligations and statutory contribution rate
- Some plans specify target amortization periods
- Some plans have date-specific amortization targets
- Exceeding these targets can lead to contribution increases and/or benefit reductions





Amortization method

- Level percentage of payroll: amortization payments increase over time commensurate with expected payroll growth
- Level dollar: amortization payments are a consistent dollar amount
- Level dollar is generally a more aggressive amortization approach
- ♠ NHRS uses level percentage







| To: | Board of Trustees |
|-------|--|
| From: | Jan Goodwin, Executive Director |
| Date: | February 2, 2023 |
| Re: | Executive Director Operating Report |
| Item: | Action: Discussion: Informational: |
| | |

Significant Developments and Priority Issues

- COVID-19 Update: Maintaining status quo. Monitoring case numbers to determine when staff can be present in the Granite State room for Board meetings.
- We are actively recruiting Frank Clough's replacement as Director of IT to ensure that there will be minimal disruption and full continuity of all necessary services to ensure continued excellent service to our staff, members, and beneficiaries.
- Susan Hickey, NHRS' Controller, started on January 23.
- A staff committee has reviewed the external audit RFP responses and will make a recommendation to the Audit Committee on February 10.

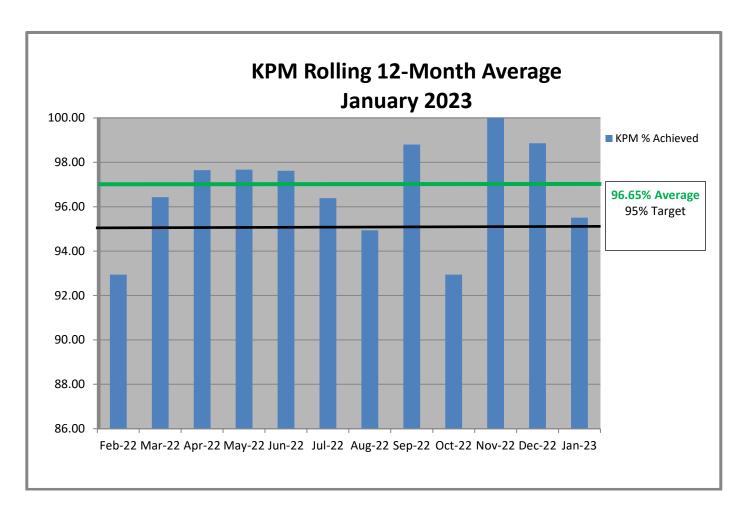
Current Month Highlights

- This month's KPM score was 95.51%. See 12-month rolling average chart, attached.
- PGV3: is 71% completed, D5 Benefit Payroll is at 99%, and D6 (Year End Processes, Auditing, and Security) is at 77%. We also had our first meeting this week on D7, which is our Member Direct project, and our last Deliverable. Staff continue to work on creating workflows for PGV3. LRS will be on-site next week for D6 user acceptance training. Staff have been scheduled testing-time for D6 items. Hardware and software to support the PGV3 production and test environments has been delivered and installed.
- All three of the ED's KPMs were met this month.

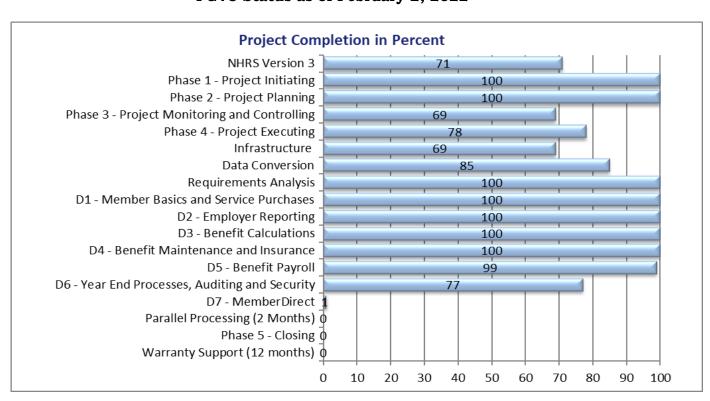
Upcoming Plans & Projects

- NHRS legislative team continues to evaluate numerous legislative proposals for the 2023 session.
- Staff has begun preparing for parallel processing for PGV3, which is slated to begin in October 2023. We are working with LRS to develop an orientation program for all affected staff members. We will meet with LRS this month when they are at NHRS. In addition, NHRS staff is developing materials to acquaint staff with the new screens and processes.

Our Mission: To provide secure retirement benefits and superior service.



PGV3 Status as of February 2, 2022



Our Mission: To provide secure retirement benefits and superior service.

January 2023

"No" answers <u>must</u> include a comment, whereas "Yes" answers can include a comment, but a comment is not required. N/A should be used only in cases where reporting is not required, i.e., task is quarterly (comment must so indicate).

| | | HIEV | ED | |
|--|-----|------|-----|---|
| | YES | NO | N/A | COMMENTS |
| Overall Score | | | , | We achieved a 95.51% success ratio. We failed on four (4) KPMs. |
| | | | | |
| Executive | | | | |
| 1. Distribute weekly email updates to all Trustees on or before the end of business on Friday of every week. | X | | | |
| 2. Distribute weekly email updates to all staff on or before the end of business on Monday of every week. | X | | | |
| 3. Maintain expenditures at or less than Trust Fund Budget. | X | | | |
| IT | | | | |
| 1. All vital servers maintain an uptime of 99% or higher. | X | | | |
| 2. All PensionGold requests are prioritized within thirty-one (31) calendar days. | X | | | |
| 3. All TrackIT (help desk) requests are followed up with a conversation (phone/email) within four (4) business days. | X | | | |
| 4. Maintain help desk survey scores above satisfactory marks of 95% or higher. | X | | | |
| 5. All US-CERT email security advisories are placed into the help desk system to be addressed within two (2) business days. | X | | | |
| 6. Respond to all phone calls within one (1) business day. | X | | | |
| 7. Answer 95% of My Account hunt group (X3508) calls within sixty (60) seconds. | X | | | |
| 8. Maintain expenditures at or less than IT budget as reported by Finance in the most recent manager's report (1-month lag). | X | | | |
| Finance | | | | |
| 1. Prepare the NHRS Annual Comprehensive Financial Report (ACFR): unaudited by October 31, and the audited CAFR by December 31, in accordance with generally accepted accounting principles. | | | X | No report due this month. |
| 2. Reconcile operating bank account within two (2) business days of receipt of bank statements. | Х | | | • |
| 3. Produce and distribute monthly actual-to plan-budget reports within ten (10) business days from the end of the prior month. | Λ | X | | |
| 4. Produce the monthly financial statements (FS) for the Board of | X | | | |

| | ACHIEVED | | ED | |
|---|----------|----|-----|---|
| | YES | NO | N/A | COMMENTS |
| Trustees meeting at least three (3) business days prior to the scheduled Board mailing. | | | | |
| 5. Post all cash receipts for a month, for which we have received the associated voucher, into the pension benefit system (PensionGold) within ten (10) business days after the close of the month. | X | | | December 2022 Cash receipts were keyed for all payments we had back-up for within the 10 business days. |
| 6. Issue all NHRS annuitant pension payments timely and accurately. | Х | | | |
| 7. File annual payroll tax return (form 945) for the annuity payroll by January 31. | | X | | A refund is due NHRS, therefore deadline is February 10 th and will be submitted by that date. |
| 8. Provide fiscal impact statements on retirement-related legislative bills within deadlines set by the Legislative Budget Assistant (LBA). | X | | | |
| 9. Reconcile all employer accounts sufficiently to allow for interest posting for the reporting month within ninety (90) days of the end of the reporting month. | | X | | Dec 2022 contributions due 1/15/2023 counting back 90 days would be Sept 2022. Contributions due 10/15/2022 interest has only been posted thru August 2022. Strafford SD is holding up the interest posting for September 2022; therefore, we did not hit this KPM. |
| 10. Generate first notice of employer penalty assessments within five (5) business days of the monthly cash receipt posting. | X | | | Will always hit this KPM since this is automatically generated via notification to Employer as soon as a report or payment posts late. |
| 11. Process all confirmed post-retirement electronic direct deposit change requests received by the date that the pre-note wizard is run in PensionGold and direct funds accordingly in the same month. | X | | | |
| 12. Deposit all payments received at NHRS offices, with appropriate supporting documents, into local custodial bank within three (3) business days of receipt, with any payments secured on any intervening days. | X | | | |
| 13. Annually for the preceding tax year, post electronic 1099-R forms to MyAccount by January 24 and mail hard copy 1099-R forms by January 31 of the subsequent year. | X | | | Forms posted to MyAccount on 1/12 and hard copies mailed on 1/30 and 1/31. |
| 14. Answer 95% of Employer Exceptions hunt group (X3532) calls within sixty (60) seconds. | X | | | |

| | | ACHIEVED | | | |
|---|---|----------|----|-----|---|
| | | YES | NO | N/A | COMMENTS |
| 15. Maintain expenditures at or less than Finance Budget as reported in | | | | | |
| | the most recent manager's report (1-month lag). | X | | | |
| | tment | | | | |
| 1. | Generate investment returns for three (3) and five (5) Year Total Fund Performance greater than the applicable Total Fund Benchmark measured quarterly . | X | | | |
| 2. | Generate investment returns for the long-term (25 years) Total Fund Performance greater than the applicable Actuarial Assumed Rate of Return (6.75%) measured each June 30 . | X | | | |
| | Generate investment returns for three (3) and five (5) Year Total Fund Performance greater than the applicable peer universe median measured quarterly . | | | X | Data not available until mid-February 2023. |
| 4. | Complete the IIC's Private Debt & Private Equity Strategic Plan for the calendar year. | X | | | |
| 5. | Manage cash flow and make funds available for the payment of monthly retirement benefits, expenses and capital calls on or before the last business day of the month. | X | | | |
| 6. | Manage continuously the asset allocation within approved ranges and rebalance as appropriate. | X | | | |
| 7. | Maintain trading cost at or below median of applicable peer universe. | X | | | |
| 8. | Ensure all proxies are voted consistent with the Board approved Proxy Policy. | X | | | |
| | Distribute complete and accurate Investment Committee materials to all members of the Investment Committee on the Friday before the regularly scheduled monthly Investment Committee meeting. | X | | | |
| 10 | . Maintain internal expenditures at or less than Investment Budget as reported by Finance in the most recent manager's report (1-month lag). | X | | | |
| Legal | | | | | |
| | Assure no instances of statutory or regulatory non-compliance. | X | | | |
| | Provide disability recommendations to the Board within sixty (60) calendar days of receipt in the Legal Dept. | X | | | |
| 3. | Commence an adjudicative proceeding within sixty (60) calendar days of receipt of administrative appeal. | X | | | |

| | | AC | ACHIEVED | | |
|----|--|-----|----------|-----|---|
| | | YES | NO | N/A | COMMENTS |
| 4. | Present a recommended decision to the Board within seventy-five (75) | | | | |
| | calendar days after the close of the record in an appeal. | X | | | |
| | | | | | |
| 5. | Perform employer compliance field audits; a rolling average of 2 audits | | X | | Due to competing PGV3 priorities, the |
| | per experienced auditor per month over the prior 12-month period. | | | | combined rolling average was missed by less |
| | | | | | than one audit. |
| 6. | Present one (1) employer education session per quarter. | X | | | |
| 7. | Answer 95% of Employer Audit/Compliance hunt group (X3681) calls | X | | | |
| | within sixty (60) seconds. | | | | |
| 8. | Maintain expenditures at or less than Legal Budget as reported by | X | | | |
| 3/ | Finance in the most recent manager's report (1-month lag). ber Services | | | | |
| | | X | | | |
| 1. | Calculate all preliminary retirement benefits within thirty (30) calendar days of member-requested date of retirement. | X | | | |
| 2 | Calculate 100% of final retirement benefits (EXCLUDING JULY | X | | | |
| ۷٠ | applications) within seven (7) months of member requested date of | Λ | | | |
| | retirement provided that all statutorily required documentation has | | | | |
| | been received and all wages have been reported. | | | | |
| 3 | Calculate 100% of July final retirements within eight (8) months of | X | | | |
| 0. | member requested date of retirement provided that all statutorily | 21 | | | |
| | required documentation has been received and all wages have been | | | | |
| | reported. | | | | |
| 4. | Schedule member meetings with Benefit Specialists within ten (10) | X | | | |
| | business days of request. | | | | |
| 5. | Issue all member retirement benefit estimates within thirty (30) | X | | | |
| | business days of receipt of request. | | | | |
| 6. | Enter member enrollment form data into Pension Gold (PG) within | X | | | |
| | fifteen (15) business days of receipt. | | | | |
| 7. | Process member refund requests within ninety (90) calendar days of | X | | | |
| | receipt of written request. | | | | |
| 8. | Process service purchases within fifteen (15) business days of request | X | | | |
| | receipt. | | | | |
| 9. | Process additional contribution calculations within ninety (90) | X | | | |
| | calendar days of receipt. | | | | |
| 10 | . Process all non-employer audit correction related employer | X | | | |
| | contribution refunds within sixty (60) business days of receipt. | | | | |
| 11 | . Post all interest to member accounts within the month that Finance | X | | | |

| | AC | ACHIEVED | | |
|--|-----|----------|-----|----------|
| | YES | NO | N/A | COMMENTS |
| authorized the activity. | | | • | |
| 12. Adhere to payroll "close" schedule for benefit setup balancing purposes. | X | | | |
| 13. Process all pension changes within thirty (30) calendar days of receipt/notification. | X | | | |
| 14. Process retiree death benefit refund payments within sixty (60) calendar days following receipt of all required paperwork. | X | | | |
| 15. Establish survivorship benefit setup for payment within sixty (60) calendar days following receipt of all required death documentation and pension recoveries. | X | | | |
| 16. Submit new recoupment cases to Recoupment Committee by next committee meeting following discovery. | X | | | |
| 17. Initiate Recoupment/Benefits Committee recoupment decisions within seven (7) business days of decision. | X | | | |
| 18. Review and balance updates submitted by employers and TPAs to PG for insurance rate changes received by the first business day of each month within four (4) business days. | X | | | |
| 19. Complete monthly insurance non-rate changes by processing all authorizations received by the date the annuity payroll is posted with zero carryovers. | X | | | |
| 20. Render QDRO qualification determinations within federal time limit guidelines. | X | | | |
| 21. Maintain expenditures at or less than Member Services Budget as reported by Finance in the most recent manager's report (1-month lag). | X | | | |
| Human Resources | | | | |
| 1. Ensure compliance with all Federal, State and CBA rules and regulations as measured by no notices of violation. | X | | | |
| 2. Respond to all payroll errors within one (1) business day and correct all payroll errors within one pay cycle. | X | | | |
| 3. Reduce recruitment time for open staff positions to no more than forty-five (45) business days and open management/executive positions to no more than ninety (90) business days. | X | | | |
| 4. Maintain expenditures at or less than HR Budget as reported by Finance in the most recent manager's report (1-month lag). | X | | | |

| | | ACHIEVED | | | |
|---|-------------------------------------|----------|----|-----|--------------------------|
| | | YES | NO | N/A | COMMENTS |
| PIO | | | | , | |
| Schedule a minimum of thirty (30) m sessions in Concord and statewide early. | ich year. | X | | | |
| 2. Achieve ninety-five percent (95%) rati education session that the session was to understand. | as "completely/moderately" easy | X | | | |
| 3. Meet all deadlines in editorial calenda | ar. | X | | | |
| 4. Monitor media coverage of NHRS and and Staff within two (2) business day | s. | X | | | |
| 5. Post updated legislative summaries o business every Friday throughout the | e legislative session. | X | | | |
| 6. Prepare and deliver Quarterly Report 1, April 1, July 1 and October 1. | | X | | | |
| 7. Maintain expenditures at or less than Finance in the most recent manager's | | X | | | |
| Internal Audit | | | | | |
| 1. Prepare a Risk Assessment and Fisca of the Audit Committee annually. | | | | X | Not required this month. |
| 2. Execute and present an assurance au quarter. | adit to the Audit Committee every | | | X | Not required this month. |
| 3. On behalf of the external auditors, ac audits and provide the completed audithe established due date. | | | | X | Not required this month. |
| 4. Prepare the updated NHRS Audit Issu Committee and Board of Trustees at to the scheduled Board/Committee n | least three (3) business days prior | X | | | |
| 5. Distribute complete and accurate Aumembers of the Audit Committee by meeting. | | X | | | |
| 6. Prepare draft Audit Committee Meeting three (3) business day of the meeting | | X | | | |
| 7. Maintain expenditures at or less than reported by Finance in the most receilag). | | X | | | |
| Contact Center | | | | | |

