

Independent Investment Committee's Quarterly Report to the Board October 14, 2025



Discussion Topics

- Asset Allocation and Portfolio Structure
- Investment Performance
- Universe Comparisons
- Investment Expenses by Asset Class

Key Observations

NHRS Pension Plan

Asset Allocation and Portfolio Structure

Overall, the Fund's asset allocation was within the permissible Policy ranges at quarter-end. The Fund's allocation to
defensive positions, including fixed income and cash, represented 24.8% of total assets. The fixed income allocation
was 23.1%, below the policy's 25% target but within the policy's 20%-30% range. The Fund had an overweight to
alternatives relative to target and an underweight position to real estate.

Investment Performance

- The Fund had a gross return of 5.92% over the fourth quarter of Fiscal Year 2025, outperforming the market benchmark return of 5.82% and ranking in the 60th percentile of its peers. On a net-of-fees basis, the Fund returned 5.79%.
 - The Global Equity portfolio detracted most from relative performance over the quarter. The Fund's overweight to Alternatives and Global Equity also detracted from performance. By definition, the Alternative Assets portfolio will not keep up with the benchmark during high momentum markets given the benchmark proxies that are used to measure the performance of this component of the portfolio.
 - By contrast, the Alternative Assets, Fixed Income, and Real Estate portfolio contributed to performance.
- Overall, performance is competitive relative to both benchmarks over longer periods measured. The Fund outperformed
 the peer group median over the long term, ranking in the top 33% of peers for the trailing 10-year period. Over the last
 25 years, the Fund's performance slightly trailed the benchmark slightly and ranked in the 52nd percentile of peers.
- The Fund exhibits attractive risk-adjusted performance, as measured by the Sharpe Ratio over the last five years. In addition, relative risk-adjusted scores, as measured by the Excess Return Ratio, are also strong. Both of these ratios ranked in the top 40% of peers.

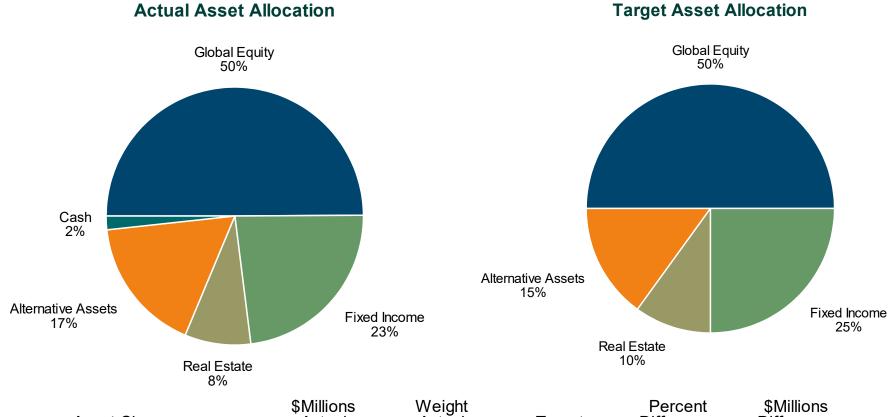
Other Developments

 Callan and the NHRS Investment Team are working closely to implement the recently approved asset allocation strategy and reevaluate the global equity manager structure.



Total Fund

Actual Asset Allocation vs. Target as of June 30, 2025



	\$Millions	vveight		Percent	\$Millions
Asset Class	Actual	Actual	Target	Difference	Difference
Global Equity	6,625	49.9%	50.0%	(0.1%)	(15)
Fixed Income	3,073	23.1%	25.0%	(1.9%)	(248)
Real Estate	1,098	8.3%	10.0%	(1.7%)	(<mark>230</mark>) 269
Alternative Assets	2,261	17.0%	15.0%	`2.0%′	`269´
Cash	225	1.7%	0.0%	1.7%	225
Total	13,281	100.0%	100.0%		

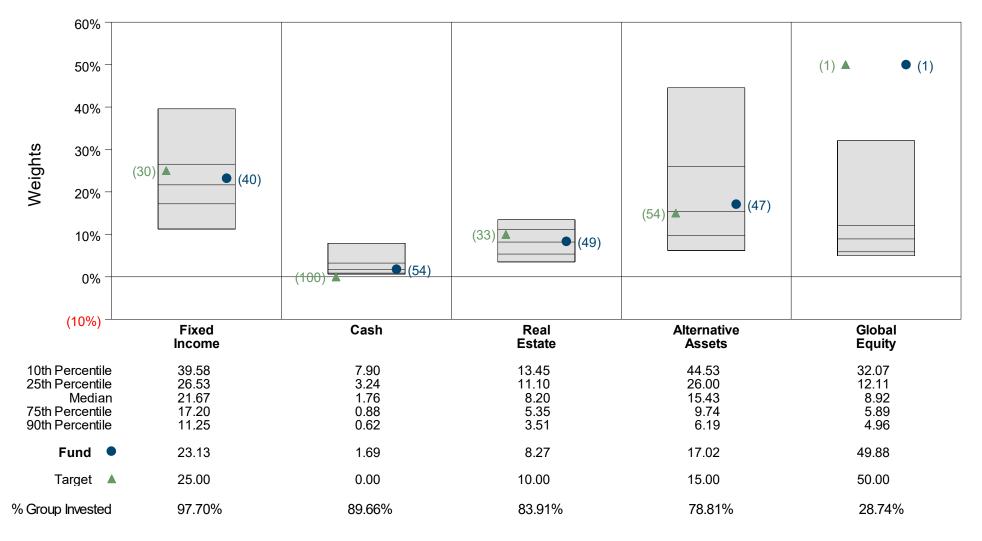
^{*}Current Quarter Target = 50.0% MSCI ACWI IMI, 25.0% Bloomberg Universal, 10.0% NCREIF NFI-ODCE Value Weight Net lagged 3 months, 10.0% Russell 3000 Index lagged 3 months+2.0%, 2.5% Bloomberg High Yield Corp lagged 3 months+1.0% and 2.5% MStar LSTA Lev Loan 100 lagged 3 months +1.0%.