KPM MONTHLY REPORTING

January 2023

| | AC | HIEV | ED | |
|--|-----|------|-----|---|
| | YES | NO | N/A | COMMENTS |
| 1. Respond to all incoming emails within 24 business hours. | X | | | |
| 2. Maintain an average speed of answer within two (2) minutes. | X | | | We maintained an average of 0:23:30. |
| 3. Transfer less than ten percent (10%) of calls to Subject Matter Experts (SMEs). | X | | | We transferred 4.89% calls to SMEs. |
| 4. Maintain a 95% call satisfaction rating for callers' experience with the Contact Center Representative (CCR). | X | | | We maintained a 98.70% satisfaction rating. |
| Administrative | | | | |
| 1. Prepare and distribute monthly Board materials electronically by the Thursday before the Tuesday meeting. | X | | | |
| 2. Post Board and committee meeting notices according to 91-A:2. | X | | | |
| 3. Prepare minutes of Board and Board Committee meetings according to the timeliness guidelines in 91-A:2 and 91-A:3, with draft minutes for internal review ready by close-of-business on the Friday following the Board meeting. | X | | | |
| 4. Prepare draft MTeam minutes and forward to Executive Director for review within 3 business days of meeting; to managers for review within 5 business days of meeting; and post final minutes to the common drive by the Friday following the meeting. | X | | | |
| 5. Assure that formal complaints are responded to within ten (10) calendar days. | X | | | |
| 6. Maintain expenditures at or less than Administration Budget as reported by Finance in the most recent manager's report (1-month lag). | X | | | |
| 7. Maintain expenditures at or less than Board of Trustees Budget as reported by Finance in the most recent manager's report (1-month lag). | X | | | |

Contact Center Jan-23

Phone Calls Post Call Surveys Emails

| | Total | Percentage |
|--------------------|-------|------------|
| Calls addressed by | | |
| CCRs | 2846 | 94.58% |
| Calls forwarded to | | |
| SMEs | 147 | 4.89% |
| Calls forwarded to | | |
| SME Manager | 16 | 0.53% |
| Total | 3,009 | 100.00% |

| | Total |
|----------------------------------|-------|
| Total Calls Handled | 3,009 |
| Surveys Completed | |
| % of Total Calls Completion Rate | 0.00% |

| | Total | Percentage |
|--------------------------|-------|------------|
| Emails addressed by CCRs | 602 | 50.38% |
| Emails forwarded to SMEs | 593 | 49.62% |
| Total | 1,195 | 100.00% |

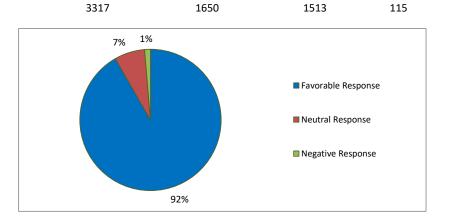
Goal: Answer calls within 2 minutes with 5% abandon rate.

| Queue Name | Calls Presented | Calls Handled | Percentage | Calls Abondoned | Percentage | Average Queue Time | Average Speed of Answer | Average Time to Abandon | Average Handle Time |
|------------|-----------------|---------------|------------|-----------------|------------|--------------------------|-------------------------|-------------------------------|---------------------------|
| Member | 790 | 784 | 99.24% | 5 | 0.63% | 0:23:00 | 0:23:00 | 0:49:00 | 5:47:00 |
| Reception | 1043 | 1021 | 97.89% | 22 | 2.11% | 0:21:00 | 0:20:00 | 0:37:00 | 4:54:00 |
| Retiree | 1042 | 1029 | 98.75% | 12 | 1.15% | 0:23:00 | 0:23:00 | 0:32:00 | 4:23:00 |
| 1099 | 184 | 175 | 95.11% | 9 | 4.89% | 0:27:00 | 0:28:00 | 0:11:00 | 3:33:00 |
| Totals | 3059 | 3009 | 98.37% | 48 | 1.57% | 0:23:30 | 0:23:30 | 0:32:15 | 4:39:15 |

NHRS Board Monthly Reporting Package Process Improvement January 2023

Executive Director Telephone Survey Results

| Executive Director relephone Survey Results | | | | | | | |
|---|-----------------|------------------|--------------------|----------|----------|--------------|---------------|
| | Number of Names | Number of | Favorable Response | Neutral | Negative | Left VM | Bad Phone |
| | on Call List | Connections Made | (1) | Response | Response | No Call Back | Number/Not in |
| | | | | (2) | (3) | (4) | Service/No VM |
| | | | | , | , | , | (5) |
| 2023 | | | | | | | |
| January | | | | | | | |
| 2022 | | | | | | | |
| January - December | 520 | 291 | 265 | 21 | 5 | 174 | 55 |
| 2021 | | | | | | | |
| January - December | 130 | 73 | 64 | 8 | 1 | 42 | 15 |
| 2020 | | | | | | | |
| January - December | 100 | 50 | 47 | 2 | 1 | 37 | 13 |
| 2019 | | | | | | | |
| January - December | 500 | 228 | 216 | 7 | 5 | 150 | 122 |
| 2018 | | | | | | | |
| January - December | 490 | 227 | 217 | 8 | 2 | 183 | 80 |
| 2017 | | | | | | | |
| January - December | 460 | 214 | 204 | 8 | 2 | 168 | 78 |
| 2016 | | | | | | | |
| January - December | 520 | 258 | 230 | 25 | 3 | 189 | 73 |
| 2015 | | | | | | | |
| January - December | 510 | 273 | 242 | 28 | 3 | 152 | 85 |
| 2014 | | | | | | | |
| October - December | 87 | 36 | 28 | 8 | 0 | 30 | 21 |
| | 3317 | 1650 | 1513 | 115 | 22 | 1125 | 542 |



NHRS MEMBER SATISFACTION SURVEY SUMMARY Q2 Fiscal Year 2023

Overview

NHRS has been utilizing member satisfaction surveys since July 2013. The following summary provides a high-level overview of key survey results for Member Services. Negative comments are identified when responses are received and, in keeping with our mission to provide superior service, managers reach out to anyone who had an unsatisfactory experience and provided their name and/or contact information.

Active Members

Separate surveys are provided to members who are involved in the following interactions: (1) appointment with a benefits specialist; (2) request for a written pension estimate; (3) withdrawal or rollover of accumulated contributions; or (4) purchase of service credit. There are several common questions on each survey, and the responses to all of the common questions are aggregated below:



Question: Overall, how satisfied are you with your experience?

■ Very Satisfied 76.27% (46 responses)

■ Somewhat Satisfied 16.95% (10 responses)

■ Neutral 3.39% (2 responses)

■ Somewhat Dissatisfied 3.39% (2 responses)

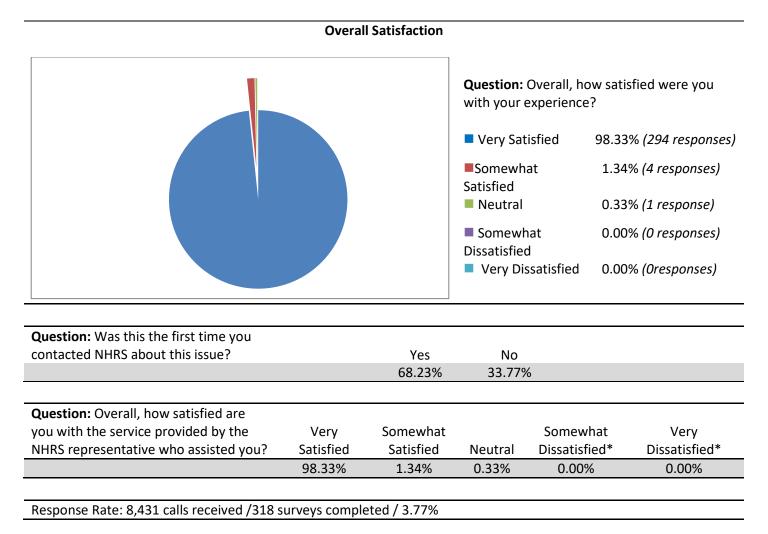
Very Dissatisfied
0.00% (0 responses)

| Question: How satisfied are you with the | Very | Somewhat | | Somewhat | Very |
|--|-----------|-----------|---------|--------------|--------------|
| following? | Satisfied | Satisfied | Neutral | Dissatisfied | Dissatisfied |
| Phone system | 78.94% | 10.53% | 10.53% | 0.00% | 0.00% |
| Email | 92.31% | 7.69% | 0.00% | 0.00% | 0.00% |
| Initial contact with representative | 85.71% | 14.29% | 0.00% | 0.00% | 0.00% |

| Question: How satisfied are you with the | | | | | |
|---|-----------|-----------|---------|--------------|--------------|
| service provided by the NHRS | Very | Somewhat | | Somewhat | Very |
| representative who assisted you? | Satisfied | Satisfied | Neutral | Dissatisfied | Dissatisfied |
| Friendliness / Professionalism / Courtesy | 95.00% | 5.00% | 0.00% | 0.00% | 0.00% |
| Knowledge | 90.00% | 10.00% | 0.00% | 0.00% | 0.00% |
| Clarity of verbal explanation | 90.00% | 5.00% | 0.00% | 0.00% | 0.00% |
| Clarity of written materials | 94.44% | 0.00% | 5.56% | 0.00% | 0.00% |

| Appointments: 39 sent/ 23 returned / 58.97% | Withdrawal / Rollover: 249 sent / 12 returned / 4.82% |
|---|---|
| Estimates: 249 sent / 37 returned / 14.86% | Service Credit: 13 sent / 1 returned / 7.69% |

The contact center opened in December 2020 to transform member services operations to better meet the needs of our stakeholders. Callers reaching the contact center include active members and retirees. Callers are offered the option to stay on the line after their call is finished to complete a brief, three (3) question survey. The following summary provides a high-level overview of the results for this survey.



^{*} Contact center management reviews all 'somewhat dissatisfied' and 'very dissatisfied' calls to understand whether members were truly dissatisfied with their service or if they simply selected an incorrect response option. Since calls are recorded, every call in these two categories are listened to and a report is issued. These reports will be used to determine if our survey options need to be modified and also serve as a training tool for our contact center

ED Telephone Surveys

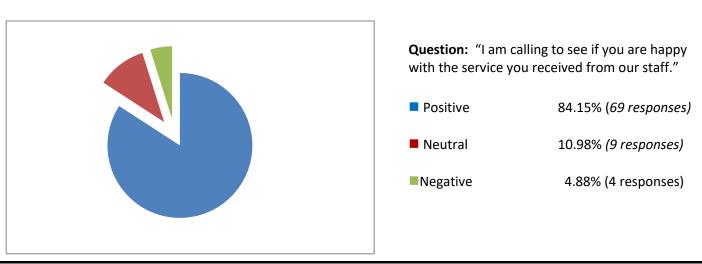
representatives.

In October 2021, the Executive Director resumed making calls to stakeholders to inquire about their level of satisfaction with NHRS. These calls had been discontinued in March 2020 at the onset on Covid-19. On a weekly basis, a list of ten (10)

members who have visited or called NHRS are selected at random and provided to the Executive Director.

The Executive Director, in turn, contacts or attempts to contact each member on the list to inquire about their satisfaction with the service received. Below are the results for the quarter.





Response rate: 130 calls made / 82 responses/ 63.08%



To: NHRS Board of Trustees

From: Jan Goodwin, Executive Director

Date: February 6, 2023

Re: Segal extension

Item: Action: Discussion: Informational:

Over the past several months, NHRS has been in discussions with The Segal Company (Segal), who has provided oversight consulting services during the PGV3 implementation project since 2018, to modify the terms of the consulting contract due to the extension of the original PGV3 timeline, specifically regarding services up to, and through, "parallel processing," currently scheduled to begin approximately October 1, 2023, and end December 1, 2023.

The original contract called for Segal to provide up to 32 hours of services at a cost of up to \$8,800.00 a month through July 2023. Under the revised agreement, Segal will provide 24 hours of consulting at a monthly cost of \$6,000.00 for August and September 2023. In addition, the parties have agreed that Segal will provide consulting for the two months of parallel at \$6,600.00 per month, for a total additional cost of \$25,200.00, as represented in the Segal Statement of Work #3, included with this memo.

Following the completion of parallel processing, there is a 12-month warranty period, currently scheduled from December 2023 through November 2024. At this time, NHRS is reserving a decision on what is needed from Segal until we get closer to the planned warranty commencement date in December 2023.

In summary, I am requesting that the Board approve the additional four months of Segal consulting services from August through November 2023 for a total cost of \$25,200.00.

Division: Executive Date: July 1, 2022

As of: January 31, 2023

| ACTION | PM | DATE | STATUS/COMMENTS |
|---|--------|---------|---|
| 1. Complete implementation of data security assessment recommendations and continue to enhance IT security. | JG/FC | 6/30/23 | Note: While most of the recommendations have been implemented, there are a few that are ongoing as part of the PGV3 implementation project. |
| 2. Complete project plan milestones for LRS Pension Gold (PGV3) project. | JG/TK | 6/30/23 | This is a four-year project scheduled for completion in 2024. Project modifications have added 6 months to the original completion date. |
| 3. Identify areas for improved efficiencies across the organization, including assessing and improving employee engagement. | JG/All | 6/30/23 | In process. |
| 4. Enhance member, beneficiary, and employer education: identify/review industry best practices for education and engagement; adjust existing education programming, as needed. | JG/MK | 3/31/23 | In process. |
| 5. Implement agreed-upon elements of Vision for NHRS. | JG/All | 6/30/23 | In process. |





| To: | Board of Trustees |
|-------|--|
| From | : Marty Karlon |
| Date: | January 31, 2023 |
| Re: | Communications/Legislative Affairs Operating Report |
| Item: | Action: \square Discussion: \square Informational: \boxtimes |

Significant Developments and Priority Issues

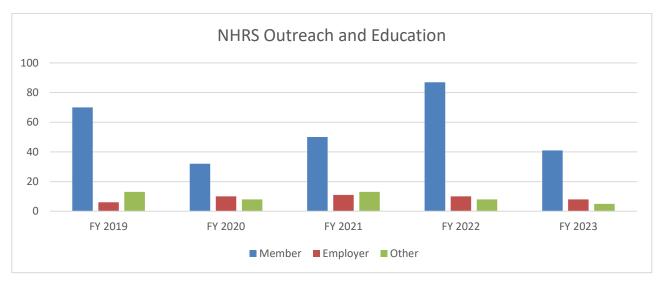
• Monitoring 21 bills related to NHRS introduced in 2023 legislative session.

Current Month Highlights

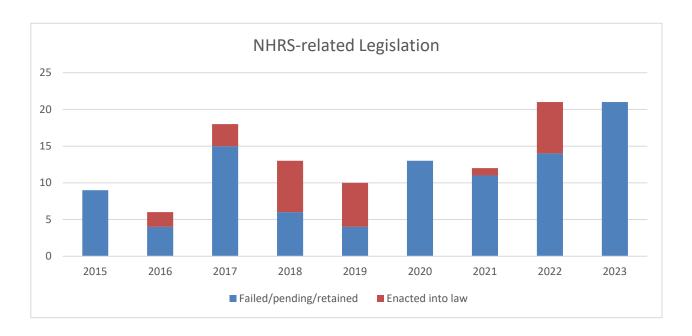
- NHRS gave retirement system overview presentations for House and Senate Executive Departments and Administration Committees and House Finance Committee Division I.
- Distributed NHRS 2023 fact sheets to all House and Senate members.
- Provided statutory notices of legislation with a cost impact to political subdivision employers.
- Hosted or participated in six, member education events.
- All seven of PIO KPMs were met this month.

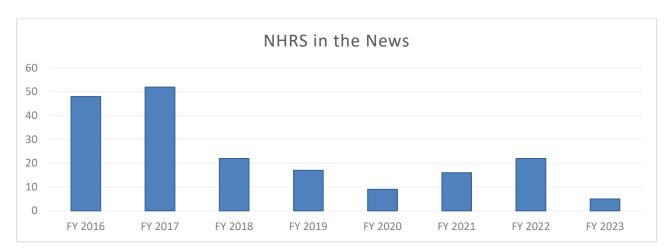
Upcoming Plans & Projects

- Scheduling "NHRS 101" overview presentations for February.
- Scheduled to host or participate in six, member education events, and one employer education event in February.



"Other" events include presentations to member, employer, and retiree organizations.





News articles and commentary in NH and national media outlets in which NHRS is the primary subject.

Our Mission: To provide secure retirement benefits and superior service.

Division: Communications

Date: January 31, 2023

Approved: June 2022

| ACTION | PM | DATE | STATUS/COMMENTS |
|--|----------------------|---------|---|
| 1. In collaboration with the Finance team and PGV3 Project Manager, create PGV3 employer training and communication plans and hit all FY 23 deliverable dates on time. * | MK / C. Minervini | 6/30/23 | Ongoing. Developed 2023 employer training schedule. <i>Note: The project runs into FY 24 and will roll over into next year's action plan.</i> |
| 2. Maintain ongoing internal and external communications for overall PGV3 project. * | MK | 6/30/23 | Note: The project runs into FY 24 and will roll over into next year's action plan. |
| 3. Maintain positive and constructive working relationship with the NH Legislature. * | MK | 6/30/23 | Ongoing. NHRS technical correction legislation introduced as LSR. |
| 4. Develop and release member surveys assessing knowledge and comfort level with NHRS benefits and preferences for additional education efforts. * | MK / PIO staff | 1/31/23 | Behind schedule. |
| 5. Continue to enhance member interface to include younger employees/members in the NHRS system. * | MK / PIO staff | 5/31/23 | Ongoing. |
| 6. Develop 3-5 recorded member/retiree/employer presentations on specific topics. | MK / PIO staff | 6/30/23 | Ongoing. |
| 7. Grow calendar year-over-year audience for social media channels by 10-15%. | MK / PIO staff | 6/30/23 | Ongoing. |
| 8. Identify, enroll, and complete a | MK | 6/30/23 | Completed. Attended two-day course in |



| professional development | July titled "Benefit Communication and |
|--------------------------|---|
| opportunity. | Technology Institute," and NASRA annual |
| | convention in August. |

^{* -} Aligns with initiatives listed on NHRS Three-Year Strategic Plan.





To: Board of Trustees

From: Raynald Leveque, Chief Investment Officer

Date: February 14, 2023

Re: Investments Operating Report

Item: Action: \square Discussion: \square Informational: \boxtimes

Significant Developments and Priority Issues

• January Investment Committee (Committee) Meeting Recap:

- o Staff presented an update on the monthly performance of the public market asset classes of the NHRS, rebalancing, holdings, and the Work Plan.
- o Staff discussed the public markets manager contract renewal process.
- The Committee heard a presentation from Fixed Income Manager Fidelity in conjunction with the contract extension process.
- Staff discussed a rebalancing plan for fixed income holdings. The Committee unanimously voted to invest in the Mellon Investments Corporation U.S.
 Bond Index Fund (Lending) to replicate the Bloomberg Barclays U.S.
 Aggregate Bond index, subject to contract negotiation and legal review.
- o Staff discussed their recommendations for a staff-driven investment recommendation process.

Current Month Highlights

• Preliminary Performance:

| As of 12/31/22 | 1-MO | FYTD | 1-YR | 3-YR | 5-YR | 10-YR |
|-------------------------------|--------|--------|---------|--------|--------|--------|
| NHRS Total Fund Net Return | -1.95% | +1.52% | -8.81% | +5.90% | +6.15% | +7.88% |
| Policy Benchmark Return | -3.03% | -0.81% | -11.67% | +4.16% | +5.47% | +7.74% |
| Excess Returns (basis points) | +108 | +232 | +286 | +174 | +68 | +14 |

Source: Callan

- KPM Performance for January 2023:
 - o All 10 KPMs for Investments were met.

Upcoming Plans & Projects

- February Committee Meeting:
 - o Staff will present an update on the monthly performance of the public market asset classes of the NHRS, rebalancing, holdings, and the Work Plan.
 - The Committee will vote on the updated public markets manager contract renewal process.
 - o The Committee will vote on a five-year contract extension for Fidelity.
 - The Committee will hear a presentation from Fixed Income Manager Manulife in conjunction with the contract extension process.
 - o Abel Noser will present their analysis of the System's equity trading costs for calendar year 2022.
 - o Callan will present their Capital Markets Assumptions.

Securities Litigation Summary

Staff regularly monitors and participates in class action securities litigation to recover NHRS funds lost through investments in public securities. NHRS engages with our custodian bank to participate in standard US class action litigation (the current custodian is BNY Mellon). NHRS also hired ISS in 2018 to provide a litigation research and claims filing solution for non-standard US class action and international securities litigation. The table below reports the annual historical recoveries for the NHRS.

| Calendar Year | Amount |
|----------------------------|------------------|
| 2005 | \$ 624,261 |
| 2006 | \$ 1,373,631 |
| 2007 | \$ 2,410,390 |
| 2008 | \$ 1,980,702 |
| 2009 | \$ 1,972,216 |
| 2010 | \$ 1,374,754 |
| 2011 | \$ 550,324 |
| 2012 | \$ 835,766 |
| 2013 | \$ 310,321 |
| 2014 | \$ 803,621 |
| 2015 | \$ 627,131 |
| 2016 | \$ 670,404 |
| 2017 | \$ 1,280,969 |
| 2018 | \$ 279,783 |
| 2019 | \$ 675,406 |
| 2020 | \$ 289,418 |
| 2021 | \$ 483,889 |
| 2022 through December 31st | \$ 265,959 |
| Total: | \$ 16,808,944 |

Source: BNY Mellon, ISS, NHRS, Northern Trust

Division: Investments

Date: January 31, 2023

Approved: October 3, 2022

| ACTION | PM | DATE | STATUS/COMMENTS |
|--|-------------|----------|--|
| 1. Assure compliance with all relevant statutory and regulatory requirements. | CIO/IIC/BOT | 6/30/23 | No exceptions have been identified. |
| 2. Complete Private Debt/Equity Work Plan for calendar year 2023. | CIO/IIC | 12/31/23 | (DONE) IIC approved the CY 2023 Private Equity & Private Debt Work Plan on December 10, 2022. Implementation will occur in 2023. |
| 3. Complete Real Estate Work Plan for calendar year 2023. | CIO/IIC | 12/31/23 | (DONE) IIC approved FY 2023 Real Estate Work Plan on December 10, 2022. Implementation will occur in 2023. |
| 4. Maintain investment expenses within budget. | CIO/IIC | 6/30/23 | Investment expenses are within budget. |
| 5. Implement rebalancing as necessary to address deviations from policy targets. | CIO/IIC/BOT | 02/30/23 | Non-US Equity & Fixed Income portfolios are outside the lower bound; NHRS investment staff will perform portfolio rebalancing to bring allocation within the policy range. |
| 6. Recommend an optimized investment process for the IIC. | CIO/IIC | 01/31/23 | (DONE) Recommend an optimized staff-driven process to assist the IIC with investment decision-making for manager selection and termination. |
| 7. Identify, enroll, and complete a professional development program. | CIO | 6/30/23 | In progress. |
| 8. Conduct an internal review of the NHRS total plan portfolio. | CIO/IIC | 06/30/23 | (NEW) Conduct an internal review of the NHRS total plan by the Investment Team with assistance from the consultant and other partners (custody bank). |



| 9. Complete a review of the Strategic Asset Allocation and, if necessary, recommend an update to the strategic asset allocation policy | CIO/IIC | 09/30/23 | (NEW) Complete an update to the NHRS strategic asset allocation policy with 2023 capital markets assumptions and, if necessary, recommend a new asset allocation policy portfolio |
|--|---------|----------|---|
|--|---------|----------|---|





| To: | Board of Trustees |
|-------|--|
| From: | Nancy J. Miller |
| Date: | February 1, 2023 |
| Re: | Member Services Operating Report |
| Item: | Action: Discussion: Informational: |
| | |

Significant Developments and Priority Issues

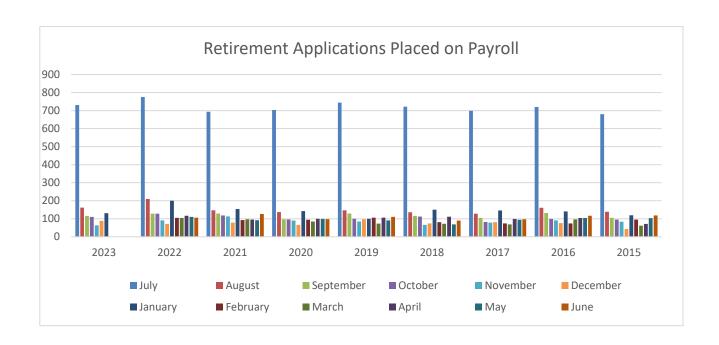
- Member Services will be carrying out PGV3 D6 UAT testing in February and March.
- Teacher Final Average Salary calculations were discussed, and further review is set to be carried out when the LRS team is on site here at NHRS.

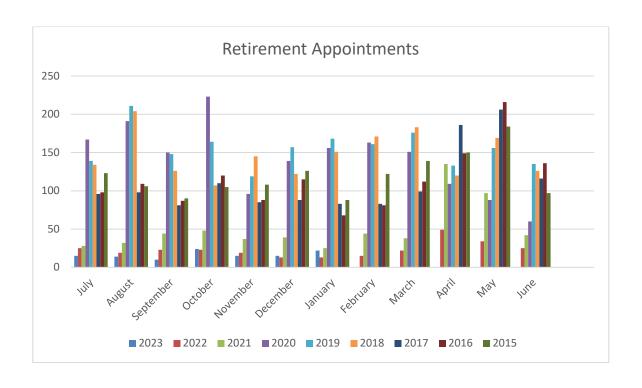
Current Month Highlights

- Member Services continues to participate in LSR reviews along with other members of the Legislative Team.
- The Retiree Benefits team completed the first notice mailing of the annual Medical Subsidy Recipient Questionnaires.
- Recruiting to fill a vacated Retirement Generalist position has begun.
- Member Services achieved all 21 of its KPMs this month.

Upcoming Plans & Projects

- PG parallel-preparation conversations with NHRS project management will continue in the upcoming month.
- Meetings to begin the review of PGV3 D7 (Member Direct) are beginning.





Division: MEMBER SERVICES

Date: February 1, 2023
Approved: June 6, 2022

| ACTION | PM | DATE | STATUS/COMMENTS |
|--|---|--|-----------------|
| 1. Adhere to and complete PGV3 project plan milestones relative to all Member Services functions. | NM/MS/IT/LRS | 6/30/23 | In process. |
| 2. Develop and implement an Employer Term Form tracking, and penalty issuance process, with monthly reporting capabilities. | Member Benefits/Legal/PIO | 8/30/22 | Completed. |
| 3. Create new member correspondences, internal workflows, accountabilities, and documented procedures relative to all 2022 legislative changes with impact to Member Services and benefit calculation functions. | MS/PIO/Legal/Contact Center/LRS | Dates to be added as legislation passed/imple mentation plans completed. HB1497 HB1587 HB 363 HB1535 | Completed. |
| 4. Implement new and adjusted procedures for Retiree Death Case processing to reduce open (outstanding recoupment matters and non- | MS Retirement Benefits/LexisNexis/Recou pment Committee | 8/1/22- New procedures 9/30/22 - | In process. |



| responder) cases by 50%. | | Monthly tracking reports 6/23 - Reduction of open cases by 50% | |
|--|-----------------------|--|---|
| 5. Identify and coordinate attendance of a training in which all of Member Services management team attend together as part of continuing education. | MS Managers/HR/Vendor | 6/30/23 | In process – sent HR seminar materials. |





| To: | Board of Trustees |
|-------|--|
| From: | Marie A. Mullen, Director of Finance |
| Date: | February 1, 2023 |
| Re: | Finance Operating Report |
| Item: | Action: \square Discussion: \square Informational: \boxtimes |
| | |

Significant Developments and Priority Issues

- Status Update on PGV3 Finance deliverables:
 - o Deliverable 6 (D6) General Ledger/Reporting/1099-R/Employer Reportingwe continue to review testing plans and are preparing for training and testing to begin the week of February 7 and continue through the month of March.
 - We continue to communicate with Employers on the need to submit test files for the Pension Gold upgrade. We have received 66 to date, up from 35 just a few weeks ago. We have received test files from the State of NH and Nashua/SAU42 and continue to work with employers that have submitted files on any schema errors.
 - Received 101 responses out of 107 from school districts on the teacher contract survey for LRS to create a back-up plan for those unable to report contract information in XML files.
- The audit of the GASB 68 and 75 employer proportionate share reports are in process and will be presented to the Audit Committee and the full Board at their respective March meetings.