Total Fund

Actual Asset Allocation vs. Large Public DB Plan (>\$1B) Peer Group, as of June 30, 2025

Asset Class Weights vs Callan Public Fund Spons - Large (>1B)



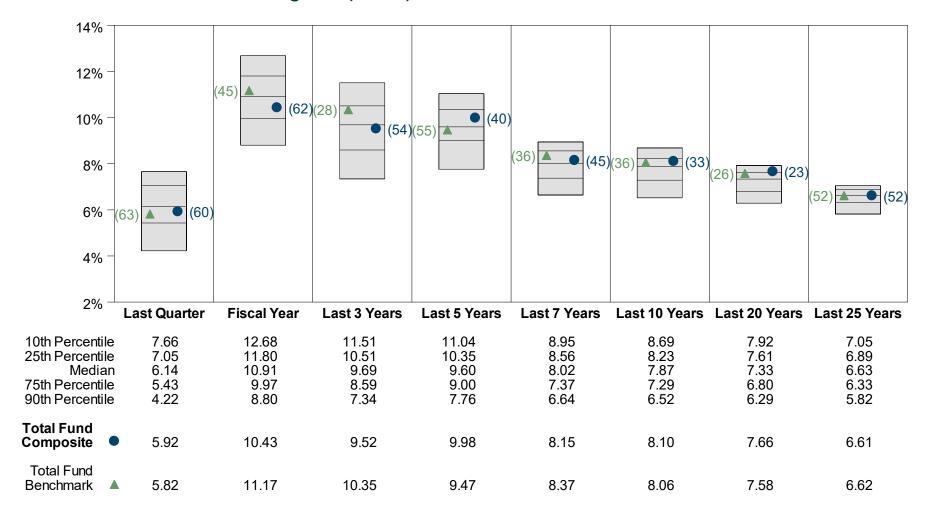
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Total Fund Performance – Gross of Investment Management Fees

Performance vs. Large Public DB Plan (>\$1B) Peers, as of June 30, 2025

Performance vs Callan Public Fund Large DB (Gross)



Note: Investment results are shown gross of investment management fees versus corresponding peer group.

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INVESTMENT EXPENSES BY ASSET CLASS

Investment activity fees and other related expenses: For the Quarter and Fiscal Year to Date through 6/30/2025 (in thousands)

	Assets Under Management	Fees (Quarter)	Fees (FYTD)
Equity Investments			
Domestic (U.S.)	4,287,947	2,819	12,123
Non-U.S.	2,337,144	2,496	9,905
Fixed Income Investments	3,072,518	1,626	6,329
Alternative Investments	2,260,768	8,806	27,844
Real Estate Investments	1,097,923	2,856	11,526
Cash	224,806		
Subtotal Gross Investment Mgt Fees		18,602	67,727
Custodial Fees		187	539
Brokerage Fees		745	2,634
Investment Advisor Fees		163	650
Investment Professional Fees		228	702
Investment Staff Administrative Expense		452	1,270
Subtotal Investment Servicing Fees		1,775	5,795
TOTAL GROSS INVESTMENT EXPENSES	13,281,106	20,377	73,522

Notes:

- 1. Fees for both the Quarter and the Fiscal Year to Date shown here are reported on a cash basis. For most fees, there is a lag between the service provided and payment of the fee.
- 2. Gross fees are those paid in the quarter for partnership operating costs.
- 3. Annual audited GAAP accrual fee amounts are included in the Annual Comprehensive Financial Report (ACFR), audited by the external auditor Plante Moran, as well as in the Comprehensive Annual Investment Report (CAIR). Both reports are available at https://www.nhrs.org/funding-and-investments/reports-valuations.
- 4. NHRS requires a "most favored nation" clause in investment contracts that states that if another comparable public plan invests in a fund at a lower fee structure, NHRS' fees will also be adjusted downward.

DEFINITION OF ASSET CLASSES

Domestic Equity: The allocation to domestic equity serves to expose the fund to the largest economy of the world. An allocation to domestic equity should allow for return enhancement and principal appreciation.

Non-U.S. Equity: The allocation to non-U.S. equity, both developed and emerging markets, will serve as potential for return enhancement and principal appreciation. A secondary consideration is the diversification it provides from the U.S. market. While the U.S. and non-U.S. markets are considerably correlated, they are not perfectly correlated. Assets that are not perfectly correlated serve to reduce volatility over the long term.

Fixed Income: The investment in fixed income will serve to reduce volatility experienced in the equity markets, as well as offer an opportunity for return enhancement by investment in selected securities (for example, investment grade corporates and high yield).

A portion of the fixed income allocation is expected to be invested in Treasury or other government-related issues, which will serve to reduce risk within the portfolio.

Alternative Investments: Alternative investments are nontraditional investments, not covered by another investment class. In general, alternative investments are incorporated into the NHRS asset allocation to enhance the portfolio's risk-adjusted return (private equity/private debt) or to diversify volatility (opportunistic strategies). While the risk associated with these types of investments is higher than that of other asset classes, the expected return is also higher.

Real Estate: The investment in real estate will serve as an inflation hedge, return enhancement opportunity, income generator, and diversification source and will include investments within core, value-added, and opportunistic opportunities.