Current Month Highlights

- Finance completed 11 of their 15 KPMs for the month. One KPM did not have a deliverable for the month. Finance did not meet the KPMs for distribution of Budget vs Actual reports due to resource constraints, Tax Form 945 due date for refund is February 10, therefore IRS deadline will be met; and the employer account reconciliation was due to one employer's non-compliance and was out of NHRS Finance control.
- Due to resource constraints, we are not able to provide fiscal year 2023 financial statements, however, we have hired a temporary employee to assist with the process and anticipate presenting at a future meeting.
- Cash flows for December and fiscal year to date were within the expected range.
- FY 23 spending through the first six months of the fiscal year is below budget.
- PGV3 project spending inception to date is below budget and FY23 is below the overall annual budget.
- Completed the External Audit RFP process and will provide a recommendation to the Audit Committee on February 10.

Upcoming Plans & Projects

• Review of design documents for PGV3 Deliverable 7.

Our Mission: To provide secure retirement benefits and superior service.

NHRS Board Monthly Reporting Package Finance February 14, 2023

| Dece \$ \$ \$ | 52.426 20.247 72.673 | \$ \$ \$ \$ | 2022 YTD 294.016 118.903 412.919 |
|------------------------|----------------------------|----------------------|---|
| \$ | 20.247 | \$ | 118.903 |
| | | <u> </u> | |
| \$ | 72.673 | \$ | 412.919 |
| | | | |
| | | | |
| \$ | 79.063 | \$ | 473.387 |
| \$ | 2.655 | \$ | 19.661 |
| \$ | 81.718 | \$ | 493.048 |
| \$ | (9.045) | \$ | (80.129) |
| | \$ \$ | \$ 81.718 | \$ 81.718 \$ |

| July 1, 2022 through December 31, 202 | | | | | | |
|---------------------------------------|----|-------------|----|------------|------------------|-----------------|
| | T | otal Budget | F | YTD Budget | Actual | Difference |
| Investment | | | | | | |
| Administrative Expenses | | | | | | |
| Internal (In-house staff) | \$ | 1,025,800 | \$ | 547,323 | \$ 456,500 | \$ 90,823 |
| External (Manager & Custodial) | \$ | 35,566,000 | \$ | 17,783,000 | \$ 12,835,565 | \$ 4,947,435 |
| Subtotal | \$ | 36,591,800 | \$ | 18,330,323 | \$ 13,292,065 | \$ 5,038,258 |
| Non-Investment | | | | | | |
| Administrative Expenses | | | | | | |
| Internal (Statutory Administrative) | \$ | 10,111,942 | \$ | 5,385,178 | \$ 4,388,497 | \$ 996,681 |
| Pension Gold Version 3 | \$ | 2,180,905 | \$ | 1,090,453 | \$ 1,210,375 | \$ (119,922 |
| External (Actuary, Legal, Audit) | \$ | 1,170,750 | \$ | 585,375 | \$ 543,711 | \$ 41,664 |
| Subtotal | \$ | 13,463,597 | \$ | 7,061,006 | \$ 6,142,583 | \$ 918,423 |
| Total Administrative Expense | \$ | 50,055,397 | \$ | 25,391,329 | \$ 19,434,648 | \$ 5,956,681 |

| | | | New Hampshire Reti | <u>-</u> | F | |
|--|--|---|---|--|---|--|
| | | | Investment & Non-In Budget vs. Actual | ivestment Administra | uve ⊏xpenses | |
| | | | July 1, 2022 Through | Docombor 24, 2022 | | |
| | | | FY 2023 | December 31, 2022 | | |
| | | | 1 1 2023 | | | |
| | | TOTAL | FYTD | FYTD | | |
| | | Budget | Budget | Actual | Difference | Variance Explanations |
| 1 | Investment Administrative Expenses | | - U | | | • |
| 2 | Internal Investment Expenses | | | | | |
| 3 | Salaries & Benefits | \$ 895,000 | \$ 481,923 | \$ 404,452 | \$ 77,471 | |
| | | | | | | |
| 4 | Current Expenses/Supplies/Education | 28,000 | 14,000 | 18,091 | (4,091) | Tuition expense paid beginning of |
| | | | | | | semester. Will balance by end of year. |
| 5 | Subscriptions | 5,300 | 2,650 | 2,887 | (237) | Renewals not aligned with monthly |
| 6 | License Fee-Bloomberg | 54,000 | 27,000 | 23,938 | 3,062 | budget. Will balance by end of year. |
| 7 | Organization Dues | 18,500 | 9,250 | 5,869 | 3,381 | |
| 8 | Travel | 25,000 | 12,500 | 1,263 | 11,237 | |
| 9 | Subtotal Internal Investment | 1,025,800 | 547,323 | 456,500 | 90,823 | |
| 10 | External Investment Expenses | .,,,,,,,,, | , | , | | |
| 11 | Management Fees | | | | | |
| 12 | Marketable Investments | 30,280,000 | 15,140,000 | 11,339,866 | 3,800,134 | |
| 13 | Real Estate | 3,400,000 | 1,700,000 | 793,561 | 906,439 | |
| 14 | Subtotal Management Fees | 33,680,000 | 16,840,000 | 12,133,427 | 4,706,573 | |
| 15 | Investment Administrative Expenses | | | | | |
| 16 | Custody Fees | | | | | |
| 17 | Master-BNY Mellon | 625,000 | 312,500 | 286,469 | 26,031 | |
| 18 | General Investment Consultant Fees | 700,000 | 350,000 | 325,000 | 25,000 | |
| 19 | Legal-Investment | 500,000 | 250,000 | 77,486 | 172,514 | |
| 20 | Other Fees | 61,000 | 30,500 | 13,183 | 17,317 | |
| 21 | Subtotal Invest. Administrative Expenses | 1,886,000 | 943,000 | 702,138 | 240,862 | |
| 22 | Subtotal External Investment | 35,566,000 | 17,783,000 | 12,835,565 | 4,947,435 | |
| 24 | Total Investment Internal & External | \$ 36,591,800 | \$ 18,330,323 | \$ 13,292,065 | \$ 5,038,258 | |
| 2-7 | Line 12 - Investment Management Fees: FYTD Bud | | | Ψ 13,232,003 | Ψ 3,030,230 | |
| | Line 13 - Investment Management Fees: FYTD Bud | • | | | | |
| | Line 17 - Custody Fees, Master BNY Mellon: FYTD | | | | | |
| | Line 18 - General Investment Consultant Fees: FY | ΓD Budgeted in this repo | ort at 6 months. | | | |
| 25 | Non-Investment Administrative Expenses | | | | | |
| 26 | Internal Non-Investment Expenses | | | | | |
| 27 | Salaries & Benefits | \$ 7,584,366 | | . , , | | |
| 28 | Current Expenses | 200,985 | 100,493 | 77,354 | 23,139 | |
| 29 | Rents & Leases | 465,000 | 270,000 | 221,942 | 48,058 | |
| 30 | Equipment | 24,700 | 12,350 | 24,723 | (12,373) | Unanticipated equipment needs. Transfer from available prior year balance forward will be utilized to cover needs. |
| 31 | Technology-Software & Hardware | 883,000 | 441,500 | 284,852 | 156,648 | |
| | | | | | | |
| 32 | Payroll & Other Services | | | | | Increased Retiree Search services |
| | Indonesia Maria Santa Sa | 50,500 | 25,250 | 32,149 | (6,899) | Increased Retiree Search services required. Budget will be managed to accommodate increase. |
| 33 | Independent Med. Examiners/Consultants | 234,000 | 117,000 | 107,229 | 9,771 | required. Budget will be managed to |
| 34 | Retiree Health Insurance | 234,000 177,900 | 117,000 88,950 | 107,229 51,584 | 9,771 37,366 | required. Budget will be managed to |
| 34 35 | Retiree Health Insurance Other | 234,000 177,900 491,491 | 117,000 88,950 245,746 | 107,229 51,584 164,738 | 9,771 37,366 81,008 | required. Budget will be managed to |
| 34 35 36 | Retiree Health Insurance | 234,000 177,900 | 117,000 88,950 | 107,229 51,584 | 9,771 37,366 | required. Budget will be managed to |
| 34 35 | Retiree Health Insurance Other | 234,000 177,900 491,491 | 117,000 88,950 245,746 | 107,229 51,584 164,738 | 9,771 37,366 81,008 | required. Budget will be managed to accommodate increase. |
| 34 35 36 37 38 | Retiree Health Insurance Other | 234,000 177,900 491,491 | 117,000 88,950 245,746 | 107,229 51,584 164,738 | 9,771 37,366 81,008 | required. Budget will be managed to |
| 34 35 36 37 38 39 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade | 234,000 177,900 491,491 10,111,942 | 117,000 88,950 245,746 5,385,178 | 107,229 51,584 164,738 4,388,497 | 9,771 37,366 81,008 996,681 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end |
| 34 35 36 37 38 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm | 234,000 177,900 491,491 10,111,942 2,180,905 | 117,000 88,950 245,746 5,385,178 1,090,453 | 107,229 51,584 164,738 4,388,497 1,210,375 | 9,771 37,366 81,008 996,681 (119,922) | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end |
| 34 35 36 37 38 39 40 41 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees | 234,000 177,900 491,491 10,111,942 2,180,905 | 117,000 88,950 245,746 5,385,178 1,090,453 | 107,229 51,584 164,738 4,388,497 1,210,375 | 9,771 37,366 81,008 996,681 (119,922) | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end |
| 34 35 36 37 38 39 40 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 | 107,229 51,584 164,738 4,388,497 1,210,375 \$ 104,238 53,054 219,000 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end |
| 34 35 36 37 38 39 40 41 42 43 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 129,500 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 | 107,229 51,584 164,738 4,388,497 1,210,375 \$ 104,238 53,054 219,000 63,013 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |
| 34 35 36 37 38 39 40 41 42 43 44 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees Insurance Expense | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 129,500 201,750 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 100,875 | 107,229 51,584 164,738 4,388,497 1,210,375 \$ 104,238 53,054 219,000 63,013 49,103 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 51,772 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |
| 34 35 36 37 38 39 40 41 42 43 44 45 46 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees Insurance Expense Local Custodian | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 129,500 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 100,875 62,500 | \$ 104,238 \$ 53,054 219,000 63,013 49,103 55,303 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |
| 34 35 36 37 38 39 40 41 42 43 44 45 46 47 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees Insurance Expense Local Custodian Depreciation Expense | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 129,500 201,750 125,000 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 100,875 62,500 | 107,229 51,584 164,738 4,388,497 1,210,375 \$ 104,238 53,054 219,000 63,013 49,103 55,303 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 51,772 7,197 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |
| 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees Insurance Expense Local Custodian | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 129,500 201,750 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 100,875 62,500 | \$ 104,238 \$ 53,054 219,000 63,013 49,103 55,303 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 51,772 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |
| 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees Insurance Expense Local Custodian Depreciation Expense | 234,000 177,900 491,491 10,111,942 2,180,905 \$ 230,000 225,000 259,500 129,500 201,750 125,000 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 100,875 62,500 | 107,229 51,584 164,738 4,388,497 1,210,375 \$ 104,238 53,054 219,000 63,013 49,103 55,303 - 543,711 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 51,772 7,197 - 41,664 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |
| 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 | Retiree Health Insurance Other Subtotal Internal Non-Invest. Adm Pension Gold Version 3 Upgrade External Non-Investment Expenses Actuarial Fees Legal Fees Audit Fees Other Consulting Fees Insurance Expense Local Custodian Depreciation Expense Subtotal External Non-Invest. Adm | \$ 230,000 259,500 201,7750 2,177,750 | 117,000 88,950 245,746 5,385,178 1,090,453 115,000 112,500 129,750 64,750 100,875 62,500 - 585,375 | 107,229 51,584 164,738 4,388,497 1,210,375 \$ 104,238 53,054 219,000 63,013 49,103 55,303 - 543,711 \$ 6,142,583 | 9,771 37,366 81,008 996,681 (119,922) \$ 10,762 59,446 (89,250) 1,737 51,772 7,197 - 41,664 \$ 918,423 | required. Budget will be managed to accommodate increase. Progress payment. Will balance by end of year. Expenses frontloaded in first half of |

FY 2021 PENALTY STATISTICS BY TYPE Assessed, Paid, Waived & Pending Penalties Fiscal Year 2021 as of 1/31/2023

| | Ass | essed | Wa | aived | | Pa | id | Pe | ndin | g |
|-------------------|--------|------------|--------|-------|---------|--------|-----------|--------|------|---------|
| Penalty Type | | | | | | | | | | |
| | Number | Amount | Number | | Amount | Number | Amount | Number | | Amount |
| Reporting Penalty | 332 | \$ 468,991 | 200 | \$ | 388,505 | 51 | \$ 7,611 | 81 | \$ | 72,875 |
| Payment Penalty | 162 | \$ 113,463 | 64 | \$ | 66,857 | 35 | \$ 7,565 | 63 | \$ | 39,041 |
| Total | 494 | \$ 582,454 | 264 | \$ | 455,362 | 86 | \$ 15,176 | 144 | \$ | 111,916 |
| | | | | | | | | | | |

| FY 2022 PENALTY STATISTICS BY TYPE |
|--|
| FY 2022 PENALTY STATISTICS BY TYPE Assessed, Paid, Waived & Pending Penalties Fiscal Year 2022 as of 1/31/2023 |
| Fiscal Year 2022 as of 1/31/2023 |

| | Asse | essed | Wa | aive | d | Pa | id | Pe | ndin | g |
|-------------------|--------|------------|--------|------|---------|--------|-----------|--------|------|---------|
| Penalty Type | | | | | | | | | | |
| | Number | Amount | Number | | Amount | Number | Amount | Number | | Amount |
| Reporting Penalty | 269 | \$ 346,708 | 158 | \$ | 259,506 | 34 | \$ 13,285 | 77 | \$ | 73,917 |
| Payment Penalty | 172 | \$ 118,442 | 69 | \$ | 51,212 | 41 | \$ 14,569 | 62 | \$ | 52,661 |
| Total | 441 | \$ 465,150 | 227 | \$ | 310,718 | 75 | \$ 27,854 | 139 | \$ | 126,578 |
| | | | | | | | | | | |

| FY 2023 PENALTY STATISTICS BY TYPE |
|--|
| Assessed, Paid, Waived & Pending Penalties |
| July 1 2022 through January 21 2022 |

| | Ass | essed | W | aived | Pa | aid | Per | nding |
|-------------------|--------|------------|--------|------------|--------|----------|--------|------------|
| Penalty Type | | | | | | | | |
| | Number | Amount | Number | Amount | Number | Amount | Number | Amount |
| Reporting Penalty | 179 | \$ 304,249 | 65 | \$ 129,898 | 11 | \$ 4,452 | 103 | \$ 169,899 |
| Payment Penalty | 53 | \$ 53,188 | 11 | \$ 7,945 | 1 | \$ 7 | 41 | \$ 45,236 |
| Total | 232 | \$ 357,437 | 76 | \$ 137,843 | 12 | \$ 4,459 | 144 | \$ 215,135 |
| | | | | | | | | |

| | | Ne | w Ham | ps | hire Ret | ire | ement S | yst | em | | | | | | | | | | As of Dece | mbe | er 31, 2022 |
|----------|------------------------------------|-------|---------------------|-------|-----------------------|-----|----------------------------------|-----|--------------------|---------|--------------------------|-------|------------------------|-------|----------------------|---------|---------------------|-----|-----------------|-----|--------------------------|
| | | | | | rsion 3 Up | gra | ide | | | | | | | | | | | | | | |
| | | Tota | (1) | лес | (2) | | (3) | | (4) | | (5) | | (6) | | (7) | | (8) | | (9) | | (10) |
| | | | | | | | | | | _ | | L | | _ | . , | | 011 | _ | | Π | |
| | | | PG V3 | | | | | _ | Hardwa | | | _ | Softwa | re C | | | Other | Cos | sts | ┝ | |
| | | | erpetual License | | G V3 Support Costs | | plementation Costs | | Test ovironment | er | Production nvironment | So | Commodity ftware Costs | L | Software Licenses | | Consulting Costs | L | Legal Costs | L | Subtotal ternal Costs |
| 2 | 2019 Budget 2019 Actual | \$ | 850,175 850,175 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 100,000 62,700 | \$ | 20,000 6,776 | \$ | 970,175 919,651 |
| 3 | 2019 Variance | \$ | - | \$ | - | \$ | - | \$ | | \$ | | \$ | - | \$ | - | \$ | 37,300 | \$ | 13,224 | \$ | 50,524 |
| 4 | 2019 Comments | | | | | | | | | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | | | | | | | | | | |
| 6 7 | 2020 Budget | \$ | | \$ | 170,035 | \$ | 2,012,751 | \$ | 50,000 | \$ | | \$ | 10,000 | \$ | 2,280 | \$ | 114,125 | \$ | _ | \$ | 2,359,191 |
| 8 | 2020 Budget 2020 BUD Update | φ | - | φ | 170,033 | \$ | (543,726) | φ | 30,000 | φ | - | φ | 10,000 | φ | 2,200 | φ | 114,125 | φ | - | \$ | (543,726) |
| 9 | 2020 Adj Budget | \$ | - | \$ | 170,035 | \$ | 1,469,025 | \$ | 50,000 | \$ | - | \$ | 10,000 | \$ | 2,280 | \$ | 114,125 | \$ | - | \$ | 1,815,465 |
| 10 | 2020 Actual | \$ | - | \$ | 170,035 | \$ | 1,462,054 | \$ | 25,717 | \$ | - | \$ | - | \$ | - | \$ | 84,838 | \$ | - | \$ | 1,742,644 |
| 11 12 | 2020 Variance 2020 Comments | \$ | - | \$ | - | \$ | 6,971 | \$ | 24,283 | \$ | - | \$ | 10,000 | \$ | 2,280 | \$ | 29,288 | \$ | - | \$ | 72,822 |
| 13 | 2020 COMMENTS | | | | | | | | | | | | | | | | | | | | |
| 14 | | | | | | | | | | | | | | | | | | | | | |
| 15 | 2021 Budget | \$ | - | \$ | 170,035 | \$ | 2,012,751 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 114,125 | \$ | - | \$ | 2,296,911 |
| 16 | 2021 BUD Update | • | | • | 170.035 | \$ | (782,531) 1,230,220 | • | | r. | | • | | • | | • | 111 105 | • | | \$ | (782,531) 1.514.380 |
| 17 18 | 2021 Adj Budget 2021 Actual | \$ | - | \$ | 170,035 | \$ | 1,230,220 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 114,125 63,045 | \$ | - | \$ | 1,514,360 |
| 19 | 2021 Variance | \$ | - | \$ | - | \$ | (301,074) | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 51,080 | \$ | - | \$ | (249,994) |
| 20 | 2021 Comments | | | | | | | | | | | | | | | | | | | | , , |
| 21 | | | | | | | | | | | | | | | | | | | | | |
| 22 | 0000 D | ٠ | | 6 | 170.035 | l e | 1.070.600 | ı ı | | <u></u> | 50.000 | · | 105.000 | l & | | <u></u> | 114.125 | 1 6 | | • | 1 500 050 |
| 23 | 2022 Budget 2022 BUD Update | \$ | - | \$ | 170,033 | \$ | 1,070,699 662,132 | \$ | - | \$ | 50,000 | \$ | 105,000 | \$ | - | \$ | 114,125 | \$ | - | \$ | 1,509,859 662,132 |
| 25 | 2022 Adj Budget | \$ | - | \$ | 170,035 | \$ | 1,732,830 | \$ | - | \$ | 50,000 | \$ | 105,000 | \$ | - | \$ | 114,125 | \$ | - | \$ | 2,171,990 |
| 26 | 2022 Actual | \$ | - | \$ | 170,035 | \$ | 797,012 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 163,626 | \$ | - | \$ | 1,130,673 |
| 27 | 2022 Variance | \$ | - | \$ | - | \$ | 935,818 | \$ | - | \$ | 50,000 | \$ | 105,000 | \$ | - | \$ | (49,501) | \$ | - | \$ | 1,041,317 |
| 28 29 | 2022 Comments | | | | | | | | | | | | | | | | | | | | |
| 30 | | | | | | | | | | | | | | | | | | | | | |
| 31 | 2023 Budget | \$ | - | \$ | 170,035 | \$ | 1,070,699 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 48,500 | \$ | - | \$ | 1,289,234 |
| 32 | 2023 BUD Update | | | | | \$ | 134,522 | | | | | | | | | | | | | \$ | 134,522 |
| 33 | 2023 Adj Budget | \$ | - | \$ | 170,035 | \$ | 1,205,220 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 48,500 | \$ | - | \$ | 1,423,755 |
| 34 35 | 2023 Actual 2023 Variance | \$ | | \$ | 170,035 | \$ | 874,176 331,044 | \$ | - | \$ | | \$ | | \$ | | \$ | 55,137 (6,637) | | - | \$ | 929,313 494,442 |
| 36 | 2023 Comments | Ť | | Ψ | 110,000 | Ψ | 001,011 | Ψ | | Ψ | | Ψ | | Ψ | | Ψ | (0,001) | ۳ | | ۳ | 10 1,1 12 |
| 37 | | | | | | | | | | | | | | | | | | | | | |
| 38 | | | | | | | | | | | | | | | | | | | | | |
| 39 | 2024 Budget | \$ | - | \$ | 389,845 | \$ | 1,088,276 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 1,478,121 |
| 40 41 | 2024 BUD Update 2024 Adj Budget | \$ | - | \$ | 389,845 | \$ | 529,604 1,617,880 | \$ | _ | \$ | _ | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 529,604 2,007,725 |
| 42 | 2024 Actual | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 43 | 2024 Variance | \$ | - | \$ | 389,845 | \$ | 1,617,880 | \$ | - | \$ | | \$ | - | \$ | - | \$ | | \$ | - | \$ | 2,007,725 |
| 44 | 2024 Comments | | | | | | | | | | | | | | | | | | | | |
| 45 46 | | | | | | | | | | | | | | | | | | | | | |
| 47 | TOTAL Budget | \$ | 850,175 | \$ | 1,069,985 | \$ | 7,255,175 | \$ | 50,000 | \$ | 50,000 | \$ | 115,000 | \$ | 2,280 | \$ | 490,875 | \$ | 20,000 | \$ | 9,903,490 |
| 48 | TOTAL BUD Update | _ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| 49 | | \$ | 850,175 | \$ | 1,069,985 | \$ | 7,255,175 | \$ | 50,000 | \$ | 50,000 | \$ | 115,000 | \$ | 2,280 | \$ | 490,875 | _ | 20,000 | \$ | 9,903,490 |
| 50 51 | TOTAL Actual TOTAL Variance | \$ | 850,175 | \$ | 510,105 559,880 | \$ | | \$ | 25,717 24,283 | \$ | 50,000 | \$ | 115,000 | \$ | 2,280 | \$ | 429,346 61,530 | _ | 6,776 13,224 | \$ | 6,486,654 3,416,836 |
| 52 | TOTAL Comments | Ť | | ¥ | 550,500 | ۳ | _,555,555 | * | _ 1,200 | ۳ | 30,300 | ۳ | . 10,000 | Ψ | 2,200 | ۳ | 01,000 | ۳ | 10,227 | ۳ | 2, . 10,000 |
| 53 | | | | | | | | | | | | | | | | | | | | | |
| 54 | Assumptions: | | | | | | | | | | | | | | | | | | | | |
| 55 | | | | | | | ded in this ana | _ | n ronel | | | | | | | | | | | | |
| 56 57 | | | | | | | rate (as oppos ear's Adiusted | | | oavm | ent schedule | in th | e LRS contrac | t, an | nd total the not- | to-e | xceed amount | | | | |
| 58 | | - | | | | _ | eflects the amo | | | | | | | | | | unount | | | | |
| 59 | | | • | - | | | be necessary | | | | | | | | | | | | | | |
| 60 | | | | | | | ot-to-exceed an | | | ntract | with LRWL | | | | | | | | | | |
| 61 | | In FY | '24, additiona | l sta | ffing costs are | inc | reased 5% over | FY2 | 3 | | | | | | | | | | | | |

| | | New | Hampshir | P | Retirem | en | t Systen | า | | | | | | | As of | Doco | mber 31, 2022 |
|----------------------|------------------------------------|--|---|----------|------------------|-------|---------------------|----------|-----------------|----------|---------------------------|-------|----------------|--------|----------------------------|------|-------------------------|
| | | | on Gold Versio | | | | t System | <u> </u> | | | | | | | AS OI | Dece | mber 31, 2022 |
| | | | roject Lifecycle | | | | | | | | | | | | | | |
| | | | (1) | | (2) | | (3) | | (4) | | (5) | | (6) | | (7) | | (8) |
| | | | | | | _ | II. | 11E | RNAL COSTS | <u> </u> | | | | г – | | ł | |
| | | | nal Staffing Costs ith benefits | | Overtime | | Current Expenses | D | esktop PC's | | Desks/Office Furniture | | Travel | , | Subtotal Internal Costs | TC | TAL PROJECT |
| 1 | 2019 Budget | \$ | 177,145 | \$ | - | \$ | 40,858 | \$ | 2,644 | \$ | 2,363 | \$ | - | \$ | 223,010 | \$ | 1,193,185 |
| 2 | 2019 Actual | \$ | 155,718 | \$ | 3,115 | \$ | 1,442 | \$ | 2,644 | \$ | 2,363 | \$ | - | \$ | 165,282 | \$ | 1,084,933 |
| 3 4 | 2019 Variance 2019 Comments | \$ | 21,427 | \$ | (3,115) | \$ | 39,416 | \$ | - | \$ | - | \$ | - | \$ | 57,728 | \$ | 108,252 |
| 5 6 | 2019 Comments | | | | | | | | | | | | | | | | |
| 7 | 2020 Budget | \$ | 525,220 | \$ | 20,000 | \$ | 9,000 | \$ | 11,100 | \$ | 20,000 | \$ | 2,250 | \$ | 587,570 | \$ | 2,946,761 |
| 8 | 2020 BUD Update | • | 525,220 | 6 | 20.000 | \$ | 9,000 | \$ | 11,100 | ¢ | 20.000 | 6 | 2,250 | \$ | 587,570 | \$ | (543,726) 2,403,035 |
| 9 10 | 2020 Adj Budget 2020 Actual | \$ | 368,213 | \$ | 883 | \$ | 2,334 | \$ | - 11,100 | \$ | 20,000 | \$ | 2,230 | \$ | 371,430 | \$ | 2,403,033 |
| 11 | 2020 Variance | \$ | 157,007 | \$ | 19,117 | \$ | 6,666 | \$ | 11,100 | \$ | 20,000 | \$ | 2,250 | \$ | 216,140 | \$ | 288,962 |
| 12 13 14 | 2020 Comments | | • | | | | · | | | | | | | | | | · |
| 15 | 2021 Budget | \$ | 624,041 | \$ | 20,000 | \$ | 9,000 | | | | | \$ | 2,250 | \$ | 655,291 | \$ | 2,952,202 |
| 16 | 2021 BUD Update | | | | | | | _ | | | | | | \$ | - | \$ | (782,531) |
| 17 | 2021 Adj Budget | \$ | 624,041 | \$ | 20,000 | \$ | 9,000 | \$ | - | \$ | - | \$ | 2,250 | \$ | 655,291 | \$ | 2,169,671 |
| 18 19 | 2021 Actual 2021 Variance | \$ | 374,098 249,943 | \$ | 12,842 7,158 | \$ | 1,009 7,991 | \$ | - | \$ | - | \$ | 2,250 | \$ | 387,949 267,342 | \$ | 2,152,323 17,348 |
| 20 | 2021 Variance | Ψ | 240,040 | Ψ | 7,100 | Ψ | 7,551 | Ψ | | Ψ | | Ψ | 2,230 | Ψ | 201,042 | Ψ | 17,040 |
| 21 | 2021 001111101110 | | | | | | | | | | | | | | | | |
| 22 | | | | | | | | | | | | | | | | | |
| 23 | 2022 Budget | \$ | 655,243 | \$ | 20,000 | \$ | 10,000 | \$ | - | \$ | - | \$ | - | \$ | 685,243 | \$ | 2,195,102 |
| 24 | 2022 BUD Update | \$ | (55,316) | _ | | _ | 40.000 | | | _ | | \$ | 2,250 | \$ | (53,066) | \$ | 609,066 |
| 25 | 2022 Adj Budget 2022 Actual | \$ | 599,927 413,963 | \$ | 20,000 | \$ | 10,000 672 | \$ | - | \$ | - | \$ | 2,250 | \$ | 632,177 416,395 | \$ | 2,804,167 1,547,068 |
| 26 27 | 2022 Actual 2022 Variance | \$ | 185,964 | \$ | 18,240 | \$ | 9,328 | \$ | - | \$ | - | \$ | 2,250 | \$ | 215,782 | \$ | 1,257,099 |
| 28 | 2022 Comments | | .00,001 | Ť | .0,2.0 | ۲ | 0,020 | Ť | | Ť | | Ť | 2,200 | Ť | 2.0,.02 | _ | .,,, |
| 29 | | | | | | | | | | | | | | | | | |
| 30 | | | | | | | | | | | | | | | | | |
| 31 | 2023 Budget | \$ | 688,005 | \$ | 20,000 | \$ | 10,000 | \$ | - | \$ | - | \$ | - | \$ | 718,005 | \$ | 2,007,239 |
| 32 33 | 2023 BUD Update 2023 Adj Budget | \$ | (65,909) 622,096 | \$ | 20,000 | \$ | 10,000 | \$ | | \$ | - | \$ | 2,250 2,250 | \$ | (63,659) 654,346 | \$ | 70,863 2,078,101 |
| 34 | 2023 Adj Budget 2023 Actual | \$ | 280,574 | <u> </u> | 20,000 | - | 241 | _ | - | \$ | - | \$ | 2,230 | \$ | 281,062 | _ | 1,210,375 |
| 35 | 2023 Variance | \$ | 341,522 | \$ | 19,753 | | 9,759 | \$ | - | \$ | - | \$ | 2,250 | \$ | 373,284 | \$ | 867,726 |
| 36 37 | 2023 Comments | | | | | | | | | | | | | | | | |
| 38 | | - | | | | | | | | | | | | | | | |
| 39 | 2024 Budget | \$ | 722,405 | \$ | - | \$ | 5,000 | \$ | - | \$ | - | \$ | - | \$ | 727,405 | \$ | 2,205,526 |
| 40 | 2024 BUD Update | \$ | (69,204) | | | | | | | | | | | \$ | (69,204) | \$ | 460,400 |
| 41 | 2024 Adj Budget | \$ | 653,201 | \$ | - | \$ | 5,000 | \$ | - | \$ | - | \$ | - | \$ | 658,201 | \$ | 2,665,926 |
| 42 | 2024 Actual | \$ | 653,201 | \$ | - | \$ | 5,000 | \$ | - | \$ | - | \$ | - | \$ | 658,201 | \$ | 2,665,926 |
| 43 44 | 2024 Variance 2024 Comments | Ψ | 000,201 | Ψ | - | Ψ | 5,000 | φ | - | φ | - | Ψ | - | φ | 000,201 | T a | 2,000,920 |
| 45 | 22.20 | | | | | | | | | | | | | | | | |
| 46 | | | | | | | | | | | | | | | | | |
| 47 | TOTAL Budget | \$ | 3,392,059 | _ | 80,000 | \$ | 83,858 | \$ | 13,744 | \$ | 22,363 | | 4,500 | \$ | 3,596,524 | \$ | 13,500,014 |
| 48 | TOTAL BUD Update | \$ | (190,429) | _ | - | \$ | - | \$ | - | \$ | - | \$ | 4,500 | \$ | (185,929) | _ | (185,929) |
| 49 50 | TOTAL Adj Budget TOTAL Actual | \$ | 3,201,630 1,592,566 | \$ | 80,000 18,847 | \$ | 83,858 5,698 | \$ | 13,744 2,644 | \$ | 22,363 2,363 | \$ | 9,000 | \$ | 3,410,595 1,622,118 | \$ | 13,314,085 8,108,772 |
| 51 | TOTAL Variance | \$ | 1,609,064 | \$ | 61,153 | _ | 78,160 | \$ | 11,100 | \$ | 20,000 | | 9,000 | \$ | 1,788,477 | \$ | 5,205,313 |
| 52 | TOTAL Comments | | ,, | Ė | , | Ė | , | | , | Ė | - , | | -, | | ,, | | ,,. |
| 53 54 55 56 | Assumptions: | PGV3 Su | associated with P | the | Standard rate (| (as o | pposed to prei | | | | | | | | | | |
| 57 58 | | | | | - | | | | | | | | | ai the | not-to-exceed amoun | t | |
| 58 59 | | | sted Budget for In no costs for hard | | | | | | | s sta | ilutory admini | sırat | ve puaget. | | | | |
| 60 | | | ng costs in total ar | | | | | | | h LR | WL | | | | | | |
| 61 | | | additional staffing | | | | | | | | | | | | | | |

Division: Finance Date: January 31, 2023

Approved: September 19, 2022

| ACTION | PM | DATE | STATUS/COMMENTS |
|--|--|------------|--|
| 1. Perform tasks associated with PGV3 implementation, as per contractual implementation schedule. | JT/MM/Finance Team/PGV3 Steering Committee | 6/30/23 | Finance Team has been participating in various system design reviews, testing, employer file conversion and outreach. |
| 2. Receive unmodified audit opinion for FY 22 audit. | MM/Finance Team | 12/31/22 | Completed. |
| 3. Assure all statutory and other financial reporting deadlines and requirements are met, including the ACFR, benefit payroll, 1099s, FY 24 NHRS Trust Fund budget. | MM/Finance Team | 6/30/23 | Ongoing. |
| 4. Deploy "New Staff Member" packet to address turnover of staff from participating employers responsible for NHRS reporting. | MM/JT/PIO | 12/31/22 | Due to staff constraints and PGV3 prioritization, item is behind schedule. Packet is being finalized, including a newly created Employer Reporting monthly deadline calendar. |
| 5. Work to convert any employers still paying by paper check after the elimination of lockbox services, whether it be through NHRS <i>QuickPay</i> or ACH payment through their own banking partner. | MM/JT/MK | 09/30/2023 | Lockbox has been discontinued. We continue outreach to any employers still having trouble making electronic payments. We have updated forms not to send checks to lockbox. We hope to revisit the ACH topic with the employers still sending checks before "go-live" for PGV3. |



| 6. Issue RFP and select next vendor for the processing of NHRS 1099 forms. | MM | 6/30/23 | Annual 1099-R process checklist has been created. RFP process delayed due to vacancies. Will use current vendor for 2022. |
|---|-----------------------|-----------|--|
| 7. Meet the deadlines in FY23 associated with the PGV3 employer reporting rollout, as specified in the rollout plan dated 6/30/21. | JT/MM/PIO | 9/30/23 | Work is ongoing to validate the test files we have already received, and we continue to receive new files. We continue outreach to employers and software vendors to ensure employer conversion is adequate for go-live. |
| 8. Manage & monitor expenditures to stay within the NHRS Trust Fund and statutory administrative budgets. | MM/E-Team | 6/30/23 | On track through December. |
| 9. Inventory and evaluate all Finance records stored at state archives to determine if they can be destroyed, or if they need to be kept and/or imaged and destroyed. | MM/Finance Team/IT | 6/30/23 | Project delayed due to staff vacancies. Effort will be subject to space limitations and capacity for imaging of required files. |
| 10. Enroll in and attend the P2F2 Program offered in October of 2022. | MM | 10/31/22 | Completed. |
| 11. Issue RFP and select vendor for Annual Financial Audit. | MM | 2/28/2023 | Completed. |

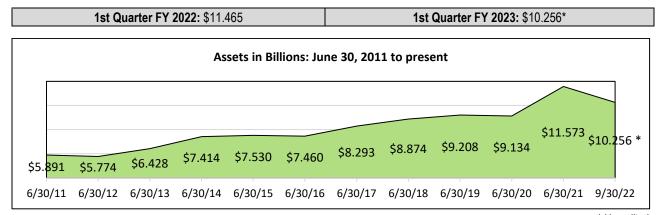




NHRS DASHBOARD: FY 2023 First Quarter

For the period July 1, 2022, to September 30, 2022 *Updated: January 2023*

TRUST FUND



* Unaudited

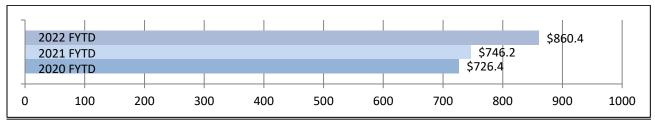
INVESTMENT PERFORMANCE

| Net-of-fees returns | FYTD - 9/30/22* | 1 yr. at 6/30/22 | 3 yr. at 6/30/22 | 5 yr. at 6/30/22 | 10 yr. at 6/30/22 |
|------------------------------|-----------------|------------------|------------------|------------------|-------------------|
| Total Fund Composite | -3.4% | -6.1% | 7.1% | 7.2% | 8.5% |
| Peer comparison (percentile) | NA | 34th | 35th | 36th | 18th |

Assumed Rate of Return: 6.75%; * Annualized; valuation of real estate and alternative investments lagged three months

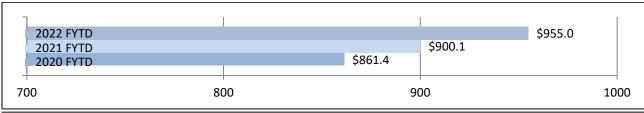
KEY PERFORMANCE MEASURES

| July 2022: 96.39% | August 2022: 94.94% | Sept. 2022: 98.80% | 12-month rolling average: 96.60% |
|----------------------------------|---------------------|--------------------|----------------------------------|
| | | | Target: 95% |
| CONTRIBUTIONS (in million | ons through 6/30*) | | |



^{* 9/30} data is unavailable

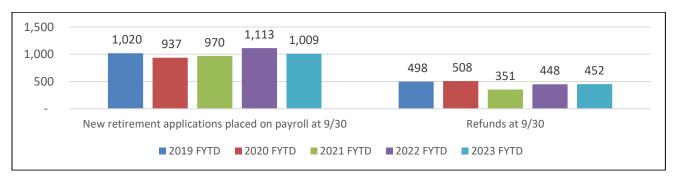
BENEFITS PAID (in millions through 6/30*)



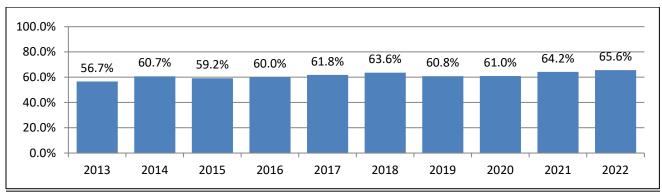
* 9/30 data is unavailable

Note: Benefits are paid from member and employer contributions and investment income. Historically, investment income has accounted for the majority of trust fund assets. There is a one-month lag in the reporting of member and employer contributions to NHRS, which accounts for the majority of the quarterly difference between contributions and benefits.

RETIREMENTS AND REFUNDS

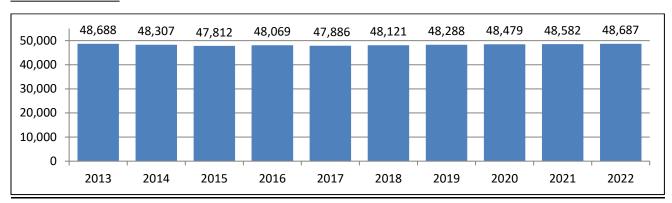


ACTUARIAL FUNDED RATIO

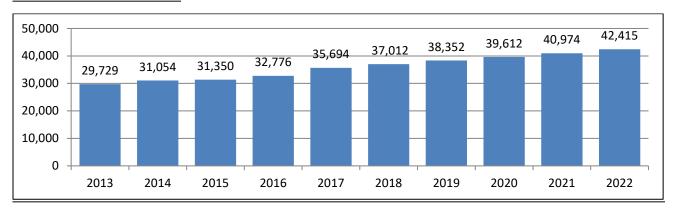


Funded ratio impacted by reductions to assumed rate of return and revised actuarial assumptions effective in 2015 and 2019

ACTIVE MEMBERS



RETIREES & BENEFICIARIES





| To: | Board of Trustees |
|-------|--|
| From: | Rosamond Cain, Director of Human Resources |
| Date: | February 14, 2023 |
| Re: | HR Operating Report |
| Item: | Action: \square Discussion: \square Informational: \boxtimes |
| | |

Significant Developments and Priority Issues

- NHRS currently has three staff openings, Retirement Generalist, Investment Operations Analyst, and the Director of IT.
- We have filled the Controller position; Susan Hickey started this month. We have also hired a temporary Sr. Accountant to assist Finance.
- NHRS has contracted with ADP to provide the HRIS/Payroll software. We are looking to go live in April or May.
- The NHRS staff engagement survey went out January 3. The results have been shared with the PPCC and will be discussed at the next PPCC meeting.

Current Month Highlights

- HR met all four HR KPMs last month.
- In 2022, NHRS hired 20 new staff members, additional statistics are attached.
- The 2022 Total Compensation Statements were sent to staff on February 2. A sample is attached.

Upcoming Plans & Projects

- We are continuing to evaluate our new staff training process.
- We are planning to look at staff engagement and how to increase it.
- We will be looking into using the payroll software to manage employee notices, trainings, recruitment, and performance.



Employee Name

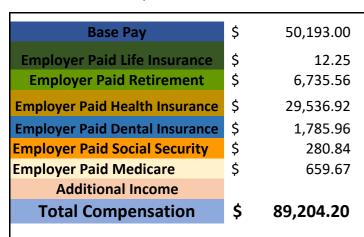
Date of Hire: January 1, 2022

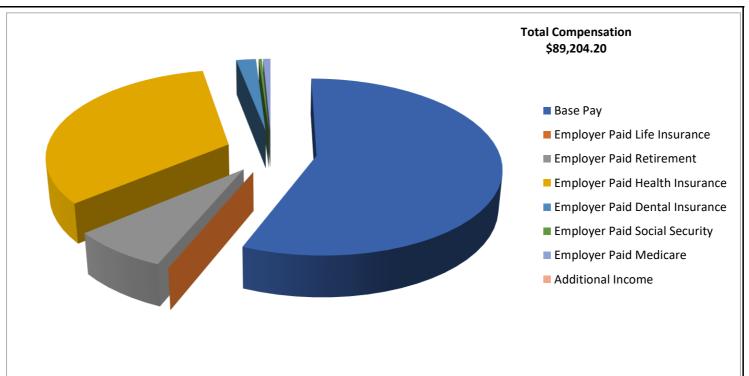
For Year Ending December 31, 2022 Your Total Compensation Report

This is your personalized compensation statement which shows you the total value of the pay and benefits which you received from NHRS in 2022. It is sometimes easy to forget that our total compensation goes beyond what we see in our take home pay. We hope that this information provides you with a more complete picture of how we value your contribution to the organization. Your dedication and continued commitment to achieving our Mission of providing secure retirement benefits and superior service is sincerely appreciated, particularly in light of the unique challenges we all continued to face throughout 2022.

Thank you for your one year of service to NHRS and its members, retirees and beneficiaries.

Jan Goodwin, Executive Director





| | | NHRS | | | NHRS | | | | |
|--------------------------|----|-------------|------|--------------|---------------------------|----|------------|-------------------|----------|
| Insurance Benefits | Co | ontribution | Your | Contribution | Retirement Benefits | Co | ntribution | Your Contribution | |
| Insurance Benefits Total | | | | | Retirement Benefits Total | | | | |
| Health | \$ | 29,536.92 | \$ | 1,560.00 | Retirement | \$ | 6,735.56 | \$ | 3,244.96 |
| Dental | \$ | 1,785.96 | \$ | - | Social Security | \$ | 280.84 | \$ | 280.84 |
| Life | \$ | 12.25 | \$ | - | Medicare | \$ | 659.67 | \$ | 659.67 |
| Totals | \$ | 31,335.13 | \$ | 1,560.00 | Totals | \$ | 7,676.07 | \$ | 4,185.47 |

| Leave Time Benefits Total | | | |
|-------------------------------|---------------------------|------------------------------------|--|
| Annual time, 12 Days per year | Included in your base pay | Holidays, 10 days per year | Included in your base pay |
| Sick Time, 15 Days per year | Included in your base pay | Floating Holidays, 3 days per year | Included in your base pay (unless unused and paid out) |

^{*} Additional Income may or may not include FYB, FH and/or comp time payouts, stipend or longevity, ER paid Ret. normal cost is 2.58%. Totals may vary due to rounding.

NHRS Staffing Activity January 1, 2022-December 31, 2022

14 Terminations January 1, 2022-December 31, 2022

1 Involuntary Termination

• 1 in Member Services

10 Voluntary Terminations

- 2 in Administration/Contact Center
- 2 in Finance
- 2 in Member Services
- 4 in IT

3 Retirements

- 1 in Finance
- 1 in Investments
- 1 in Member Services

19 New Hires January 1, 2022-December 31, 2022

- 1 in Investments
- 2 in Administration/Contact Center
- 4 in Finance
- 6 in IT
- 6 in Member Services

8 Internal Promotions/Transfers January 1, 2022-December 31, 2022

- 1 in Administration/Contact Center
- 1 in Investments
- 3 in Finance
- 3 in Member Services

NHRS Provided 31 staff members with 69 different professional development opportunities in 2022. This includes supporting 4 staff members in their pursuit of a degree.

Division: Human Resources (HR)

Date: February 1, 2023

Approved: July 1, 2022

| | ACTION | PM | DATE | STATUS/COMMENTS |
|----|--|-------------|---------|---|
| 1. | Plan, schedule, and present two trainings for our staff annual training plan. | RC/ED/ET/MT | 6/30/23 | All staff training will be on a hold until PGV3 deliverables have been completed. |
| 2. | Maintain a management development program for middle managers and staff identified as possible managers. | RC/ED/ET/MT | 6/30/23 | Program has been documented and guidelines for identifying staff have been documented. As of 02/01/2022, five staff members and three managers are currently participating. |
| 3. | Complete data remediation in accordance with DRAPP. | RC/FC | 6/30/23 | Ongoing. |
| 4. | Assist in monitoring and maintaining PGV3 Staffing levels to keep the project on time and budget. | RC/ET/MT | 6/30/23 | Ongoing. |
| 5. | Monitor and maintain staffing levels for the NHRS Contact Center. | RC/ED/NC/DH | 6/30/23 | Ongoing. |
| 6. | Continue to assess pandemic threat levels and adapt office protocol appropriately. | RC/ED/ET/MT | 6/30/23 | Ongoing. |
| 7. | Ensure compliance with all federal, state and CBA rules and regulations. | RC/JG/Legal | 6/30/23 | Ongoing. |
| 8. | HR Tech. to identify and enroll in a professional development program. | JG/RFC | 9/30/23 | Program identified and enrolled in. |
| 9. | HR Mgr. to identify, enroll in, and complete a professional development program. | RFC/ED | 9/30/23 | Program identified and enrolled in. |





| To: |
|---------|
| From: |
| Date: |
| Re: |
| Item: |
| itelli. |

Significant Developments and Priority Issues

- Cybersecurity Awareness Updates There were 4 (5%) failures on the January's phishing test. Additional monthly training was provided to all staff.
- Generator Replacement Generator failed during the last power outage. The unit is completely dead blown motor. Looking to get solar installed as a replacement.
- Migration to a Managed Detection and Response (MDR) service The migration to SecureWorks has been completed.
- Fax Migration We now have faxing in the cloud, and it is operational. We started the rollout; the main fax line is migrated.
- Microsoft Teams Migration We have started the rollout of MS Teams and expected to phase out Zoom and Webex in the upcoming year.
- Annual Vulnerability and Penetration Assessment K logix is underway with the testing, should be completed by early February.
- PensionGold V3 Technology kick-off Expedited the project. Hardware and software have arrived and are currently up and running.
- Copiers The copier contract ends in June. Working on a new copier contract.

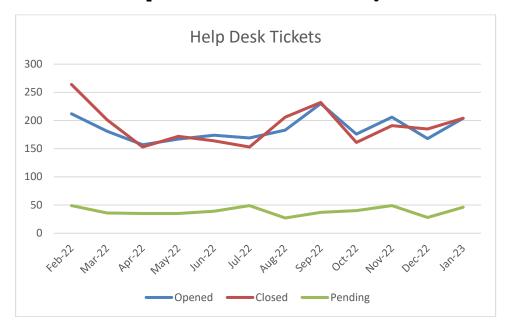
Current Month Highlights

- IT Customer Satisfaction Score 99%
- KPMs 8 out of 8 of IT's KPMs were met.

Upcoming Plans & Projects

SharePoint and OneDrive rollout.

NHRS Helpdesk Ticket Information by Month



NHRS Customer Satisfaction Scores by Month



Division: Information Technology

Date: February 2, 2023

Approved: May 31, 2022

FY 2023 Action Plan Summary

| ACTION | PM | DATE | STATUS/COMMENTS |
|---|------------|------------|----------------------|
| 1. Migrate the existing Secureworks solution over to a MDR (Managed Detection and Response) | FC | 04/30/2023 | Completed 01/31/2023 |
| 2. Upgrade and install the new SAN (Storage Area Network) | FC, JO | 10/31/2022 | Completed 12/29/2022 |
| 3. Perform and complete yearly staff permissions review | FC | 09/30/2022 | Completed 8/31/2022 |
| 4. Execute third-party vulnerability and penetration test | FC | 06/30/2023 | Ongoing |
| 5. Upgrade the Zix encryption to latest version | FC, JO | 06/30/2023 | Not started |
| 6. Perform tasks associated with PensionGold V3 implementation, as per contractual implementation schedule | FC, TK, AS | 06/30/2023 | Installed |
| 7. Deploy Office 365 hybrid environment; moving email to the Cloud. | FC, JO | 06/30/2023 | Completed 12/01/2022 |



| 8. Upgrade network switches for | FC, JO | 06/30/2023 | Not started. |
|--|--------|------------|--------------------------------------|
| server infrastructure. | | | |
| 9. Upgrade the existing network bandwidth from 500MB to 1000MB. | FC | 08/31/2022 | Completed 7/1/2022. |
| 10. Identify, enroll, and complete a professional development program. | FC | 06/30/2023 | Secureworks Security Trends webinar. |





| То: | Board of Trustees |
|-------|------------------------------------|
| From: | Tim Crutchfield |
| Date: | February 2, 2023 |
| Re: | Legal Team Operating Report |
| Item: | Action: Discussion: Informational: |

Significant Developments and Priority Issues

- The CY 2023 Board calendar and internal regulatory compliance calendar have been finalized.
- Atty. Cavanaugh shepherded a busy January of preparing Fiscal Note Worksheets (FNWs) for the Legislative Budget Office for 20 proposed bills impacting NHRS.
- The fiduciary insurance and Executive Director surety bond for 2023 have been secured.
- The Statement of Financial Interests forms were provided to the Secretary of State's Office prior to the January 20 deadline. Thank you for your completed forms.

Current Month Highlights

- Over the past 12 months, the Employer Audit Team has completed 40 standard and 22 GASB audits. There are nine standard audits in process, covering approximately 679 members.
- Legal staff has begun the process of issuing administrative penalty letters to employers who are delinquent in making audit corrections.
- The CY 2022 Gainful Occupation process is complete. There are six retirees receiving an offset for noncompliance since December. The excess earnings offsets went into effect in January and one case is under appeal.
- Seven of the eight Legal KPMs this month were achieved. The missed KPM was regarding the failure to achieve a rolling average of 2 employer audits per experienced auditor per month over the prior 12-month period due to competing priorities with PGV3 testing. Actual performance was 0.16 below the benchmark.

Upcoming Plans & Projects

- By February 15, all employers must provide CY '22 information regarding NHRS retirees on their payroll, including hours worked and compensation paid.
- The CY 2023 Gainful Occupation notices will be mailed by March 15.

Administrative Appeals

| | | | <u> </u> | |
|-----------------|--|----------------|-------------------|---|
| Prior 12 months | Total Cases on Appeal at start of the month | New Appeals | Closed Appeals | Total Cases on Appeal end of the month |
| Jan. '23 | 8 | 3 | 1 | 10 |
| Dec. '22 | 8 | 2 | 2 | 8 |
| Nov. '22 | 9 | 0 | 1 | 8 |
| Oct. '22 | 8 | 2 | 1 | 9 |
| Sept. '22 | 8 | 0 | 0 | 8 |
| Aug. '22 | 7 | 1 | 0 | 8 |
| July '22 | 7 | 0 | 0 | 7 |
| June '22 | 7 | 1 | 1 | 7 |
| May '22 | 7 | 1 | 1 | 7 |
| April '22 | 7 | 0 | 0 | 7 |
| Mar. '22 | 9 | 1 | 3 | 7 |
| Feb. '22 | 10 | 0 | 1 | 9 |
| Totals | | 11 | 11 | |

Disability Appeals

| | 2 iousiity iippouio | | | | | | |
|-----------------|--|----------------|-------------------|---|--|--|--|
| Prior 12 months | Total Cases on Appeal at start of the month | New Appeals | Closed Appeals | Total Cases on Appeal end of the month | | | |
| Jan. '22 | 1 | 0 | 0 | 1 | | | |
| Dec. '22 | 1 | 0 | 0 | 1 | | | |
| Nov. '22 | 1 | 0 | 0 | 1 | | | |
| Oct. '22 | 1 | 0 | 0 | 1 | | | |
| Sept. '22 | 1 | 0 | 0 | 1 | | | |
| Aug. "22 | 1 | 0 | 0 | 1 | | | |
| July '22 | 1 | 0 | 0 | 1 | | | |
| June '22 | 1 | 0 | 0 | 1 | | | |
| May '22 | 0 | 1 | 0 | 1 | | | |
| April '22 | 0 | 0 | 0 | 0 | | | |
| Mar. '22 | 0 | 0 | 0 | 0 | | | |
| Feb. '22 | 0 | 0 | 0 | 0 | | | |
| Totals | | 1 | 0 | | | | |

Division: Legal/Compliance

Date: February 2, 2023

Approved: June 2, 2022

FY 2023 Action Plan Summary

| | ACTION | PM | DATE | STATUS/COMMENTS |
|----|---|-------|----------|---|
| 1. | Review 100-A and propose recommended technical changes. | TC/MK | 9/30/22 | In process. Board approved recommended technical changes at its 8/9/22 meeting. HB 193 is under review by House ED&A. |
| 2. | Conduct and document annual review of NHRS legal and governance policies, procedures, and manuals to assure best practices. | TC | 12/31/22 | Completed. The annual Governance Manual revisions were approved at the January Board meeting. |
| 3. | Update the annual compliance calendar to ensure statutory compliance in all organizational areas. | TC | 12/31/22 | Completed. |
| 4. | Ensure annual compliance with the Voluntary Correction Program Policy. | TC | 3/31/23 | To be completed by 3/31/23. |
| 5. | Assure legal compliance with all legislative proposals adopted and effective in 2022. | TC | 6/30/23 | Completed. |
| 6. | Review NHRS website for legal compliance with updates as needed. | TC/MK | 6/30/23 | Ongoing. |
| 7. | Identify, enroll, and complete a professional development program. | TC | 6/30/23 | To be completed by 6/30/23. |



New Hampshire Retirement System Board Meeting

Consent Agenda Tuesday, February 14, 2023

Disability Application Recommendations

- 1. R.E.B. Deny ordinary disability retirement for this group I member who worked for a political subdivision and has 11 years and 11 months of creditable service, based on medical evidence that does not support his claim for permanent incapacity from his work duties due to a medical condition.
- 2. R.P.B. Grant ordinary disability retirement (ODR) to this group I member who worked for the State of New Hampshire and has 16 years and 6 months of creditable service, based on medical evidence that supports his claim for permanent incapacity from his work duties due to a medical condition.
- 3. T.F. Grant accidental disability retirement (ADR) to this group I member who worked for a political subdivision and has 16 years and 2 months of creditable service, based on medical evidence that supports his claim for permanent incapacity from his work duties due to a medical condition.
- 4. S.M. Grant accidental disability retirement (ADR) to this group II member who worked for a political subdivision and has 9 years and 11 months of creditable service, based on medical evidence that supports her claim for permanent incapacity from her work duties due to a medical condition.
- 5. A.M. Grant ordinary disability retirement (ODR) to this group I member who worked for the State of New Hampshire and has 11 years and 10 months of creditable service, based on medical evidence that supports her claim for permanent incapacity from her work duties due to a medical condition.
- 6. M.O. Grant accidental disability retirement (ADR) to this group I member who worked for a political subdivision and has 15 years and 2 months of creditable service, based on medical evidence that supports her claim for permanent incapacity from her work duties due to a medical condition.

Trustee Travel

No Travel Requests Submitted



| To: | NHRS Board of Trustees | | |
|-------|--|-------------------------|-------|
| From: | Jan Goodwin, Executive Director | | |
| Date: | February 2, 2023 | | |
| Re: | January 10, 2023 - Action Items | | |
| Item: | Action: Discussion: | Informational: 🛚 | |
| | rovide the FY22 GASB 68/75 reports to the ection: To be presented at the March Boa | | MM |
| to | rovide certified 7.5% state contributions for the State Treasurer. ction: In process: 2 employers still to be | 0 1 | MM |
| | ring the Segal contract extension to the Boaction: On the February Board agenda for | | JG |
| Ac | pdate the Board on the external auditor sea ction: The Audit Committee is expected the Board at the February Board meeting | to bring its selection | MM |
| - | pdate the Governance Manual. ction: Completed. | | MC |
| | nalize the fiduciary insurance renewal. | | MC |
| | nplement Board decisions on the Consent Action: Completed. | Agenda. | DC |
| | eek legislative appropriation for funding cal | l firefighter benefits. | MK/MM |

BOARD CHECKPOINT DISCUSSION

CY 2023 BOARD ACTION CALENDAR

JANUARY

| Date | | Requirement | Responsible Party |
|---------|--|---------------|------------------------|
| 1/10/23 | Annual IIC Private Equity/Debt update to the Board | Best Practice | IIC |
| | Report on Status of Statement of Financial Interests due to Secretary of State | | |
| 1/10/23 | (Due Annually – 3 rd Friday in January) | RSA 15-A | Trustees & IIC Members |
| 1/10/23 | Annual Governance Manual revisions | Best Practice | Board of Trustees |
| 1/10/23 | Fiduciary Insurance Renewal | Best Practice | Board of Trustees |

FEBRUARY

| Date Board Action Item | | Requirement | Responsible Party |
|------------------------|---|---------------|-------------------|
| 2/14 /23 | Board and Audit Committee approval of FY21 GASB 68/75 Reports | Best Practice | Board of Trustees |
| 2/14 /23 | Trustee Education | Best Practice | |

MARCH

| Date | Board Action Item | Requirement | Responsible Party |
|---------|--|----------------------|-------------------|
| 3/14/23 | Quarterly IIC report to the Board | RSA 100-A:15,II-a(c) | IIC |
| | Quarterly report to chairpersons of House & Senate ED&A Committees | | |
| | describing recent Board actions including any changes to actuarial | | |
| 3/14/23 | assumptions and investment returns. Due 4/1/23. | RSA 100-A:14, VII-a | Board of Trustees |

APRIL

| Date | Board Action Item | Requirement | Responsible Party |
|---------|---------------------------------|---------------|-------------------|
| 4/11/23 | No compliance items this month. | | |
| 4/11/23 | Trustee education | Best Practice | |

MAY

| Date | Board Action Item | Requirement | Responsible Party |
|--------|--|---------------|-------------------|
| 5/9/23 | Review annual Trust Fund Budget (non-statutory portion). | Best Practice | Board of Trustees |

JUNE

| Date | Board Action Item | Requirement | Responsible Party |
|---------|---|-----------------------|-------------------|
| 6/13/23 | Approve annual Trust Fund Budget (non-statutory portion). | Best Practice | Board of Trustees |
| 6/13/23 | Quarterly IIC report to the Board | RSA 100-A:15, II-a(c) | IIC |
| | Quarterly report to chairpersons of House & Senate ED&A Committees, | | |
| | describing recent Board actions including any changes to actuarial | | |
| 6/13/23 | assumptions and investment returns. Due 7/1/23. | RSA 100-A:14, VII-a | Board of Trustees |



JULY Date

| Date | Board Action Items | Requirement | Responsible Party |
|--|---|---|---|
| 7/11/23 | Annual IIC Real Estate update to the Board | Best Practice | IIC |
| AUGUST | | | |
| Date | Board Action Items | Requirement | Responsible Party |
| 8/8/23 | No compliance items this month. | RSA 100-A:14, XIII | Board of Trustees |
| EPTEMBER | | | |
| Date | Board Action Items | Requirement | Responsible Party |
| 9/12/23 | Review charters for Board Committees. | Governance Manual | Appropriate Board Committee |
| 9/12/23 | Annual Independent Medical Examiner (IME) Review | IME Policy | Board of Trustees |
| 9/12/23 | Set Board of Trustees meeting schedule for next calendar year. | Governance Manual | Board of Trustees |
| 9/12/23 | Annual Board Fiduciary Education | Best Practice | Board of Trustees |
| 9/12/23 | Quarterly report to chairpersons of House & Senate ED&A Committees, describing recent Board actions including any changes to actuarial assumptions and investment returns. Due 10/1/23. | RSA 100-A:14, VII-a | Board of Trustees |
| CTOBER | | | |
| Date | Board Action Items | Requirement | Responsible Party |
| 10/10/23 | Gainful Occupation Report | RSA 100-A:6, III(b) | Board of Trustees |
| 10/10/23 | Office of Foreign Asset Control (OFAC) Compliance Report | Best Practice | Board of Trustees |
| | Annual Comprehensive Financial Report (ACFR) deadline (within 120 days from | | |
| 10/10/23 | 6/30/23). | RSA 100-A:15, VI | Board of Trustees |
| 10/10/23 | G/30/23). Quarterly IIC report to the Board | RSA 100-A:15, VI RSA 100-A:15, II-a(c) | Board of Trustees IIC |
| | | • | |
| 10/10/23 | Quarterly IIC report to the Board | RSA 100-A:15, II-a(c) | IIC |
| 10/10/23 | Quarterly IIC report to the Board | RSA 100-A:15, II-a(c) | IIC |
| 10/10/23 10/10/23 NOVEMBER | Quarterly IIC report to the Board Call Firefighter Report | RSA 100-A:15, II-a(c) Best Practice | IIC Board of Trustees |
| 10/10/23 10/10/23 NOVEMBER Date 11/14/23 | Quarterly IIC report to the Board Call Firefighter Report Board Action Items | RSA 100-A:15, II-a(c) Best Practice Requirement | IIC Board of Trustees Responsible Party |
| 10/10/23 10/10/23 NOVEMBER Date | Quarterly IIC report to the Board Call Firefighter Report Board Action Items | RSA 100-A:15, II-a(c) Best Practice Requirement | IIC Board of Trustees Responsible Party |



| 12/12/23 | Audit Committee recommends that the Board approve and accept the audited ACFR. | RSA 100-A:15, VI(a) | Board of Trustees |
|----------|---|----------------------|-------------------|
| 12/12/23 | The IIC recommends that the Board approve and accept the CAIR. | RSA 100-A:15, VII | Board of Trustees |
| 12/12/23 | The IIC recommends that the Board approve and accept the IIC meeting schedule for the next calendar year. | Best Practice | Board of Trustees |
| 12/12/23 | Quarterly report to chairpersons of House & Senate ED&A Committees describing recent Board actions including any changes to actuarial assumptions and investment returns. Due 1/2/23. | RSA 100-A:14, VII-a | Board of Trustees |
| 12/12/23 | Quarterly IIC report to the Board. | RSA 100-A:15,II-a(c) | IIC |
| 12/31/23 | Deadline for issuing member statements for fiscal year ending 6/30/23. | RSA 100-A:14, XI | Board of Trustees |
| 12/31/23 | ACFR and CAIR delivered per statute. | RSA 100-A:15, VI(c) | PIO |



New Hampshire Retirement System Board of Trustees As of November 14, 2022

Christopher Coates, Keene September 5, 2018, to July 13, 2019 Association of Counties

Jon Frederick, Jaffrey September 21, 2022, to September 5, 2025 NH Municipal Association

Sue Ellen Hannan, Derry July 27, 2018, to July 1,2021 NH Education Association

Maureen Kelliher, Dover June 18, 2014, to July 13, 2022 Non-member Trustee

Tim Lesko, Concord January 24, 2018, to November 30, 2022 Non-member Trustee

Robert Maloney, Holderness July 27, 2018, to July 13, 2021 Non-member Trustee

Andrew Martineau, Bow December 18, 2020, to July 1, 2024 NH State Permanent Firemen's Association

Germano Martins, Hooksett August 18, 2021, to July 1, 2024 State Employees' Association

Kenneth Merrifield, Franklin March 24, 2021, to July 13, 2025 NH State Employer

Monica Mezzapelle, Concord January 6, 2021, to January 3, 2023 State Treasurer

Paul Provost, Concord November 2, 2022, to November 2, 2025 Non-member Trustee

Joshua Quigley, Bedford October 19, 2022, to July 1, 2024 NH Police Association

Donald M. Roy, Jr., North Hampton July 13, 2011, to July 13, 2022 NH School Boards Association

NHRS Board of Trustees Committee Membership List as of December 2022

| Committee | Audit | Benefits | Governance | Legislative | PPCC | Investment |
|---------------------|-----------|--------------|-------------|-------------|----------|------------|
| Staff Liaison | Heather | Timothy | Timothy | Marty | Rosamond | Raynald |
| | Hoffacker | Crutchfield/ | Crutchfield | Karlon | Cain | Leveque |
| | | Nancy Miller | | | | |
| Coates, Christopher | X | X-Ch | | | | |
| Frederick, Jon | | | Х | X | | |
| Hannan, Sue | | | | X | X-Ch | |
| Kelliher, Maureen | X | | | | | X-Ch |
| Lesko, Tim | X | | | | X | |
| Maloney, Robert | | | X | | X | |
| Martineau, Andrew | | X | | X | | |
| Martins, Germano | X | X | | | | |
| Merrifield, Ken | | | | X-Ch | X | |
| Mezzapelle, Monica | X-Ch | | X | | | |
| Provost, Paul | | | X | | | X |
| Quigley, Joshua | | | | X | X | |
| Roy, Donald | | X | X-Ch | | | |
| TOTAL MEMBERS | 5/5 | 4/5 | 5/5 | 5/5 | 5/5 | 2/6* |

^{*}Per RSA 100-A:14-b, I, the Independent Investment Committee shall consist of not more than 6 members, and up to 2 of whom shall be Trustees.

Educational Seminars for Board Members, as of January 17, 2023

| Sponsor | Program | Description |
|---|---|--|
| (NCPERS) National Conference on Public Employee Retirement Systems www.ncpers.org | 2023 Annual Conference & Exhibits (ACE) May 20-21, 2023 New Orleans, LA | Sharpen skills to advocate for public pension members to policymakers. |
| | NCPERS Accredited Fiduciary (NAF) (Runs concurrently with ACE) Modules 1 & 2, 3 & 4 | Hear from lawmakers, House Ways & Means Committee, Senate Finance Committee and Treasury Department. Good for all Trustees, administrators, state and local officials, staff, financial and union officers, and public pension plan members. New Trustees session occurs immediately before conference. For Trustees with at least five-years of experience. Trustee Education Seminar (TEDS) is a pre-requisite. Earn continuing education credits. Strengthen knowledge of pensions and governance. |
| (NASRA) National Assn. of State Retirement Administrators www.nasra.org | 2023 Winter Meeting February 25-27, 2023 Washington, DC | Primarily for Executive Directors, but some Trustees attend. Discussions and presentations in the round; and a current overview of federal legislative and regulatory affairs. |
| | 2023 Annual Conference August 5-9, 2023 Broomfield, CO | Agenda TBD. |

| (CII) Council of Institutional Investors www.cii.org | 2023 Spring Conference March 6-8, 2023 Washington, DC Monday, March 6, 2023 Trustee Dinner & Roundtable 6:45 p.m8:30 p.m. | Interact and share best practices with Corporate Governance professionals, investors, legislators, and regulators. Held in conjunction with Spring Conference, a private dinner and discussion for pension fund Trustees. |
|--|--|--|
| | 2023 Fall Conference September 11-13, 2023 Long Beach, CA | ■ Agenda TBD. |
| Callan www.callan.com | 2023 Callan National Conference April 2-4, 2023 Scottsdale, AZ | ■ Agenda TBD. |
| (IFEBP) Int'l Foundation of Employee Benefit Plans www.ifebp.org | Certificate in Retirement Plan Basics March 3-4 Orlando, FL | • Join industry peers to network and learn about defined benefit plans, defined contribution plans, non-qualified deferred compensation plans, and today's challenges facing retirement plans, as well as correcting retirement plan errors. Understand fiduciary duties and responsibilities with ever-changing regulatory guidance. |
| | Trustees Institute Level II Concepts in Practice June 17-18, 2023 San Diego, CA | Ideal for Plan professionals, and for Trustees who've served 3 to 5 years and completed Level I: Core Concepts. Learn from industry experts on current events and reform initiatives. Network with peers facing similar challenges – share best practices, ideas, and solutions. Gain insight and garner resource materials to share with colleagues. |
| | | |

| | Trustees Institute Level I Core Concepts June 19-21, 2023 San, Diego, CA | Ideal for new Trustees to learn fiduciary responsibilities, and the technical aspects of serving as a Trustee. Agenda TBA. |
|--|--|--|
| | Advanced Trustees & Administrators Institute June 19-20, 2023 San Diego, CA | Ideal for Trustees and Plan administrators who've served less than two years and seek to network and learn about the latest industry trends, legal and regulatory changes, and best practices on how to address current challenges. Agenda TBA. |
| | Certificate of Achievement in Public Plan Policy (CAPPP) Pensions Part I & II* July 24-27, 2023 Chicago, IL Pensions Part I* September 30-October 1, 2023 Boston, MA *(Completion of Part I and Part II, along with a take-home exam, are required to earn a CAPPP in pensions.) | For all-level Trustees. Pension-related topics include actuarial principles, fiduciary responsibility, governance, legal, legislative, & regulatory developments. Gain comprehensive knowledge of public employee plan management and learn targeted information to aid in policymaking decisions. |
| (NCTR) National Council on Teacher Retirement www.nctr.org | NCTR's 101st Annual Conference October 7-11, 2023 La Jolla, CA | Ideal for all pension system staff, members, and key stakeholders. Agenda TBD. |

NHRS Abbreviations and Acronyms

BENEFITS

ADR = Accidental Disability Retirement (job-related)

AFC = Average Final Compensation

COB = Compensation over base pay

COLAs = Cost of Living Adjustments

EDD = Electronic Direct Deposit

ESDP = Extra or Special Duty Pay

GI/GII = Group I (Employee, Teacher) / Group II (Police, Fire)

GO = Gainful Occupation

IME = Independent Medical Examiner/Examination

ODR = Ordinary Disability Retirement (non-job-related)

QDRO = Qualified Domestic Relations Order

Tier A = Members vested prior to 1/1/12

Tier B = Members in service prior to 7/1/11 but not vested prior to 1/1/12

Tier C = Members hired on or after 7/1/11

TPS = Treating Physician's Statement

TSA = Temporary Supplemental Allowance (a one-time retiree payment)

BUSINESS OPERATIONS/VENDORS

APs = Action Plans

DRAPP = Data Risk Assessment Project Plan

GRS = Gabriel, Roeder, Smith & Co (NHRS actuary)

KPMs = Key Performance Measures

LRS = Levi, Ray and Shoup, Inc. (PensionGold vendor)

PM = Plante Moran (NHRS external auditor)

PPM = Policy and Procedure Manager (database software system for NHRS

policies/procedures)

PIP = Process Improvement Program

GENERAL

ACFR = Annual Comprehensive Financial Report

AU = Audit

BOT = Board of Trustees

CAIR = Comprehensive Annual Investment Report

EE = Employee

ER = Employer

FA = Facilities

HB 2 = House Bill 2 (2011 version, which made major changes to NHRS benefits)

IIC = Independent Investment Committee

JLMC = Joint Loss Management Committee (a.k.a. Safety Committee)

MS = Member Services

NHRS = New Hampshire Retirement System

OPEB = Other Post-Employment Benefits (i.e. Medical Subsidy)

PIO = Public Information Office(r)

PPCC = Personnel, Performance and Compensation Committee

P. Sub (or "subs") = Political Subdivision (i.e. any NHRS employer other than the state)

RTK = Right to Know request

SAU = School Administrative Unit

SD = School District

UAAL = Unfunded Actuarial Accrued Liability

<u>IT</u>

CO-LO = Co-location site for backup servers

DRS = NHRS Data Reporting System (employer portal)

PG = Pension Gold (current pension application from LRS)

PGV3 = Pension Gold Version 3 project

LEGISLATIVE

ED&A = House (or Senate) Executive Departments and Administration Committee

HB = House Bill

ITL = Inexpedient to Legislate

JLCAR = Joint Legislative Committee on Administrative Rules

LOB = Legislative Office Building

LSR = Legislative Services Request (a request to draft a bill)

OTP = Ought to Pass

SB = Senate Bill

SH = State House

VV = Voice Vote

OTHER

BCCRR = Boston College Center for Retirement Research

COB = Close of Business

EOB = End of Business

GASB = Governmental Accounting Standards Board

G&C = Governor & Executive Council

JRP = Judicial Retirement Plan (not affiliated with NHRS)

NASRA = National Association of State Retirement Administrators

NCPERS = National Council on Public Employee Retirement Systems

NCTR = National Council on Teachers Retirement

NIRS = National Institute for Retirement Security